

London	100.00	London	100.00	London	100.00
Paris	100.00	Paris	100.00	Paris	100.00
Frankfurt	100.00	Frankfurt	100.00	Frankfurt	100.00
Geneva	100.00	Geneva	100.00	Geneva	100.00
Basel	100.00	Basel	100.00	Basel	100.00
Brussels	100.00	Brussels	100.00	Brussels	100.00
Amsterdam	100.00	Amsterdam	100.00	Amsterdam	100.00
Stockholm	100.00	Stockholm	100.00	Stockholm	100.00
Copenhagen	100.00	Copenhagen	100.00	Copenhagen	100.00
Helsinki	100.00	Helsinki	100.00	Helsinki	100.00
Tallinn	100.00	Tallinn	100.00	Tallinn	100.00
Riga	100.00	Riga	100.00	Riga	100.00
Vilnius	100.00	Vilnius	100.00	Vilnius	100.00
Kiev	100.00	Kiev	100.00	Kiev	100.00
Moscow	100.00	Moscow	100.00	Moscow	100.00
Novosibirsk	100.00	Novosibirsk	100.00	Novosibirsk	100.00
Omsk	100.00	Omsk	100.00	Omsk	100.00
Yekaterinburg	100.00	Yekaterinburg	100.00	Yekaterinburg	100.00
Novokuznetsk	100.00	Novokuznetsk	100.00	Novokuznetsk	100.00
Kemerovo	100.00	Kemerovo	100.00	Kemerovo	100.00
Cherepovets	100.00	Cherepovets	100.00	Cherepovets	100.00
Leningrad	100.00	Leningrad	100.00	Leningrad	100.00
Sverdlovsk	100.00	Sverdlovsk	100.00	Sverdlovsk	100.00
Chelyabinsk	100.00	Chelyabinsk	100.00	Chelyabinsk	100.00
Perm	100.00	Perm	100.00	Perm	100.00
Krasnodar	100.00	Krasnodar	100.00	Krasnodar	100.00
Rostov	100.00	Rostov	100.00	Rostov	100.00
Volgograd	100.00	Volgograd	100.00	Volgograd	100.00
Saratov	100.00	Saratov	100.00	Saratov	100.00
Samara	100.00	Samara	100.00	Samara	100.00
Ufa	100.00	Ufa	100.00	Ufa	100.00
Kazan	100.00	Kazan	100.00	Kazan	100.00
Yaroslavl	100.00	Yaroslavl	100.00	Yaroslavl	100.00
Ivanovo	100.00	Ivanovo	100.00	Ivanovo	100.00
Kharkov	100.00	Kharkov	100.00	Kharkov	100.00
Dnipro	100.00	Dnipro	100.00	Dnipro	100.00
Donetsk	100.00	Donetsk	100.00	Donetsk	100.00
Luhansk	100.00	Luhansk	100.00	Luhansk	100.00
Mykolaiv	100.00	Mykolaiv	100.00	Mykolaiv	100.00
Odesa	100.00	Odesa	100.00	Odesa	100.00
Simferopol	100.00	Simferopol	100.00	Simferopol	100.00
Sevastopol	100.00	Sevastopol	100.00	Sevastopol	100.00
Yalta	100.00	Yalta	100.00	Yalta	100.00
Sochi	100.00	Sochi	100.00	Sochi	100.00
Krasnodar	100.00	Krasnodar	100.00	Krasnodar	100.00
Rostov	100.00	Rostov	100.00	Rostov	100.00
Volgograd	100.00	Volgograd	100.00	Volgograd	100.00
Saratov	100.00	Saratov	100.00	Saratov	100.00
Samara	100.00	Samara	100.00	Samara	100.00
Ufa	100.00	Ufa	100.00	Ufa	100.00
Kazan	100.00	Kazan	100.00	Kazan	100.00
Yaroslavl	100.00	Yaroslavl	100.00	Yaroslavl	100.00
Ivanovo	100.00	Ivanovo	100.00	Ivanovo	100.00
Kharkov	100.00	Kharkov	100.00	Kharkov	100.00
Dnipro	100.00	Dnipro	100.00	Dnipro	100.00
Donetsk	100.00	Donetsk	100.00	Donetsk	100.00
Luhansk	100.00	Luhansk	100.00	Luhansk	100.00
Mykolaiv	100.00	Mykolaiv	100.00	Mykolaiv	100.00
Odesa	100.00	Odesa	100.00	Odesa	100.00
Simferopol	100.00	Simferopol	100.00	Simferopol	100.00
Sevastopol	100.00	Sevastopol	100.00	Sevastopol	100.00
Yalta	100.00	Yalta	100.00	Yalta	100.00
Sochi	100.00	Sochi	100.00	Sochi	100.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 A

Malaysia: A delicate balancing act under strain, Page 3

World News

Business Summary

Reagan and Nato unite over IMF arms treaty

President Ronald Reagan and Nato defence ministers issued separate endorsements of a possible US-Soviet pact taking medium-range nuclear missiles from Europe.

But Mr Caspar Weinberger, US Defence Secretary who is due to retire this week, warned that the possibility could not be overlooked that US senators might reject the treaty or attach reservations requiring renegotiation with Moscow. Page 18

Missile test plea

A group of 45 senators urged President Reagan to postpone testing of a new, 12-warhead Trident missile, saying the test could weaken the US position in arms talks with Moscow.

Iranians mobilise

Iran declared a week of mobilisation in preparation for a possible invasion of the Persian Gulf. Tehran Radio said several million people took part in an anti-US demonstration in the capital.

Spanish deadline

Spain prepared to enforce a six-month deadline for an agreement on the future of US air bases, with little optimism on either side for a breakthrough in negotiations being held in Madrid. Page 2

India-Pakistan talks

India and Pakistan agreed to hold talks during the next few months on a peace and friendship pact. Among items for discussion would be an extradition treaty and an agreement not to attack each other's nuclear facilities.

Ireland extends limits

Ireland said it would follow the example of 107 other countries and extend its territorial waters, from three to 12 nautical miles from its coastline. A similar move by Britain provoked blockades of French ports by fishermen recently.

Argentine strike chaos

A national general strike paralysed Argentina as banks and offices closed, factory workers downed tools and public transport came to a halt. Page 4

Space plan criticised

Britain condemned ambitious plans for a joint European orbital space station and urged a rethink of commercial priorities.

South Asia links

The two-year-old South Asian Association for Regional Co-operation decided to start edging towards introduction of economic and industrial ties between its seven member countries. Page 3

Spanish floods kill 3

A West German tourist and two Spanish women were killed in floods in south-east Spain and thousands of families were evacuated from low-lying areas of Alicante.

Cancer cure warning

Cancer experts said that fear of AIDS had shifted attention away from the dangers of cancer and warned that only three Europeans could develop cancer. There were 10,000 cancer patients for every AIDS case.

Drugs tax planned

The Dutch Government said it would tax part of the illegal multi-billion-dollar drug trade in Amsterdam by asking 250 cafes known for dealing in hashish and cannabis to declare their drug-related profits.

Rash nappy claim

French law courts ordered a nappy manufacturer to stop advertising one of its brands with a comparative test which gave a misleading impression of the nappy's capabilities. Page 18

Plans for credit card deal under scrutiny

EUROPEAN Commission launched an inquiry into whether plans by Europe's leading retail banks to make their cash and credit cards fully compatible might restrict free competition from Europe.

GENENTECH, US bio-engineering company, has been awarded a broad US patent which will enable it to claim royalty payments from the sale of a wide range of biotech products sold by its US competitors. The patent covers one of the basic techniques of the biotechnology industry in which micro-organisms are used to create useful proteins. Page 19

ROCKWELL, diversified US defence and electronics group which makes the B-1 strategic bomber, reported a 13.4 per cent decline in fourth-quarter earnings to \$140m or 51 cents a share from \$161.8m or 56 cents. Page 19

FERREZZI, Italian agri-industrial conglomerate, may sell its 33.8 shares in Alfa Romeo, Italy's largest detergent manufacturer. Page 19

DOLLAR closed in New York at DM1.7035; ¥136.65; SF1.4045 and FF75.7980. It closed in London at DM1.7150 (DM1.7120); ¥137.50; SF1.4130 and FF75.8050. On Bank of England figures, the dollar's exchange rate index rose from 98.0 to 98.1. Page 28

STERLING closed in New York at £1.7545. It closed in London at £1.7415 (£1.7390); SF1.4130 (DM2.9775); ¥239.25 (¥238.25); SFR 2.4601 (SFR 2.4594); FF110.1555 (FF110.0950). Page 28

GOLD was fixed at \$468.15 yesterday afternoon compared with \$467.10 in the morning. Trading in precious metals remained subdued and there appeared to be little fresh demand despite the dollar's continued fall. Page 28

FEDERAL RESERVE, US vehicle group, which is emerging from a restructuring programme, hopes to win new business from Japanese motor groups as they set up engine plants in the US. Page 19

SOCIÉTÉ Financière Eternit, French cement fibre products company, has received board approval for a new \$5.85 a share cash bid for Susquehanna, the US building products company. Page 19

HASTMAN KODAK, world's largest producer of photographic products, continued its record \$7.2 a share rise to \$11.40 in third-quarter net earnings to \$396.1m, or \$1.18 a share, up from year earlier level of \$328.3m, or 77 cents a share. Page 19

PAN AM, US airline group, continued to show signs of recovery with a third-quarter net income of \$63.4m or 45 cents a share, up from \$5.5m or 4 cents in the 1986 period. Page 19

NIPPON OIL, Japan's biggest petroleum products distributor, showed a dip in pre-tax profits for the six months to September to ¥13.61bn (980m) compared with ¥14.18bn for the same period last year. Page 22

JAPANESE underwriters of new British Petroleum shares, who face losses of some \$20m (\$120m) because of the slump in the BP share price, face the additional humiliation of having to turn away prospective customers. Page 22

CNA GALLI, South African stationary, books and record distribution chain, gained from a small recovery in consumer spending during the six months to September, with turnover up by 21 per cent to £118m (\$91m) from £149m. Page 22

SOUTH AFRICAN Breweries, diversified brewing and consumer products group, lifted turnover by 19 per cent in the six months to September to R2.84bn (\$1.94bn) against R2.32bn in the corresponding six months of 1986. Page 22

COCA COLA has shelved a planned \$120m investment in Belize, after pressure from environmentalists. Page 5

Gorbachev says Soviets fail to set model for others



Mikhail Gorbachev: admitted stagnation

MR MIKHAIL Gorbachev, the Soviet leader, yesterday blamed the decline or collapse of Communist parties in other countries on the Soviet Union's failure to become a society on which others could model themselves.

And he said that he expected a remodelled Communist movement to compete more vigorously with the West, admitting that stagnation at home and obsolete ideas about foreign relations had badly damaged socialism.

"The arrogance of omniscience is akin to fear of not being able to cope with new problems," he said.

"It speaks of a tenuous habit to reject other points of view out of hand. There can be no dialogue, no productive discussion and, worst of all, the cause suffers."

Mr Gorbachev said in a speech on Monday that all Communist parties must be independent, asserting that this had been the rule since 1956 but had not always been obeyed.

His speech, part of the 70th anniversary celebrations of the 1917 Bolshevik Revolution, is important because it is the first time he has addressed himself at length on how he sees the future of world Communist parties.

Reserving his strongest criticism for the "stagnation" of the Brezhnev years, he said: "We ourselves felt strongly how socialism's international impulse

was declining in the stagnation period."

In what is evidently a reference to the former Soviet approach, he attacked obsolete propositions from Marx and Engels.

"The postulates of the fifties and sixties, let alone the thirties, are of no use in addressing the world today," he said.

Since the mid-seventies, Moscow has seen powerful Communist parties in France, Spain, Italy and Finland becoming marginal or, at best, suffering a serious loss in support.

A further sign of changing Soviet attitudes to other Communist parties came yesterday

when a senior Soviet historian said a reassessment was needed of the Soviet invasion of Czechoslovakia in 1968.

Mr Georgy Smirnov, director of the party's Marxism-Leninism Institute, said: "I think we need to think over the events of 1968."

Because the present Czech Government was put into power by the Soviet invasion, Moscow will never denounce the decision to intervene.

But Mr Gorbachev said he believed that successful modelling of the Soviet state and society would once again make it a credible alternative to capitalism.

He said the real impact of the technological revolution in the West was only slowly becoming apparent.

East European reaction, Page 2

Eurotunnel consortium offers 'free travel' perk to investors

By Paul Bettis in Paris

THE PERKS attaching to shares in Eurotunnel's £750m (\$1.3bn) offer for sale later this month will include "free" travel for investors - but with strings attached.

It emerged yesterday that subscribers will have to buy about 25,000 worth of shares in the Anglo-French consortium to qualify for unlimited travel through the tunnel until the year 2042. They will also have to pay £10 a year to qualify for the "free" journeys and a £1 each-way terminal fee.

Mr Andre Benard, the French co-chairman of the consortium, disclosed details of these and other perks in Paris yesterday immediately after the simultaneous signature in the French capital and London of the 25th credit facility extended by 198 international banks to fund 90 per cent of the tunnel's construction costs.

The harmony of the ceremony was marred by a squabble between the French and British partners over the timing of the announcement of the details of the share offer.

Britain wanted to hold back publication until this morning's launch of the pathfinder prospectus. But the French wanted to combine the two events, and only held back from publishing the pathfinder a day earlier at the insistence of Mr Alastair Martin, the British co-chairman of the consortium.

However, Mr Benard revealed that the pathfinder prospectus would be based on a provisional price of 350p or FF735 for shares to be offered to the public on November 16.

French bankers yesterday also acknowledged that the launch of the offer could be delayed by a few days in the event of renewed turmoil on world stock markets. They also suggested that the eventual offer price would probably be slightly lower than the indicative price of £2.50 or FF735 a share.

To make the offer more attractive, the shares will carry a warrant enabling shareholders to buy additional shares on the basis of 10 warrants for one new share. The shares and warrants will be quoted simultaneously on the London and Paris stock markets in mid-November.

Investors buying 100 shares or more will be granted special travel perks. Mr Benard said that investors buying 1,500 shares or more would almost have free access to the tunnel for their cars and passengers for the length of the 25-year concessions, although they would have to pay a nominal annual charge of £10 or FF100.

Doubt cast on real US growth as budget talks stay deadlocked

By Stewart Fleming in Washington and John Wicks in Zurich

THE REAGAN Administration will probably have to revise downwards its 1988 forecast for real economic growth, Mr Robert Ormer, Undersecretary of Commerce for Economic Affairs, said yesterday in Zurich.

Mr Ormer's comments added to the gloom surrounding prospects for international economic co-operation and continued world growth. Reduced growth would decrease tax revenues and increase unemployment, thus widening the US budget deficit. Meanwhile in Washington, Democrats were once again signalling that top-level negotiations on the deficit are stalled and that prospects for progress were slim.

On Capitol Hill, Senator Robert Dole, the Senate Minority Leader, made an effort to inject new urgency into the negotiations. Unless action was taken soon, he said in a statement on the Senate floor, there would be a feeling on Wall Street and in the world that Congress and the Administration were failing to come to grips with the problem.

Speaking at a Conference Board meeting, Mr Ormer said that the estimate of some 3.5 per cent for GNP growth next year was now viewed as "a bit rich" and would have to undergo a slight downward revision. He gave no specific reasons for the forecast revision in the 1988 estimate, but indicated that it was considered necessary by Mr Beryl Sprinkel, head of President Reagan's Council of Economic Advisors.

With regard to the recent massive drop in the American stock market, he stressed that this was not justified by the economic environment. There were, he claimed, no major signs in US indicators of any crisis in the economy. He went on to say that the fall in stock prices should have no serious effect on the economy so long as the decline did not continue and monetary policy remained easy.

After big falls on Far East stock exchanges yesterday, prices also closed lower in London and on other European markets. In New York, the Dow Jones Industrial Average closed 18.24 points down at 1945.29.

Mr Ormer added that the projection of 3.7 per cent in real GNP growth for this current year was on target, and that inflation next year would be on target or even lower than forecast. Though intended to calm fi-

Ruder says major US firms still strong

Mr David Ruder, the chairman of the US Securities and Exchange Commission (SEC), said yesterday that major US securities firms remained strong financially despite the recent sharemarket crash. However, he added that there was a need for the SEC to have an emergency plan in the event of another crash and that one was being formulated. Page 4

Earlier on Tuesday the Democrats who chair the Congressional Budget Committee, Senator Lawrence H. Rostenkowski and Representative William Gray, had presented the budget negotiators with a plan aimed at cutting the deficit by \$11bn in the current 1988 fiscal year and by \$40bn in 1989. But the White House rejected the proposal, partly because it contained too high a level of new taxes and revenues.

In a bid to try and increase the pressure on the White House, the Democratic leadership in the Senate is planning to move legislation to the floor which would raise \$11.6bn of new revenues, almost matching the \$12bn already approved by the House. It will be more difficult to pass a tax package in the Senate than the House, however.

making council in Frankfurt. While changes in its credit policy were not widely expected the decision of the Bank of England to cut base rates on Tuesday, the continuing weakness of the dollar and the Dutch discount rate has prompted speculation that the Bundesbank might cut its 3 per cent discount rate to relieve pressure on the dollar.

In Tokyo earlier yesterday, share prices had weakened on concern about the dollar and the previous day's fall in prices on Wall Street. The Nikkei index fell 298.07 to close at 23,060.53.

Concern about the outlook for the dollar and Wall Street also affected markets in Europe. On the Frankfurt stock exchange, the Boersen-Zeitung index fell 7.2 points or 2.4 per cent to 286.61, taking the index to a year's low. The Commerzbank index lost 57.4 to 1,627.8.

On Wall Street the stock market remained twitchy and disturbed after Tuesday's fall which had come after a five-day rally in equities. After several unconvincing attempts to rise, the Dow Jones Industrial Average was trading at 1,941.94, down 21.89 points, at 1:30 p.m.

Continued on Page 18

Sharp London share price falls checked by interest rate signal

By Simon Holmstrom in London and James Buchanan in New York

LONDON share prices fell steeply yesterday in highly volatile trading. The falls were checked by the Bank of England's decision early in the afternoon to signal its desire for a cut in base rates.

The declines in London followed sharp falls on Far East exchanges and continuing underlying weakness in the dollar.

The US currency traded around the lower levels established on Tuesday. The Bank of Japan and the West German Bundesbank both intervened during the day to prevent further falls.

The London market fell to below pre-Big Bang levels late in the morning and just before the Bank of England signal that it wanted lower bank base rates the FT-SE 100 index had weakened 55.5 points to 1,565.4.

It staged a fledgling rally shortly after base rates were cut and continued to improve on news of the mortgage interest rate cut. The index closed 45.8 down at 1,608.1, a 2.8 per cent fall on the day. The FT Ordinary share index finished 30.5 lower at 1,555.8.

London market economists attributed the steep fall to a lack

of liquidity by institutions and retail buyers. London trading was primarily between market makers.

City institutions have largely withdrawn from the market and have been trying to accumulate cash. Their strategy has been upset by last week's sale of BP shares, and calls on cash reserves from rights issues associated with takeover activity in recent months.

Financial markets are awaiting the outcome of today's meeting of the Bundesbank's policy-

making council in Frankfurt. While changes in its credit policy were not widely expected the decision of the Bank of England to cut base rates on Tuesday, the continuing weakness of the dollar and the Dutch discount rate has prompted speculation that the Bundesbank might cut its 3 per cent discount rate to relieve pressure on the dollar.

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EUROPEAN NEWS

Commission insists France justify aid for Renault

By William Dawkins in Brussels

THE French Government has been given a month to justify to the European Commission its decision to write off FF12bn (£1.18bn) of debts owed by Renault, the state-owned car group.

The Commission yesterday launched an inquiry into whether the write-off contravenes European Community rules outlawing state subsidies. The Commission said it "considers a debt write-off of FF12bn as a state aid which confers competitive advantage on Renault and which may distort intra-EC competition".

If the investigation confirms its suspicions, the Commission has the power to demand that the debt write-off is abolished, a weapon it has only recently used in the case of a FF133bn state subsidy to Boussac, the French textiles group.

The Commission has already taken legal action against three

Italy gives go-ahead to airliner

By John Wyles in Rome

ITALIAN AIRLINES were last night given the go-ahead to return the ATR 42 commuter aircraft to service by the country's Minister for Transport, Mr Calogero Mannino.

The airline was grounded by government order shortly after a version owned by the Alitalia subsidiary, Alit, crashed just south of Lake Como on October 15.

The Minister said yesterday that his decision was based solely on the judgment of the Italian aviation agency, the Registro Aeronautico Italiano (RAI), that the ATR 42's technical approval remained valid. The agency, however, has ordered that the aircraft's flight manual be amended to recommend higher flying speeds in icy weather.

The aircraft's manufacturer, Aeritalia and Aerospaziole of France, came to an early conclusion after the crash that the aircraft was still safe to fly. The decision was made to allow the aircraft to return to service as soon as possible. The ATR 42 is operating in Italy. First indications from the pilots' unions yesterday were that they would maintain their ban on the aircraft until the 15 crash had been fully explained.

Bundesbank acts to prop up dollar

By Andrew Fisher in Frankfurt

WEST GERMANY'S Bundesbank again tried to prop up the dollar yesterday as attention in foreign exchange markets focused on today's meeting of its policy-making council. Changes in credit policy are not widely expected, however.

The meeting will be attended by Mr Gerhard Stoltenberg, the Finance Minister, who yesterday hit back at the US for attacking by Mr James Baker, US Treasury Secretary, on West German economic and monetary policy.

"The remarks of my American colleague were a mistake," Mr Stoltenberg said in an interview with Die Welt newspaper. "Others have also made mistakes. We are now working constructively together again."

Yesterday's intervention by the Bundesbank in support of the US currency totalled \$100m. After falling to a post-war low on Tuesday, the dollar showed little change yesterday at just under DM 1.71.

Despite some speculation that the central bank might cut its 3 per cent discount rate, this was generally seen as unlikely both in and outside West Germany, though the possibility was not ruled out absolutely.

Monetary analysts and currency dealers note that the Bundesbank had made clear it did not intend to be swayed from its stability-oriented monetary and interest rate policies. These have been criticised abroad, not just in the US, as too restrictive, though the Bundesbank has also had to take into account anti-inflationary sentiment at home.

Having dispensed with its usual securities repurchase agreements this week, the central bank is aiming to keep short-term rates stable, at least briefly, one analyst said. Thus a discount rate cut from the level set in January seemed unlikely. Call market rates yesterday were around 3.80 per cent, the rate at which the previous repurchase deals were done with commercial banks.

Mr Baker sharply criticised earlier rises in the rate to 3.50 per cent in mid-October. Last week, the Bundesbank injected liquidity into the money market to keep rates down. It also took in more than DM500m through intervention to support the US and other currencies.

Spain ready to enforce bases cutoff

By David White in Madrid

SPAIN IS preparing to enforce a six-month deadline for an agreement on the future of US air bases, with little optimism on either side of a breakthrough in negotiations being held in Madrid today and tomorrow.

The round of talks between senior officials will be the seventh following the referendum in March last year which confirmed Spain's membership of Nato but committed the Government to seeking cuts in US forces.

The negotiations remain stalled over Madrid's insistence that the US remove from Spanish territory the 72 F-16 aircraft based at Torrejon outside Madrid, as well as tanker aircraft operating from the fighter-training base of Zaragoza.

In the absence of a breakthrough, Spain will give notice on either side of next week that the two countries' defence agreement will not be automatically renewed next May. If no solution is reached by then, the US will have a year to withdraw its forces and material from Spain.

However, both governments are anxious to understate the present impasse.

The agreement, dating back to 1953 and last renewed in 1983, covers joint use of the two air bases, a standby air base at Moron de la Frontera in the south, and the Rota naval base which supports the US 6th Fleet in the Mediterranean, with a total of up to 12,500 military personnel. The agreement would normally have been extended automatically for a further year.

Positions on the F-16s, which are capable of carrying nuclear weapons, have become more entrenched on both sides, with the Spanish Government facing increasing public pressure to stick to its demand. The approach of the renewal deadline has coincided with a revival of anti-American and pacifist demonstrations which reached a peak in the 1986 referendum campaign.

Madrid has rejected a US proposal to move the fighters from Torrejon to Moron and has indicated it will not accept a simple reduction in the number of squadrons.

Mr Narcis Serra, Spain's Defence Minister, was quoted during Nato's Nuclear Planning Group meeting in Monterey, California, yesterday as saying that the recent US proposals were "unfortunately insufficient".

The US has insisted, with support from some allies, that the aircraft are essential for covering Nato's southern flank. US sources say the air wing's conventional and nuclear roles will become more important in the light of the Soviet threat to eliminate intermediate-range nuclear missiles. Spain, which is seeking to limit its role in the alliance to its own geographical region, is not prepared to assume either of these missions.

Doubt cast on Poland's economic reform plans

By Christopher Dobinski in Warsaw

POLAND'S official reform programme is unlikely to rescue the country from its economic crisis within three years as promised by the Government, says Mr Aleksander Paszyski, head of the Economic Society, a pro-reform group.

He is quoted by the underground Solidarity weekly, Tygodnik Mazowiecki, as saying that the authorities are not going far enough in easing central control over enterprises, restricting rationing of inputs and reorganising central government.

Mr Paszyski's Economic Society intends to set up an independent pressure group aiming to expand the private sector and have the state sector run on market principles. At the moment it is awaiting formal registration by the authorities.

He reveals in his interview that bureaucratic opposition caused the authorities to drop a radical plan to reorganise central government quickly, and to choose instead the alternative unveiled last month which leaves the fuel and energy lobbies intact and stretches the reorganisation out over the next 18 months.

At one point, when the more radical plan was still being considered, Mr Paszyski himself was approached and asked if he would be willing to serve as Construction Minister.

Unemployment rises by 1% in EC

SCHOOL LEAVERS without a job pushed the European Community unemployment total to 15.9m in September, 1 per cent higher than in August, according to official figures, Reuters reports from Brussels.

Unemployment among people under 25 was 2.7 per cent higher in September than August - mainly because of sharp rises in France, Spain and Britain. Outside this category it was unchanged. However, youth unemployment was 5 per cent lower than in September 1986, while total unemployment was down 0.7 per cent.

Swedish request in arms scandal probe

Sweden is asking eight countries for permission to inspect their stocks of Swedish-made missiles to determine whether they were illegally re-exported to Iran, Reuters reports from Stockholm.

Requests for on-site inspection of the Bofors Robot-76 missiles were being made to Singapore, Thailand, Indonesia, Australia, Pakistan, Argentina, Norway and Ireland. The inspections would be part of an inquiry into an arms scandal involving Bofors.

Shipyards consider links with Setenave

By Diana Smith in Lisbon

INTERNATIONAL shipyards have responded with interest to an invitation by Portugal to bid for a management contract, concession or joint venture in the country's Setenave yard.

The invitation went initially to yards in Denmark (Odense and Burmeister), West Germany (Sieling, Thyssen and Buschmeier), South Korea (Hyundai) and Japan (Kawasaki, Mitsubishi and Hitachi). But it is open to any shipyard interested in bringing new technology and management to Setenave's strategic location on main shipping routes.

The yard was built in the early 1970s and scaled to what was then a growth industry: giant supertankers and bulk carriers. Damaged by oil crises and the labour disruption that followed its nationalisation in 1975, Setenave has done more repairing than building since then.

Since 1984 the resumption in world shipping has fully absorbed Setenave's repair capacity (55 per cent of its total). It has repaired more than 100 vessels a year.

The construction side has been less rosy, though it has completed three supertankers ordered before 1975 and built three large bulk carriers and two tanker hulls. It has also built barges for Scandinavian countries: five push barges and seven ordinary ones, and two floating docks.

Setenave's largely young labour force, which has shrunk through voluntary redundancies from 6,800 in 1982 to just under 4,800, is under-employed and the yard has suffered severe losses since the mid-1970s. The losses and debt would be shouldered by the Portuguese Government and not transferred to a future associate.

The idea of a foreign partner was first tested in 1982 when Setenave was at a particularly low ebb. It did not go through at the time it was impossible to meet conditions like massive staff reductions, which potential foreign partners considered essential.

Having cut its labour force drastically, Setenave now feels in a better position to offer participation in a good shipyard in need of a new lease on life.

Gorbachev's tune is music to his allies

By Our Foreign Staff

MOSCOW'S allies yesterday welcomed Mr Mikhail Gorbachev's speech to mark the 70th anniversary of the October revolution but played down his criticism of Josef Stalin and mostly ignored Soviet resistance to his reforms in the face of the Bulgarian Communist party daily Rabotnichesko Delo mentioned the "resistance of the conservative forces against reconstruction" but failed to identify the alleged opposition. On the contrary, it credited the Soviet party with pushing through Mr Gorbachev's plans to inject more flexibility into the rigid Soviet economic and political structures.

"This speech is a real manifesto of the new course of innovation, a model of openness," the Bulgarian party newspaper said. "Gorbachev's analysis of the past and present is a consistent entity and provides an image of the future. Hungary's party daily Nepeszhad said: 'It is important for the present and the future to create a realistic picture of the past since the current innovation inspires (people) with firm confidence.'"

In his speech on Monday, Mr Gorbachev accused his opponents of being either too timid or too impatient about the pace of reform in the face of modernising the Soviet Union.

The Bulgarian army newspaper Narodna Armiya, as quoted by BTA, did make a brief reference to his comments on Stalin, saying Mr Gorbachev made an objective assessment "of the positive and negative aspects in the work of Stalin".

The greatest enthusiasm came from official Communist party newspapers in Hungary, Poland and Czechoslovakia. They praised Mr Gorbachev for frankness and realism.

"Gorbachev's analysis of the past and present is a consistent entity and provides an image of the future," Hungary's party daily Nepeszhad said. "It is important for the present and the future to create a realistic picture of the past since the current innovation inspires (people) with firm confidence."

Mr Gorbachev broke fresh ground in his Kremlin address by admitting that Stalin had made "unforgivable political errors. Nepeszhad said the speech reflected a new way of thinking already manifest in Soviet foreign policy.

In Prague, the party daily Rude Pravo said celebrations of the 1917 revolution did not always see such a frank and analytical look at the past, present and future.

Frank words about tragic events and defeats did not in the least weaken the grandness of the work and the solemn atmosphere of the anniversary, the paper said in an editorial.

"Truthful knowledge of the past and its analysis are rightly used to help solve the present problems, the topical tasks of restructuring in particular."

Mr James Kadar, the Hungarian premier, said Hungarians were following perestroika (restructuring) in the Soviet Union "closely and with deep sympathy". Hungary, too, was trying to achieve a more efficient economy while keeping "humanistic principles" in the forefront of its endeavours.

By contrast, Mr Erich Honecker, the East German leader, mentioned neither perestroika nor openness (openness). Instead, he blandly assured the Soviet party of East Germany's "admiration and full support for its efforts to improve the economy and raise social life in the Soviet Union."

The East German party was convinced that the "diversity" which was developing in the Communist world would bring about the growing unity of its members. Mr Gorbachev in his speech had said it was "good and useful" that the Communist world showed such national and social diversity, he said.

John Wyles in Rome looks at the chances of another head of a UN agency being replaced in the wake of changes at Unesco

Long-shot Mensah confident of landing top job at the FAO

BY LUNCHTIME on Monday a busy 53-year-old agronomist from Benin in west Africa will know whether a long-shot challenge which started more than a year ago has finally carried him to the top of the UN's Food and Agriculture Organisation.

If he captures a majority of votes of the 158 member countries - and he and his backers are confident that he will - then a second highly controversial director general of a UN agency will have been unseated in the space of three weeks.

Mr Moise Mensah knows that his chances of defeating the 60-year-old Lebanese Mr Edouard Saouma a third six-year term at the FAO, have been greatly strengthened by the election of the Senegalese Mr Amadou M'bow from the top job at Unesco last month.

There are unwritten international rules governing the division of spoils and, as a rather pointed document recently put out by the FAO indicates, Africans already head seven of the UN's 29 organisations. But after the defeat of Mr M'bow, a victory for Mensah at next week's FAO conference in Rome would not add to that number.

But it would be a triumph shared with a number of the FAO's key Western donor countries - including the UK, the US and Canada - who have covertly lobbied hard and argued against the incumbent Mr Saouma for most of the year.

They have maintained, with considerable support among the FAO's 2,000 staff, that the Rome-based agency has lost its way under Mr Saouma. Priorities are said to be lacking, financial management poor and staff morale at rock bottom.

Much of the problem, it is alleged, derives from the director general's autocratic style, which has aimed at maximising his personal power and authority at the expense of administrative efficiency and transparency.

As the Organisation of African Unity's official candidate, Mr Mensah can count on the 43 votes of the African block and on the solid slice of the OECD countries. His supporters reckon that he has 97 votes behind him, but they also admit there are at least 35 countries who take a sufficiently different

view of the Saouma tenure to want the Lebanese returned.

The incumbent's campaign literature - distributed as an official conference document - claims that in the last 10 years he has "not particularly paid attention to the adoption of broad development strategies for the rural poor, fisheries, tropical forestry and world food security."

It goes on to assert that the FAO's technical activities, such as technical co-operation programmes with developing countries, have been strengthened, its capacity to deal with emergencies, such as drought and grasshopper infestations, sharply honed, its global and regional studies greatly improved and the costs of its management and administration reduced from 24 per cent of the 1974-75 budget to 16 per cent of 1986-87 expenditure.

Mr Mensah has presented his candidacy as one dedicated to healing and cleansing. In a recent interview, he stressed the need for the director general "to bring people together" after a period of unnecessary confrontation.



Mensah backed by Africa and Western donor countries

A fluent speaker of French, English and Spanish, his criticisms of Mr Saouma's FAO carry the authority of an educated international civil servant with a strong background in agricultural development. He has spent most of the 10 years since he was the FAO's African regional representative in Ghana as assistant president for programme management at the International Fund for Agricultural Development.

He claims that the FAO has become steadily isolated within the UN system and has lost respect and capacity as a result. Whereas FAO led the relief effort in the Sahel drought of 1973-74, he is bitter about the agency having lost the task to the United Nations Development Programme in the most recent African food crisis.

He says the organisation's priorities have to be based on finding the highest common denominator to satisfy the food development needs of the largest possible number of countries. "In Africa this means concentrating on food security, in Asia on rural poverty, while in the Caribbean there has to be diversification to tackle the problem of dwindling foreign exchange earnings and increasing food import bills."

Mr Mensah admits that African countries in particular have made grave mistakes in their food production policies, but claims they have recognised now that agriculture has been neglected and policies are being adjusted.

For its part, the FAO should be establishing "more relevant" policies for Africa with special emphasis on training, water control and improving the small

farm system.

He fully shares the view that many FAO policies are not being properly monitored and implemented. "Some people call that transparency," he says. "The point is that you learn lessons from your mistakes as well as your achievements."

His administrative emphasis, he promises, will be on teamwork, delegation and trying to associate all FAO staff much more closely with its activities.

Referring to Mr Saouma's alleged "open cheque book" approach, Mr Mensah believes that "you need mechanisms which protect the director general from these kind of statements. If you are too centralised, you create confusion."

Far from being embarrassed by being seen as the donor countries' candidate, he says he is proud of it. "The major donors decided to support me only eight months after the OAU first proposed me in July 1986. This means that they had taken a close look and found that Africa had a credible candidate. I am a candidate of Africa supported by donors and as a candidate for the Third World."

Dutch discount rate

THE NETHERLANDS cut its discount rate late on Tuesday by one quarter of one per cent to 4.25 per cent. Because of an error in transmission, the report on this page yesterday carried the incorrect figure of 5.25.

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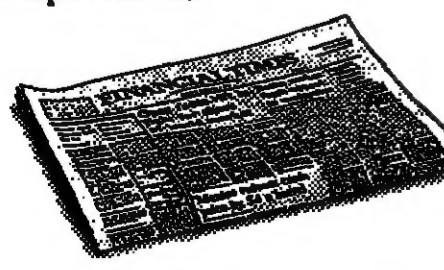
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Swiss banker warns of 'difficult times'

BANKS, particularly those active in the 1.1 Eurozone, face difficult months ahead, the head of Switzerland's largest bank said yesterday, Reuters reports from Zurich.

Mr Nikolaus Senn, chief executive of Union Bank of Switzerland, said: "Several banks will get bloody noses and we can expect the first casualties by the end of the year."

Much of the problem, it is alleged, derives from slow economic growth and the reluctance of potential customer firms to invest. The combined effect would be to limit the demand for bank credits in the near future.

Business known as "off-balance-sheet" - mostly issuing and trading of stocks and bonds - would also be hit by the poor state of world share markets and by increased competition between banks, Mr Senn added. Several have recently announced they are pulling out of certain sectors of the Euro market.

As for UBS, although this year's profits were likely to be in line with last year's SF770m (\$590m), next year's prospects were more uncertain, Mr Senn said.

UBS officials declined to say how much the bank had lost in the continuing worldwide stock market slump, triggered by a 506-point fall on Wall Street on "Black Monday", October 19.

"Of course we suffered paper losses (on share holdings), like every other institution that is active worldwide," Mr Robert Studer, head of the bank's house department, said.

But the losses had been partially offset by gains on bonds and by a sharp increase in commission income as people rushed to sell. "All in all, we got off with a slightly blackened eye," Mr Studer said.

UBS owns British broker Phillips and Drew and came close to buying British merchant bank Hill Samuel in August this year. Mr Senn said the decision not to go ahead with the purchase reflected the bank's cautious approach.

UBS was the first of Switzerland's three big banks to hold its traditional autumn news conference. The heads of Credit Suisse and Swiss Bank are due to talk to the press in the next few weeks.

Austria to win say in N-plant

WEST GERMANY and Austria are planning an agreement on energy which will give Austria a say in a disputed reprocessing plant being built in Bavaria, Austrian Chancellor Franz Vranitzky said yesterday, Reuters reports from Bonn.

A treaty for the neighboring countries to exchange nuclear energy information probably would be completed within six months, he told reporters after meeting West German Chancellor Helmut Kohl at the start of a three-day official visit to West Germany.

The accord, focusing mainly on the nuclear waste-reprocessing plant under construction near the Bavarian village of Wackersdorf, "would give us a right to a hearing" on disputed issues, Mr Vranitzky said.

The Vienna Government has voiced concern about the planned plant's environmental standards and its proximity to Austria. In addition, many Austrians have crossed the border into Bavaria to take part in the numerous anti-nuclear demonstrations at the Wackersdorf site in the past two years.

Austria has no nuclear power plants in operation, in contrast to most other West European nations. West Germany draws a third of its energy from nuclear sources.

New consortium in car telephone race

By Terry Dodsworth in London

A THIRD consortium of European electronics companies plans to enter the race to develop a new pan-European digital mobile car telephone system.

According to reports from West Germany, a group bringing together Robert Bosch's Telecom subsidiary with a German branch of Philips of the Netherlands and the ANT electronics concern, is discussing a co-operation agreement.

The collaboration aims to help the partners tender the first contracts for the planned new system by a target date of early 1989.

The announcement follows the recent formation of two similar multinational consortia by other European companies.

One of these brings together Ericsson, the Swedish telecommunications group, with Orbitel, a UK joint venture between Racal and Plessey.

The other, announced only 10 days ago, combines Alcatel of France with Nokia, the Finnish company, and AEG of West Germany.

The pan-European mobile telephone system is aimed at creating a new digital network which will allow the same car telephones to be used anywhere in Western Europe.

At present, European systems are incompatible, so that drivers cannot use car telephones installed in one country when they cross into another.

The launch of the digital system will allow increased capacity and improved quality for car telephones. But it will also involve heavy expenditure on the development of the technology.

European companies have been forging links with each other to share development and costs.

The consortia will also gain more political acceptance by spreading participation around Europe.

The new West German consortium indicated yesterday that it may be looking for more partners. Only a few European telecommunications companies now remain uncommitted to development work on the digital mobile systems, and of these, it is widely expected that Siemens of West Germany and the General Electric Company of the UK will join up with the Ericsson/Orbitel group.

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OVERSEAS NEWS

Hong Kong set against early direct polls

BY DAVID DODWELL IN HONG KONG

MOST HONG KONG people want direct elections to be introduced - but not in 1988 - according to the findings, published yesterday, of the office set up six months ago to survey public responses to a Green Paper on the development of representative government in the territory.

The findings, which drew immediate criticism in Hong Kong from political figures committed to rapid democratisation, are likely to intensify the confrontation between Britain and Beijing over the pace and direction of political reform.

Chinese officials in the territory have steadfastly opposed direct elections next year.

In an 80-page report as tardy and convoluted as the Green Paper itself, which was published in May, 88 per cent of submissions from groups and associations, and 67 per cent of individuals, favoured introduction of direct elections but not in 1988.

In contrast, 38 per cent of groups wanted direct elections next year, with 20 per cent of individuals making submissions to the Survey Office.

The findings are based on letters received, and two government-sponsored public opinion surveys, as well as the findings of informal surveys by non-government bodies, and signature campaigns mounted over a four-month period during which public debate on the Green Paper was encouraged.

A total of 135,000 submissions were received, excluding some 1,500 dubious or forged letters that are currently the subject of police investigation.

Within hours of the release of the Survey Office report, four legislative councillors who have campaigned over the past six months for direct elections next year protested that the exercise had been a waste of time. They called for people to ignore the results, and claimed the report put in jeopardy public confidence in the Government's willingness to oversee adequate reforms.

Apart from the issue of direct elections, a clear majority of respondents opposed lowering the voting age from 21 to 18. A minority also said the governor should remain the head of the legislative council, the territory's main law-making body.

Australian dollar slide provokes party clash

BY CHRIS SHERWELL IN SYDNEY

THE RECENT slide in the Australian dollar's exchange rate has provoked a heated row between the Labor Government and opposition parties over economic policy in the wake of the stock market crash.

The dollar staged a minor rally in Australia trading yesterday following soothing comments by Mr Paul Keating, the federal Treasurer. But underlying sentiment in the past few days has been bearish.

The Liberal and National opposition parties, pointing to Australia's large external debt and high current account deficit, have urged the Government to take early action to counter the impact of the crash through fresh fiscal action and limits on wage increases.

The currency yesterday finished at 67.9 cents in Sydney, up from 67.3 cents on Tuesday. On a trade-weighted basis it finished at 51.4, against 51.8 the previous day (May 1978 - 100).

Only one way was left for the Australian dollar to stand at 70.0 cents and \$2.7 on a trade-weighted basis. A week before that it was at 71.4 cents and \$2.2.

The trend is a clear reflection of market judgments that the commodity-dependent Australian economy is highly vulnerable to a world recession which the crash might entail.

According to a leaked Reserve Bank document, foreign exchange turnover averaged A\$25bn a day last week against usual levels of A\$30bn, and last Thursday reached a record A\$37bn.

Mr Andrew Peacock, the Liberal shadow economic spokesman, said the Government had claimed credit for the stock market's rise only to duck when the market dived and claim the world was responsible.

Mr John Elliott, chief executive of Elders IXL and newly appointed as Liberal Party president, meanwhile warned that the world was headed for recession, and urged the Government to argue against further wage increases, which might hurt Australia's competitiveness.

Czeslaw Jesman: African affairs writer

CZESLAW JESMAN - journalist, author, soldier, emigre Poet - has died in Rome, Susser, of a long illness at the age of 75. For many years he combined a career at the British Defence Ministry with freelance writing, notably for the Financial Times and the BBC External Services. His particular expertise lay in African affairs.

Born in Byelorussia in 1912 Mr Jesman joined the Polish

OBITUARY

Foreign Ministry in the mid-1930s, served with the Polish forces abroad, and was transferred to the British Army in 1945.

He served in many parts of the world, including post-war Berlin, and thereafter combined military and academic careers. He developed his inter-

est in African affairs - and a love of Africa - during a period at Addis Ababa university in the 1950s; he was the author of several books of Ethiopian history.

But he was always principally concerned with the analysis of contemporary international affairs and the emphasis of his later years was on his journalism for a wide range of newspapers and magazines.

Malaysia haunted by the spectre of racial division

Roger Matthews looks at Dr Mahathir's attempts to contain communal tensions

WHEN Dr Mahathir Mohamad returned to Malaysia from the Commonwealth Conference in Vancouver it was to be met by Haniff Omar, the Inspector General of Police, with a warning that racial tension had climbed to dangerous levels. If prompt action was not taken it could degenerate into the kind of rioting and bloodshed which shook the nation in May 1969, the Prime Minister was told.

Last week Dr Mahathir announced in parliament the banning of all public rallies in the wake of over 70 arrests and the suspension of three newspapers under the terms of the Internal Security Act which provides for indefinite detention without trial.

"The country cannot afford to have a racial riot. We are facing a recession. Many of our work force are unemployed. Should the economic situation be aggravated by political instability and racial riots, the country will be in turmoil. Citizens will live in fear and suffer," he warned.

A no less real fear among some politicians is that Dr Mahathir may be manipulating the very circumstances he helped to create in order to silence his critics and halt the challenges to his authority. If they are correct, the next step would be the imposition of a state of emergency and the suspension of the

constitution. Tunku Abdul Rahman, the country's venerated elder statesman and its first Prime Minister, has warned that the Government's actions have already put Malaysia on the road to dictatorship.

Since his statement to parliament Dr Mahathir has remained silent, giving no indication of how he might lead the way back to racial and religious tolerance which generally served Malaysia so well in the first 30 years of independence from Britain.

The 16m Malaysians divide into Malays (or Bumiputras), who make up just over 50 per cent of the population, Chinese, who account for about one-third, and Indians and others making up the rest. The Malays have been politically dominant since independence and the 1969 riots occurred because they feared an erosion of that position.

They are still much more numerous in the rural areas than in the cities, where the Chinese

predominate. The Chinese are generally more affluent, control much of business and are better represented in the professions. Since 1969 the New Economic Policy has aimed through positive discrimination at giving the Malays a greater stake in the economy so that employment is less identified with race.

Welding such diversity into a single nation was bound to be a delicate balancing act between the political, economic, religious and cultural sensitivities of each community. The responsibility has fallen principally on the United Malays National Organisation, the country's main political party, which has provided each of the four prime ministers since independence. It represents Malay aspirations, yet its leaders have also at the national level to accept responsibility for the well-being of the other communities.

For much of the last 30 years it was accepted that a prerequisite for discharging that function effectively was a strong and united party. Changes in the leadership of UMNO, rather like those in the old-style Conservative Party in Britain, were provided each by a different group of leaders, emerging through consensus and behind closed doors.

However, in April there was for the first time a full-blooded and bitter contest for the lead-



Mahathir: silent

ship, with Dr Mahathir scrapping home by the narrowest of margins. The party has been split over Dr Mahathir's performance as Prime Minister and, despite much talk of reconciliation, nothing concrete has so far been achieved.

Dr Mahathir's purge of some of his opponents added to the bitterness, while his own authority has come under further challenge in the courts, where a group of UMNO members is seeking to have the election declared invalid because of alleged irregularities in the selection of delegates.

Dr Mahathir warned this summer that the country could not afford to have a government which was continually forced to look over its shoulder to see who was supporting it. 'A country needs a firm hand if it is going to develop,' he said.

Another consequence of the battle for support within UMNO has been the temptation for rival politicians to make promises, some of which can only be kept at the expense of people outside the Malay community. 'Each is seeking to appear more Malay than the other and this causes obvious apprehension among the Chinese who think they will be the ones to pay,' commented one diplomat.

This rivalry was also a contributory element in the decision to stage a mass rally in Kuala Lumpur last weekend to mark the otherwise unremarkable 41st birthday of UMNO. Estimates of how many might attend soared from 50,000 to 500,000 and with them fears that political violence could result.

A further inflammatory twist was added by a dispute over the appointment of non-Malay speakers as administrators in Chinese schools. Many Malays - and indeed some Chinese - felt that the two main Chinese political parties had been too vociferous in their protests and were, like the two UMNO wings, seeking to outbid each other in the eyes of their own community.

At the last general election the opposition Direct Action Party for the first time won more parliamentary seats than the Malaysian Chinese Association, which sits with UMNO in the ruling National Front Coalition.

The sight of the MCA and the DAP together on the same platform on the schools issue suggested to some Malays that the Chinese were co-operating on a purely racial issue and ignoring the political reality that one party was in government, the other in opposition.

The Government's use of the Internal Security Act has taken some of the heat out of these controversies, but has done nothing to eliminate them or the more fundamental question of Dr Mahathir's authority in the country.

If that is to be re-established through the democratic process, then the UMNO divide has to be bridged. But if UMNO remains the political party that one party was in government, the other in opposition, Dr Mahathir will then be faced with the most basic question of all: whether to step down, or to seek additional powers.

South Asian summit ponders economic links

By John Elliott in Kathmandu

THE two-year South Asian Association for Regional Co-operation has decided to start edging its way towards the introduction of economic and industrial ties between its seven member countries.

This was decided at its third annual summit which ended in Kathmandu yesterday. An anti-terrorism convention was also signed.

SAARC established two economic studies. One is to examine existing trade flows between the countries to see if there is already sufficient business to form a basis for developing trade co-operation. A second will examine the potential for joint industrial ventures.

Mr Rajiv Gandhi, the Indian Prime Minister, said last night Pakistan troops would get a "bleeding nose" if they attacked Indian positions on the northern Siachen glacier, where more than 150 Pakistan troops are alleged by India to have been killed in a battle at the end of September. He was speaking after a meeting with Mr Mahabub Khan Jumbay, the Pakistani Prime Minister. They agreed to start next month a series of bilateral talks.

US embarrassed by Gulf death

BY OUR MIDDLE EAST STAFF

THE US was slow yesterday to give an explanation for the incident in which an Indian fisherman was killed on Sunday night by machine-gun fire from an unidentified warship near the island of Abu Musa in the Gulf.

On Monday the Pentagon had announced that the frigate USS Carr had fired warning shots at one of three suspected Iranian vessels and then directly aimed at one which had failed to withdraw at about the same time as the attack on three Indian-manned fishing boats.

Police of Sharjah, one of the seven members of the United Arab Emirates, have started an investigation into what could prove an embarrassment for the US in the pursuit of its military effort to protect freedom of navigation from Iranian attacks and interference.

The Pentagon said yesterday that there was no evidence to support the Iranian claim that

the naval vessel had confronted three unarmed fishing boats owned by a UAE national. Other officials in Washington conceded, however, that a mistake might have occurred.

In Iran a week of "mobilisation" was declared on the anniversary of the seizure in 1978 of the US embassy there together with 52 diplomatic hostages. Crowds cried "death to America" and "the Persian Gulf belongs to the Islamic Republic".

Israel fears US arms cut

BY ANDREW WHITLEY IN JERUSALEM

THE far-ranging implications for Israel of possible cuts in US military grant aid, currently running at \$1.6bn a year, were the focus of discussions in Tel Aviv yesterday between the Defence Ministry and Mr Richard Armitage, the visiting US Assistant Defence Secretary.

Mr Armitage arrived in Israel on Tuesday night.

Israeli officials protest that only three months ago they received copper-bottomed guarantees from the Reagan Administration that military aid would be maintained at its current level for two fiscal years.

Visibly disconcerted by accusations of bad faith from their closest Middle East ally, US diplomats argue that this commitment was only binding on the Administration - not on Congress. The Gramm-Leach-Bliley Act requires the Administration to make across-the-board cuts in government spending and aid for Israel is unlikely to be accepted.

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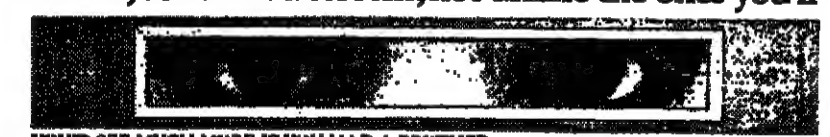
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AMERICAN NEWS

Robert Graham on the faltering progress of attempts to end conflict in Central America

Arias fights to maintain peace momentum

FROM today a ceasefire agreed under the Arias Plan should be in place in all those Central American countries where there is conflict - principally in El Salvador and Nicaragua.

Simultaneously, political amnesties should have been granted, a process of national reconciliation initiated and external aid halted to all irregular groups, notably the anti-Sandinista Contras rebels. But the deadlines have been allowed to slip and fighting continues.

So far the Marxist-orientated Sandinista Government in Managua has refused to negotiate with the US-backed Contras and has declared only a partial ceasefire; the Reagan Administration has refused to forego its support for the Contras; and talks between the El Salvador Government and the left-wing guerrilla umbrella organisation FDR/MLN have failed to make any progress, the latter formally breaking off talks after the assassination last week of a human rights activist.

The plan's timetable, approved by the five Central American leaders in Guatemala on August 7, was deliberately fixed to a tight schedule to create a momentum. Although President Oscar Arias would have liked to have seen compliance, for at least two weeks now he has regarded it more important to sustain the momentum; and this he seems to have achieved.

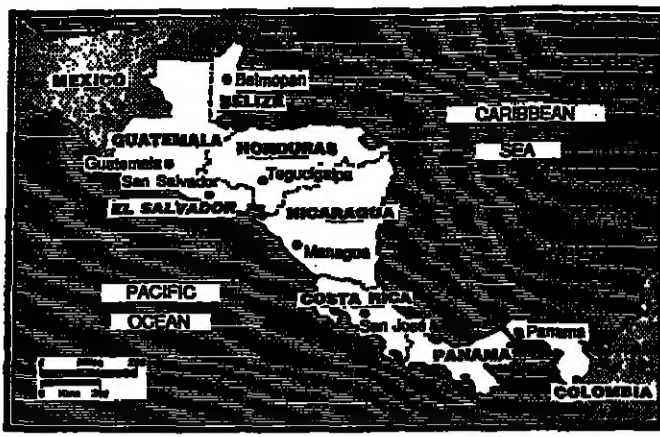
The lukewarm attitude of the Reagan Administration to the plan, so marked earlier in the year, has become more positive. Mr Elliott Abrams, the hawkish US Under-Secretary of State and chief architect of the Administration's confrontational strategy of dealing with the Sandinistas, was last week denying opposition to the plan. "We like the plan. It goes to the heart of the problem: democratisation. It wants to turn guerrillas into voters."

He also confirmed that the Reagan Administration would be discussing formulas with Congress to delay requesting the proposal for fresh Contra funding. Originally this request, for \$270m to cover the next 18 months, was to have been submitted this week, timed to coincide with the conclusion of the Guatemalan summit timetable.

However, the Administration has recognised that such a request risked serious opposition in Congress and furthermore threatened to undermine the prospects of the Arias Plan.

Accordingly, US officials are letting it be known the plan is being given until January to test its workability. This timetable coincides with a planned summit of Central American leaders who are due to meet in the first week of January to review progress.

In these circumstances it is hard to see any of the principal actors publicly trying to sabotage the plan before then. Precisely because of this informal roll-back in the timetable, the Sandinista Government finds it



self in a dilemma over the timing of concessions. The Sandinistas made the initial running for instance, they reopened La Prensa, the opposition newspaper shut down because of its espousal of the Contra cause and which became for the US one of the chief symbols of totalitarianism.

However, the Sandinistas have consistently refused to talk directly with the Contras over a ceasefire. They maintain the Contras are manipulated by the US and that the dialogue should be with "the master not the dog." If such a dialogue is established now - and there have been secret feelers - the Sandinistas will have no cards left to play at a later date.

The Arias Plan studiously avoids specific mention of the

Contras, thus providing a vague formula for indirect contacts, or allowing the Sandinistas to maintain that their obligation towards the Contras only covers discussion of a ceasefire - not political concessions.

The Contras for their part are acutely conscious of their heavy dependence upon the US and of their poor image. Their leadership has undergone a series of major changes in the past three years and the new directorate still has failed to nominate its full seven-man complement. Ironically the Contras have begun to do better on the battlefield at a time when their future ability to wage the war is in doubt. The fringe scandal has damaged the prospects for Congress approving fresh funds.

Mr Adolfo Calero, the leader

of the main Contra force, the FDN, said in London last week he did not envisage a prolonged low intensity conflict. But without US funds, the Contras are naked. Thus it is in the Contras' interests to make as much noise as possible yet keep negotiating options open.

The large amount of US political prestige staked on the outcome of events in Nicaragua does not extend to El Salvador. Indeed the US, through its ally President Jose Napoleon Duarte, has demonstrated that the eight-year-old civil war is containable though extremely costly.

The US is much vaguer over what it is willing to settle for in El Salvador than in Nicaragua. In the case of Nicaragua, the US wants to be publicly assured the country is not used as a base for Communist subversion of the region. The Arias Plan offers to do this through a process of democratisation.

The weak point here is interpreting this democratisation, or turning "guerrillas into voters". For Washington in conciliatory mood this means at a minimum the emasculation of the Sandinistas. The Sandinistas meanwhile are still awaiting proof that Washington is prepared to adopt a more hands off approach, not just to Nicaragua but the region as a whole. If Washington complies with the letter of the plan it would mean a substantial reduction in its direct military presence. There has been no hint of this.

Black US mayor survives in city election

By Stewart Fleming in Washington

WILSON Goode, the black mayor of Philadelphia, has been narrowly re-elected after a vicious campaign.

His opponent, Mr Frank Rizzo, a former Philadelphia police commissioner and mayor of the City of Brotherly Love between 1972 and 1980, is still trying to live down a reputation as a brutal law enforcement official who once boasted his police department was tough enough to invade Cuba.

Mayor Goode's failure to take control of efforts to evict a black radical group from a house in the city in 1985 resulted in the deaths of 11 people when police bombed the building.

Mr Rizzo, 67, a white man who drew his support from the blue collar working class districts of the city, was still refusing to concede defeat yesterday in what is seen as his last bid for elected office. "I am sure there was fraud," he told supporters.

The bitter campaign has raised concerns that it will perpetuate Philadelphia's image as a city unable to resolve racial divisions which other cities have been able to moderate.

Elsewhere Democrats retained control in elections for governors in Kentucky and in Mississippi. Run-offs will be held in mayoral elections in Miami and San Francisco.

SEC chief says securities firms remain strong

BY OUR FOREIGN STAFF

MR DAVID RUDER, chairman of the US Securities and Exchange Commission (SEC), said yesterday that major securities firms remained in a strong position and had no capital problems as a result of the stock market crash.

The recently-appointed former academic, giving his first Congressional testimony on the crash to the Senate Banking Committee, said the securities industry and its systems had handled the crisis well.

However, he said it was clear that the SEC should have had an emergency plan in the event of a crash and that it was now working on one.

Though he said the plan should be concerned, among other things, with the relationship between the futures markets and the underlying stock market, he also said it was premature to place blame for the crash on the futures markets.

The SEC has already launched a wide-ranging review of financial markets which will examine the capital of securities houses, the structure of the markets, the role of futures trading, foreign securities markets and clearing and settlement systems, SEC officials said.

His staff is also working with the Commodity Futures Trading Commission, which regulates futures markets, to analyse the role of futures in financial market volatility, as well as computer trading arbitrage techniques and portfolio insurance.

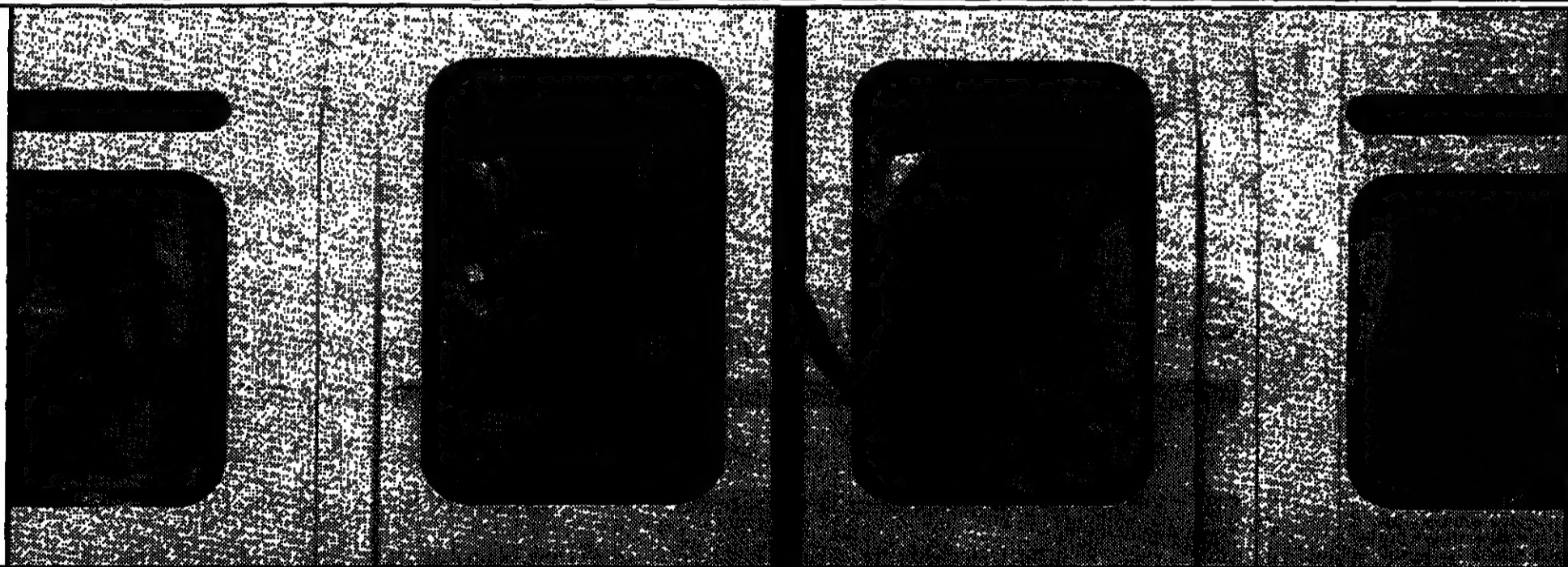
Mr Ruder cautioned, however, that "definitive conclusions adverse to index arbitrage and portfolio insurance activity should not be drawn from preliminary data."

Meanwhile, the Commission will consider pushing for higher levels of margin payments - put up as security against potential losses - for stock index options and futures, to bring them into line with requirements on the stock market, he said.

It is also examining the adequacy of limits placed by exchanges on the positions that trading firms may build up.

Asked whether securities firms might have put their own interests ahead of their customers' during the market's turbulence - selling for their own accounts before executing customers' orders, a practice known as "front-running" - Mr Ruder said the SEC would interview brokerage firms to see what they were doing.

Sardines under Earls Court



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Uruguay to reschedule \$1.8bn debt

By Alexander Nicoll, Economist Editor

URUGUAY yesterday clinched a \$1.8bn debt rescheduling agreement with leading creditor banks, giving it easier terms than under a similar deal signed last year.

The accord, reached by Mr Ricardo Zerbino, the Finance Minister, and Mr Ricardo Pascale, the central bank president, will replace last year's rescheduling of \$1.7bn of loans originally falling due between 1985 and 1989, and will also cover nearly \$100m of debt falling due in 1990 and 1991.

The advisory committee of banks, led by Citibank, will put the new terms to around 180 other creditor banks for their approval.

Uruguay is to pay an interest rate margin of 1/8 percentage points above London interbank offered rates. The loans will be stretched out over 17 years including a grace period of three years, although the country will make a repayment of \$24m the amount that it had previously agreed to repay during 1988.

The 1986 agreement had a complicated interest rate structure which essentially involved the country paying 1/8 percentage points over Libor on debt contracted before 1983, and 1/4 above Libor on later loans. It was a 10-year rescheduling.

Uruguay will continue to have its economy monitored by the International Monetary Fund under the "enhanced monitoring" arrangements employed by several countries with multi-year debt reschedulings.

Tim Cooney, President Julio Sanguinetti of Uruguay has instructed the army to maintain public order after police began a nationwide pay strike.

Government finances are facing serious problems with public sector employees taking industrial action over pay, provincial governments insisting that the central government owes them money and tax income falling to keep pace with government expectations.

Argentina gripped by strike

By Tim Cooney in Buenos Aires

BANKS and offices in Argentina shut at midday yesterday, as a nationwide general strike in protest at the government's economic policy paralysed the country.

Ubaldo, secretary-general of the General Confederation of Workers, which organised the strike, said it was in protest at the "policy of submission to the International Monetary Fund, against the increases in tariffs, the cost of living, unemployment, hunger and the adjustment plan which condemns workers to misery and paralyzes production."

All major unions have backed the strike and a march on the presidential palace in Buenos Aires.

Last month the Government froze prices and wages and raised taxes and public sector tariffs in an effort to slow the inflation rate and drastically cut the fiscal deficit.

The Government's failure to reduce the deficit in line with targets agreed with the IMF earlier this year has delayed disbursements of a \$1.4bn standby loan and necessitated an emergency bridging loan of \$500m with the Government through the Geneva-based International Settlements Bank.

Government finances are facing serious problems with public sector employees taking industrial action over pay, provincial governments insisting that the central government owes them money and tax income falling to keep pace with government expectations.

Mexico's rulers face united opposition

BY DAVID GARDNER IN MEXICO

MEXICO'S fragmented opposition has united around the issue of clean elections, launching the Democratic Assembly for Effective Suffrage to challenge the ruling party's 70-year grip on the political system.

The opposition aims to mount the most serious challenge ever to the ruling Institutional Revolutionary Party in presidential and congressional elections next July. The Mexican opposition has not had a significant election win recognised by the regime since the 1910-1917 revolution.

The assembly's task will be to convince Mexicans that the ruling party can be separated from the state.

The PRI in turn is preparing a team to monitor and debate with the opposition. Habitually the PRI ignores its opponents.

The assembly brings together strange bedfellows, including leaders of the right-wing National Action Party, much criticised for its links with the US Republican party, and leaders of the Democratic Current, the left-wing nationalist dissident faction within the PRI Social Democrats and Trotskyites rub shoulders with Mr Rogelio Sada, former chief executive of Vitro, a leading blue chip private company, and Mr Arnoldo Martinez Verdugo, the veteran Communist leader.

Mr Sada, who two years ago was forced to quit Vitro by government pressure because of his high profile in opposition politics, says: "It is a lie that any government imposition holds the country together and avoids anarchy." This is still a minority view among Mexican business-

men who are beholden to the ruling party for, among other things, providing decade after decade of social peace, after the revolutionary upheaval.

Mr Porfirio Uroz Ledo, a former PRI president and now Democrat, the Current Leader, says the purpose of the assembly is "to combat the spirit of fatalism in Mexican politics."

He adds: "Democracy is the only way forward towards modernity and the unavoidable pre-requisite for development."

A still-undefined "modern politics" is also the central campaign slogan of Mr Carlos Salinas de Gortari, the young former Planning Minister named last month to succeed President Miguel de la Madrid next year, assuming as everyone does, that he wins the election.

Mr Salinas admits that not all PRI victories have been won cleanly. In a speech to a PRI rally, he pledged fair elections, and an end to the ruling party's practice of a clean sweep at the polls.

But two days later, the PRI declared victory at 36 municipalities contested in the northern border state of Coahuila, precisely the sort of National Action Party stronghold where had been damaged in recent ballot rigging scandals.

His aides say they are gearing up to fight open contests and have already identified 100 out of 300 first-past-the-post constituencies in which they face a serious opposition threat. In the last federal elections the PRI conceded eight out of these 300 districts.

Alcatel wins A\$160m Pacific cable deal

By CHRIS SHERWELL IN SYDNEY

ALCATEL, the French telecommunications company, has been chosen as the prospective contractor for an A\$160m project to lay an optical fibre cable between Australia and New Zealand.

The 2,200 km link, known as Tasman 2, is part of a Pacific Ocean system which will connect Australia and New Zealand with North America and Asia by the mid-1990s. It will be the first submarine cable in the region to use optical fibre technology.

Australia's Overseas Telecommunications Corporation and the Telecom Corporation of New Zealand will each bear half the cost. Two further contracts, each worth A\$500m, have yet to be awarded.

Details of the Tasman 2 contract are still to be finalised. Yesterday's announcement named as "preferred tenderer" Submarine in association with Standard Telephones and Cables of Australia. Both are subsidiaries of Alcatel.

They beat three other bidders - STC of Britain with AWA of Australia, AT & T of the US with American Cables of Australia, and a Japanese group headed by the Ocean Cable Company.

The Alcatel tender was said to have shown a 7 per cent cost advantage in present value terms over the next lowest tender. It also promised a local

content level of 70 per cent, well above its nearest rival which pledged 45 per cent.

A company called Tasman Cable Company is being formed to carry out the contract. Alcatel subsidiaries will own 60 per cent, and the remainder will be offered to Australian and New Zealand industry interests.

The cable will be commissioned by 1991. It will have 20,000 digital circuits, permitting 100,000 simultaneous voice conversations. The analogue circuits of the two existing cables have a capacity for just 4,000 conversations.

Earlier indications that the contract might go to Alcatel have generated local controversy in the light of Australia's poor relations with France over Paris's South Pacific policies.

In fact, STC Australia has operated in the country for about 75 years. A new STC plant is to be set up near Sydney to manufacture the cable from locally-sourced polyethylene, steel wire and optical fibre.

Repeater, too, will be made at a plant near Sydney, while cable station equipment will be manufactured in Wellington.

A total of 300 jobs will be created, and new laser technology will be transferred to Australia. The new company will also be able to bid for other cable projects in the Pacific region over the next decade.

S Korea-EC copyright talks break down

By Maggie Ford in Seoul

TALKS aimed at securing equal treatment for the European Community with the US in the protection of intellectual property rights in South Korea have broken down on a key issue, a European Commission official said yesterday.

Mr Jos Loeff, deputy director general of external relations at the Commission, said, however, that in two days of negotiations in Seoul the two sides had almost reached agreement on copyright and patents.

In July South Korea joined the international conventions governing these items. But last year, the US was given special treatment allowing retroactive protection for 10 years in the case of printed material and five years for software.

The South Korean Foreign Ministry said yesterday that considerable progress had been made in the talks but they had failed on the important question of conversion of process patents into product patents.

Under a law rushed through the National Assembly late last year, US companies were given three months after July 1 in which they could register process patents for conversion.

This issue is particularly important for European pharmaceutical and chemical companies which hold a larger share of the South Korean market than US companies, and stand to lose substantially under the bilateral arrangement.

Under the EC proposal advanced at the talks, European companies would forgo the protection of a law on the statute book in return for equal treatment under "administrative guidance", a system by which the Government enforces an agreement without the need for a bill going through the Assembly.

The South Korean side had argued that it was impossible to give European companies the same treatment because there was no possibility of changing the law until the new democratic President is elected late this year and the National Assembly elections held early next year.

Mr Loeff said yesterday that the South Korean negotiators may have been taken by surprise by the EC stance on the issue, and that further talks were likely to be held.

Japan to curb exports to Communists

JAPAN will tighten legal controls on exports of 183 items to 13 Communist nations but will partially exempt China, the Ministry of International Trade and Industry (MITI) said yesterday, Reuters reports from Tokyo.

The Japanese Cabinet approved changes to rules on exports and foreign exchange to prevent the recurrence of illegal exports such as those involving Toshiba Machine Company.

The changes, effective from November 10, will apply to Afghanistan, Albania, Bulgaria, Cuba, Czechoslovakia, East Germany, Hungary, North Korea, Mongolia, Poland, Romania, the Soviet Union and Vietnam, MITI said.

A total of 183 of the 183 items are restricted by Cocoon, the Paris-based body which aims to stop military technology exports to Communist countries.

Of these, 36 may be exported to China under less restrictive conditions due to its friendly relations with Japan.

Last September, Japan revised legislation raising penalties for Cocoon export violations to a maximum five years in prison from a maximum three years.

Rediffusion in £10m BAe deal

By Lyndon McLean

REDIFFUSION Simulation has won a contract from British Aerospace, worth just under £10m, for a slight extension to the British Aerospace Hawk Mk 60 trainer aircraft.

The simulator is for the Swiss Air Force for training pilots for the Hawk aircraft to be supplied by BAe under a previously announced contract.

Rediffusion Simulation is a member of the BET group of companies.

Carla Rapoport looks at a key theme of the 27th Tokyo Motor Show Luxurious future for Japanese cars

Luxury is on display this week at the 27th Tokyo Motor Show as the big Japanese car makers scramble to move upmarket. Strung by Honda's success with its Acura Legend cars in the US and the rapid progress of BMW in Japan, the industry which prospered on the small, economical and sturdy is switching to the big and expensive.

Volume exports in the upmarket category will probably start within two years. But this week's Motor Show confirms that the Japanese are already driving relentlessly upmarket at home. In classic Japanese fashion, the car makers are perfecting at home what they intend to sell to the world.

Japan, which accounts for more than a quarter of the world industry, faces increasing competition from countries like South Korea and Yugoslavia in its export markets, while at home the appreciation of the yen has cut profits, forced up export prices and intensified competition.

Car exports from Japan dropped by 7.4 per cent in the first 8 months of this fiscal year compared with the same period last year, the first such drop in six years. In response, the industry has been busily increasing its production capacity overseas.

At the same time, however, the Japanese face export quotas in the US which could become tighter. So if they cannot increase sales, they must increase profits on what they sell.



The Honda Legend has blazed a trail in the US market

"We must upgrade our cars so we can compete in overseas markets," said Mr Moriyuki Watanabe, chairman of Mazda. Standing next to the company's new Luce, with its 3-litre V-6 engine, Mr Watanabe said: "We will have more luxury cars in the future. We must have them."

Mazda will start exporting the Luce soon and is working on another upmarket car which will incorporate a new rotary engine.

Other car makers were more coy about their luxury export plans. But the top three Japanese automakers, Toyota, Nissan and Honda, are setting up new distribution networks in the US for higher-priced cars. Honda has already captured about 10 per cent of the luxury car market in the US with its Acura/Legend cars. Nissan and Toyota say their networks will be ready by 1989.

Only one of the big three un-

veiled an entirely new luxury car at this week's show: Nissan's Cima. A wide-bodied car with a sleek, expensive look, the Cima contains a new ceramic, turbo-charged 3-litre engine. The engine can deliver up to 255 horsepower, giving it "comfortable reserves of performance," according to the company.

Nissan claims that the car is strictly for the fast-growing luxury car market in Japan, aimed to compete with BMW and Mercedes-Benz. Its luxury export model will have a 4-litre or 4-litre-plus engine. But the Cima gives an indication of what will be coming down the road from Japan.

This is a global-design car. Aesthetically, it's spot on - simple but elegant. It looks coach-built like a Mercedes, but it's meticulously done," according to Mr Richard Singer, a US export consultant for US auto parts companies.

Mr Yasuhiko Misaka, general manager of Nissan's product planning department and one of the Cima's designers, said the car reflects "Japanese sensibilities, which are more delicate than Europeans'." Specifically, he said, the Cima is quieter at lower speeds than German cars and also handles better at lower speeds. The car will sell in Japan at around ¥2m (\$36,500).

Other car makers were equally determined to present a luxury image to the thousands of car enthusiasts who visited the fair this week. Toyota, for example, displayed a V-8 engine and a navigational system which uses satellite signals.

Over at the imported car pavilion, however, the Europeans appeared more bemused than worried. Executives with Jaguar and BMW, for example, said the Japanese move into luxury cars at home would only widen the market for all participants. As for their threat abroad, the Europeans were dismissive.

"We know everyone (in the Japanese auto industry) wants to move in to our sector, but it will take two or three car generations to make the right kind of car," Mr Luder Pysen, managing director of BMW Japan, said. "Besides, we are not selling a car, we're selling a lifestyle concept," he said.

It doesn't look as though it will be long, however, before the Japanese learn to compete in lifestyle concepts as well as fuel and manufacturing efficiency.

Industry taken aback by concept cars

By JOHN GRIFFITHS

WESTERN motor industry executives have been assuming a sanguine attitude towards the Japanese manufacturers' displays at the Tokyo show.

But privately many admit to have been taken aback at the sheer number and variety of the engineering innovations, concept cars and other technological hardware put on show.

Toyota, Japan's largest car maker, unveiled five concept cars of its own, some of which incorporated, it was clear, innovations that it intends to introduce in production cars in the near future.

One, the FXV-II, displays integrated electronic control of engine, brakes, suspension steering, seating position and other ingredients - all of which are expected to be featured not just on Toyota's upcoming luxury car, but on other vehicles destined for commercial production in the next several years.

Nissan, which has lost considerable market share to Toyota, sought to counter criticism of its design and styling with no less than seven "concept" cars at least one of which, the mid-engined Mid4, is expected to go into production as a direct challenger to Ferrari and Porsche and with a likely cost, at current prices, of around \$20,000.

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Aid to Airbus 'cost US 150 aircraft sales'

By NANCY DUNNE IN WASHINGTON

THE SUPPORT provided by European governments to Airbus Industrie has cost the US more than 150 commercial aircraft sales, valued at about \$3bn to American aircraft manufacturers, according to a report on foreign trade barriers released by the US Trade Representative's Office.

It charges the Airbus consortium countries with intervening in third country markets "by offering political and economic inducements to promote Airbus over US aircraft."

The report adds: "It also appears the aggressive sales practices of Airbus Industrie have resulted in price suppression in various sales competitions."

"Continued erosion of profit margins could have a significant long-term impact on US industry," the report calculates that 30,000 US jobs would be lost if Airbus reached its goal of selling 600 A320 aircraft by 1995.

American job losses resulting from the development of the Airbus 330 and 340 aircraft cannot be calculated, it says.

Dozens of "barriers" to US

trade are listed in the 375-page report. However the report does not give an estimate of the overall impact of these barriers, reportedly to avoid giving ammunition to Congressmen seeking to force US retaliation in the Trade Bill now in a House-Senate conference committee.

Thirty-one pages, the highest number devoted to one country, deal with US trade relations with Brazil. Brazilian import duties, at 45 per cent, are too high, it says, and quotas too restrictive. Brazil's subsidised export credit programme cost the US Export-Import Bank \$12m when it was forced to offer competitive financing cost while the cost to US manufacturers "in terms of lost contracts was even greater."

US companies have also suffered heavy losses as a result of copyright piracy in Brazil. One American trade association estimated that the annual losses on microcomputer software alone were more than \$35m and the losses may be "substantially higher" for all types of computer software.

Coca Cola shelves \$120m investment in Belize

By PATRICK BLUM IN BELIZE

COCA COLA has shelved a planned \$120m (\$70.5m) investment in Belize as a result of international pressure from environmentalists.

The company says that its decision was made primarily on economic grounds but in Belize it is widely seen as the direct result of opposition from environmentalists led by Friends of the Earth who campaigned worldwide against the project on the grounds that it would damage the natural environment.

The decision is a blow to the Belize Government which is eager to encourage foreign investment in the country. Mr Manuel Esquivel, Belize's Prime Minister, sought to minimise the impact of the decision this week, arguing that it was the result of opposition outside the country and therefore not of the government's control. Coca Cola could still go ahead with a smaller project in the future and this may be more appropriate for the country, he said.

In an unusual move, the company had a one-page statement published in The Beacon, a pro-government newspaper, to explain its decision.

The statement says that plans to develop a large citrus plantation in the north of the country had been put on "indefinite hold."

The world market prices for frozen concentrated orange juice had "dropped substantially," making the project "unfeasible at this time" and the company does not expect an improvement in the near future.

There were also difficulties with citrus growers in the US. A large proportion of the 198,000 acres of land bought by the company in 1985 for under \$10m will now be partly sold off and partly donated to the government.

The company will also give some \$4,000 acres of land to the Audubon Society for use as a nature reserve and provide \$50,000 to help start up a fund to buy adjacent land and finance the management of the reserve.

There were also objections to the project because of the amount of land being "given over" to a foreign company and about the incentives that the government appeared ready to grant Coca Cola.

Coca Cola now intends to retain some 50,000 acres of land in Belize for possible use in a scaled down project. It is also studying the possibility of manufacturing a citrus drinks base in Belize.

But the ILO expects the developing countries to remain a powerful force in the international clothing industry. More over, a "massive relocation" of clothing production from the developed back to the developed world, is "unlikely".

First, manufacturers in the developing countries could in-

vest in new technology to sustain their cost advantage. Second, the trend for European and North American clothing companies to sub-contract part of their production to the Third World is likely to continue, a trend already well developed within the West German, Dutch and US clothing industries.

The report suggests that new national clothing industries will continue to emerge as has happened in China, Turkey and Bangladesh in recent years. The ease with which new clothing industries can be built is a reflection of the labour-intensive nature of the production process and the small amounts of investment needed to develop new products.

Boost for clothing producers

By ALICE RAWSTHORN

NEW technology is enabling clothing manufacturers in the industrialised countries to compete more effectively against producers in the developing world. This is unlikely, however, to lead to a significant relocation of production facilities in industrialised countries, according to a report from the International Labour Office (ILO) in Geneva.

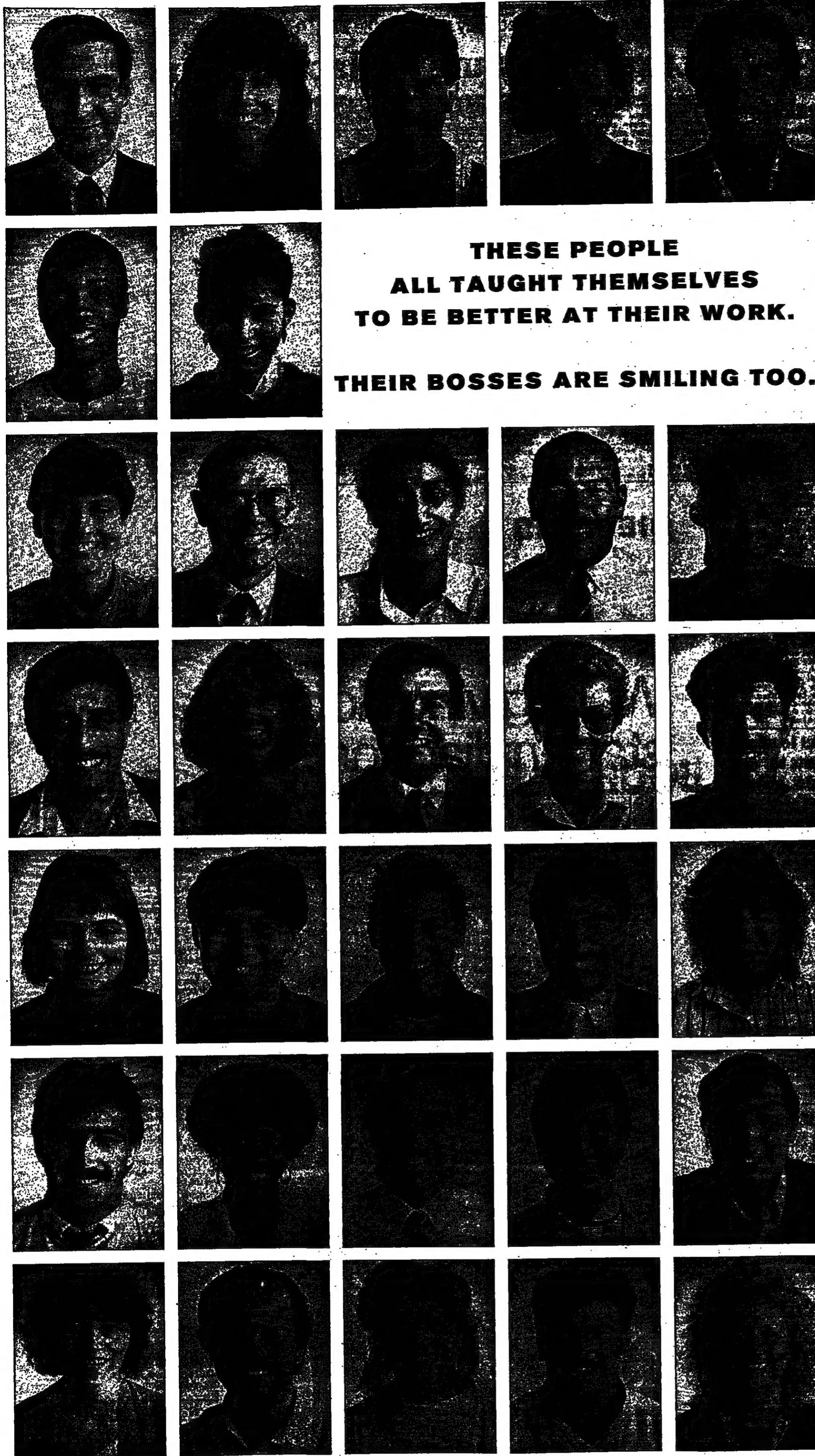
The developing world now accounts for 55 per cent of world trade in clothing, and its emergence has dealt a devastating blow to many clothing companies in high-wage markets.

In the past decade, clothing manufacturers in the developed world have used advances in technology to become more competitive and the ILO has an-

alysed the impact these technological changes will have on the structure of the international clothing industry.


It concludes that the cost advantage - which low wages have given to manufacturers in the developing countries - is diminishing, and as a result the growth of clothing exports from the Third World may be arrested.


But the ILO expects the devel-





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UK NEWS

Public spending level not defined by party policy

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

CHANGES in the pattern of public spending over the past 15 years bear much less relation to the political priorities of different governments than is generally assumed, according to a new study published today.

The study, sponsored by the National Institute of Economic and Social Research, also highlights the contrast between the political rhetoric of successive governments and actual changes in the level of spending.

Under the Conservative Government of 1979/84, general government spending rose by more than 30 per cent. Efforts to stimulate demand in the economy, large pay awards after lengthy public sector strikes, increased industrial subsidies and increases in social spending provided the main impetus.

The radical change in attitudes to public spending came in 1979 when the then Labour Government was forced to adopt an IMF austerity programme in the face of a balance-of-payments crisis. In 1979, the real level of spending was 1 per cent lower than the four previous years.

By contrast, under the present Government's initial commitment to freeze public sector outlays, spending has continued to rise, albeit more slowly than in the early 1970s.

The pattern of spending since 1979 has, to a large extent, been dictated by factors outside the control of the Government rather than by its political priorities.

The Growth and Efficiency of Government Spending, price £22.50, Cambridge University Press, Shaftesbury Road, Cambridge CB2 2RU.

Halifax to cut home loan rate to 10.3%

HALIFAX, the UK's largest building society, yesterday announced it will cut its mortgage rate from 11.25 per cent to 10.3 per cent.

The decision, which was triggered by yesterday's cut in base rates, is likely to be followed by banks, specialist mortgage lenders and other societies, although there may be some delay. It is also likely to lead to reductions in the rates that societies pay small investors.

Halifax's move takes into account both yesterday's half percentage point reduction in base rates and the half point reduction two weeks ago, to which societies paid still investors.

It will mean that a basic rate taxpayer with an endorsement mortgage of £20,000 will pay £156 a month compared with £165. The monthly outlay on a repayment mortgage of the same size will fall from £238 to £225.

The new rate comes into force on Monday for new borrowers and will take effect for existing borrowers on December 1.

"We wish to remain as keenly competitive as possible given the competition from banks and other lenders," Halifax said.

Abbey National, the UK's second largest society, said it also intended to cut its mortgage rate but did not think the time was right yet, as base rates could fall further. In that case, it would want to make larger reductions in the mortgage rate.

"Things are too volatile at the moment," said Mr John Bayliss, the society's general manager.

A similar point was made by Nationwide Anglia, the third largest society, which said: "We are sitting tight till the market clears slightly."

One large clearing bank said it would probably cut its mortgage rate today. Specialist mortgage lenders are also likely to reduce their rates. One of these, the Mortgage Corporation, lowered its rate from 11.1 per cent to 10.5 per cent on Monday.

Growth of flexible workforce to continue

BY PHILIP BASSETT, LABOUR EDITOR

BRITAIN'S flexible workforce is likely to continue to grow - but its recent growth has been slower than earlier in the 1980s, according to Government figures published yesterday.

A study by the Department of Employment gives the most recent information on the flexible workforce in Britain - workers in peripheral or "non-regular" employment, as temporary or part-time work, or self-employment.

The study says that in 1986, 35 per cent of Britain's labour

forces could be seen as flexible workers, with roughly 65 per cent in additional employment.

The study finds that women make up about two-thirds of the flexible labour force, and it varies significantly between industries, with a low of 6 per cent in energy and water supply, to about 60 per cent in agriculture.



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Thatcher to face stiff education bill test

By Peter Hiddle, Political Editor

THE GOVERNMENT could face defeat next year in the House of Lords on central parts of its far-reaching Education Bill, Lord Whitelaw, the leader of the Lords, has forecast in one of his characteristic flashes of candour.

His comments are made in the light of growing discussion at Westminster about the problems resulting from the Government's heavy legislative programme and speculation that one or more bills may have to be dropped.

Due to be interviewed on BBC Radio 4's Analysis programme tonight, Lord Whitelaw stresses the "very major issues at stake" in the Education Bill. This should be published within a few weeks and proposes a major overhaul of the school system, including provisions to allow individual schools to opt out of local authority control.

Noting the large number of peers who know much about the education system, he predicts a good deal of argument and suggests that "probably the House of Lords will defeat the Government on that bill."

Asked which part will cause most trouble, Lord Whitelaw says he suspects "probably on the proposals for opting out."

Any defeat when the Education Bill comes before the Lords early next summer would undoubtedly be an embarrassment for the Government. Any amendments could be dropped, but the bill returns to the Commons, though some changes could be permanent if the size of the Lords defeat were large.

Lord Whitelaw's comments are clearly intended as a warning to his colleagues that they cannot expect such a heavy and controversial legislative programme to emerge unchanged given that the Tories do not have an inbuilt majority in the upper house.

Worries over the size of the legislative programme arise principally in the Lords where the Conservative majority is small. The Criminal Justice Bill has already overrun by several days.

Consequently, there has been speculation that one or more bills may be dropped. The official Government line yesterday was that no proposal has yet been made to drop any measure. There is no intention to drop any of the session's major bills.

Short take-off airports planned for Paris and British cities

BY ANDREW TAYLOR

JOHN MOWLEM, the British construction group, is considering plans to construct a short take-off airport in Paris as well as three others in Britain following the opening of London City Airport last week.

Paris would be a logical site. A large number of flights from London City Airport are expected to go to Charles de Gaulle airport, which is on the outskirts of Paris, just as Heathrow is situated some way from the centre of London, much to the inconvenience of many travelling businessmen.

Mr Roger Sainsbury, the Mowlem director responsible, says: "We would like to take advantage of the experience we have built up over the last couple of

years. I see Paris as a place where we would be interested."

Mowlem, the owner, operator and builder of the £20m private sector London airport, popularly called Stupport, says proposals at this stage are only tentative.

Two of the British cities are understood to be Sheffield in Yorkshire and Cardiff in South Wales, with a further site in northern England under consideration.

Only in Sheffield have proposals reached any sort of discussion stage, says Mowlem. The city council there has for some time been conscious that it is one of the few British cities of that size and importance still lacking a commercial airport

serving domestic and short-haul European routes.

A possible site for an airport has been identified at Tinsley, close to the M1 motorway in the lower Don Valley about five miles east of Sheffield city centre.

The Labour-controlled council said yesterday it was looking at various ways of financing the construction of an airport and was considering a number of options. It said its plans had the backing of the local business community as well as other local councils in the area.

Cardiff is considering the possibility of using the city's disused docks to build its own version.

TNT workers may strike over pay

BY JIMMY BURNS, LABOUR STAFF

TNT, the Australian freight transport group which distributes the British titles published by Mr Rupert Murdoch's News International, is facing the prospect of a national strike later this month because of a pay dispute.

The move threatens to dent the company's strike-free track record and to disrupt Mr Murdoch's proposed distribution of his daily titles on Christmas day.

Members of the TWGU transport union employed by TNT have voted by a 2-1 majority in favour of industrial action after rejecting the company's offer of a two-stage wage increase payable between now and next April.

The TWGU said the company had rejected union demands for a wide-ranging pay and conditions package, including an immediate salary increase of 10 per cent on basic rates, improvements in holiday entitlements, and a shorter working week.

TNT has offered an increase of £3, believed to be equivalent to about 7 per cent over basic rates.

The company yesterday refused to comment on the threatened strike.

TGWU members who repre-

sent the majority of TNT's workforce were instrumental in ensuring the success of Mr Murdoch's protracted battle with the print unions. They agreed to cross the picket lines at News International's Wapping plant in defiance of their union's instructions.

Complete cross-border liberalisation of the European Community's freight haulage market planned for 1992 threatens large-scale redundancies and the collapse of the British distribution industry, Mr Ashwell warned yesterday.

Speaking to an employers' forum in London yesterday, Mr Ashwell said that his union planned to step up its international campaign for an amendment of EC proposals for the sector to ensure a more effective harmonisation of the conditions of competition.

He claimed foreign competitors would exploit cheap labour and tax concessions and have a direct financial advantage over current British contract hire operators.

"The trade unions cannot and will not stand by and watch the UK drivers' jobs being sacrificed at the altar of the Free Community concept," Mr Ashwell warned.

Banking union on verge of collapse

By John Gapper, Labour Staff

THE CLEARING BANKS Union - not affiliated to the TUC - was on the verge of collapse last night after one of its three members, the Lloyds Bank Group Staff Union, decided to pull out on the grounds of cost.

The fate of the CBU, which lost its negotiating role in the summer when the Federation of London Clearing Bank Employers broke up, is likely to be decided later this month.

The Barclays Group Staff Union said it would press for the CBU to continue, but the NWFSU Staff Association said it could see little point in the joint body without the participation of the LGBSU.

Mr Ian Partridge, general secretary of the 24,000-strong LGBSU, said the union had to respond to new circumstances and this would allow it to deploy its resources where they were most needed.

The CBU cost about £180,000 to run last year and it had hoped to keep expenditure this year to less than £100,000. It has about 110,000 affiliated members including Lloyds staff, and has been the biggest banking union until now. Its relations with the TUC-affiliated Banking, Insurance and Finance Union have been fraught.

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UK NEWS

Builders to meet insurers over storm repairs

By Andrew Taylor

BUILDING INDUSTRY chiefs plan to meet insurance industry leaders tomorrow to try to prevent further delays in carrying out millions of pounds of repairs following last month's storms.

Builders already had healthy order books before the storm struck on October 16 and say it will take months to repair all the damage.

There is a huge backlog of work particularly in south-east England which was swept by hurricane-force winds ripping millions of tiles from roofs and leaving a trail of damage from the Channel Islands to East Angles.

Builders fear further delays could be caused if insurance companies insist on having several estimates before approving work. They are also concerned that cashflows might be hit by the length of time it takes some insurance companies to make payments.

The Building Employers' Confederation, which has 5,500 members with a combined turnover of more than £20bn, is due to meet the Association of British Insurers tomorrow to see if arrangements can be agreed to speed up the processing of storm damage claims and also to reduce delays in payments.

The association has estimated that the storms could cost insurers about £500m.

Mr Jack Newby, director-general of the building employers' organisation, says that members in Kent, one of the worst-affected areas, had estimated it could take 12 months before all the storm damage to buildings was put right.

The confederation was pro-

posing to contact local authority bodies to see if non-priority work for councils might be rescheduled in some areas to allow builders to concentrate on those in most need.

Mr Newby said that builders were also concerned that cowboy contractors taking advantage of desperate people could force up building material prices in the worst-affected areas.

Scaffolding was in short supply in some places and there had been an increasing number of thefts of equipment reported by bona fide contractors in Kent.

The Building Employers' Confederation yesterday launched a joint venture company with Bain Clarkson, the UK's fourth-largest industrial insurance broker, to provide insurance services for its members.

Bain Clarkson which was formed earlier this year by the merger of Bain Dawes and Clarkson Puckle, said it had concluded arrangements with three large insurance companies - Sun Alliance, Lombard Insurance Company and New Zealand Insurance Company - to provide a range of products specifically tailored for the construction industry.

The confederation said its members were involved in just over 75 per cent of all UK construction output. It planned to use its bulk purchasing power to get a better deal with insurers for contractors.

Insurance broker Stewart Wrigglesworth until March this year held the contract to advise the confederation on insurance matters.

Number of factory inspectors to rise

By David Brindle

THE NUMBER of factory inspectors is set to stop falling and rise for the first time since 1986 after the Government's announcement of a 7 per cent rise in the budget of the Health and Safety Executive.

However, the HSE said yesterday that it would be able to do little more than maintain existing inspection levels and increase slightly the 528-strong inspectorate in the field.

The number of inspectors on the ground has fallen from a peak of 664 in 1986. Concern about this has risen sharply in recent months amid mounting evidence of increasing accidents in industry.

The HSE is said to have told the Government that it wanted an increase of £8m in its budget for 1988-89, but that £6m extra would enable it to prevent further erosion of services.

In the Autumn Statement on Tuesday, the Government increased the department's budget by £2.7m to £141.4m.

Mr Norman Fowler, Employment Secretary, said this 7 per cent rise was bigger than previously planned and would make the HSE 'fully able to maintain its inspection standards'.

The HSE yesterday forecast recruitment of 90 extra staff, including 55 inspectors divided among the factory, agricultural and technology inspectorates.

The Institution of Professional Civil Servants, the factory inspectors' trade union, said the increase was barely enough to stabilise the position.

Michael Donne on the likely decision of the inquiry into the proposed BA-BCal link

Airlines expect to be cleared for merger

THE UK air transport industry is hoping for a speedy decision from Lord Young, the Trade and Industry Secretary, on the report from the Monopolies and Mergers Commission on the proposed merger of British Airways and British Caledonian Airways.

The report was sent to Lord Young after three months of intensive work. The most widespread view is that it will recommend that the merger goes ahead, subject to safeguards to protect the interests of smaller airlines, especially at Gatwick airport.

If the merger is allowed, BA will have to work out a new offer for BCal, probably much lower in value than the original £287m in the light of recent events in stock markets, and it could be several weeks before BCal shares change hands.

Few expect the commission to recommend rejection of the merger, though the possibility cannot be ignored in the light of

strong criticisms from a number of MPs and some of the major independent airlines, which believe it to be against the public interest.

If the proposed merger is rejected, both BA and BCal would be free to go their own ways and both would probably look for other partners.

The airlines have made it clear in the increasingly competitive air transport environment that they want to become bigger and stronger. They have argued that their merger would be the logical first step in achieving this.

BA believes a merger to be necessary in the light of the growing power of the US 'mega-carriers' in international markets, while BCal regards it as necessary to strengthen its weak financial position.

However, BCal has made it clear that it cannot afford a long delay in settling the matter. Mr David Colman, managing director of BCal, confirmed yesterday



Lord Young

that since the referral of the proposed merger to the commission BCal had resumed discussions with overseas airlines on possible amalgamations.

Although he declined to name them, they include airlines in Western Europe and the US. If the BA merger collapses, BCal will move quickly to set up alternative arrangements.

If the commission recommends the merger, much will depend upon what measures, if any, it suggests to protect smaller airlines' interests.

Some airline chiefs have argued that it is neither the commission's job, nor does it have the competence, to go into the details of safeguards, which would involve it in highly contentious political debate on matters relating to the long-term conduct of UK civil aviation.

Such safeguards would probably take weeks to hammer out through intensive discussions between the airlines, the Department of Trade and Industry, the Department of Transport

and the Civil Aviation Authority.

The commission is probably aware of the pitfalls and it seems more likely that it would confine itself simply to stressing the need for safeguards against predatory and anti-competitive behaviour by BA and BCal, leaving the details to be worked out by others.

In that case, Lord Young could swiftly accept the merger recommendation - possibly with an announcement next week - allowing BA to work out its new offer for BCal and initiating in the meantime the necessary discussions between Whitehall and the industry on the safeguards.

The two separate activities could be carried out in parallel, so that by the end of this year or early next, BA's offer could be in place and the Government could be in a position to announce its guidelines for the future conduct of UK civil aviation.

Community care review 'needs radical solutions'

By Alan Pike, Social Affairs Correspondent

A GOVERNMENT review of community care may need to consider 'fairly radical solutions' to overcome structural differences between the health service and local authorities, the National Audit Office says in a report published yesterday.

Government policy favours, where appropriate, the care of elderly, mentally handicapped and mentally ill people in their own homes or elsewhere in local communities rather than in hospital. Sir Roy Griffiths, deputy chairman of the National Health Service Board, is examining community care and is due to report to the Government

In yesterday's report Sir Gordon Downey, Comptroller and Auditor General, says that, while the successful implementation of community care policies requires concerted action by both health and local authorities, 'it is clear that the statutory relationship between central and local government and present funding arrangements of local authorities inhibit direct and equal oversight by the Department of Health and Social Security in both areas.'

Community Care Development, National Audit Office, House of Commons Paper 108, HMSO £5.80

Farm bill to tackle surpluses

By Bridget Bloom

POLICIES designed to help farmers find alternatives to using their land to produce surplus commodities will be introduced today when the Government publishes its Farm Land and Rural Development Bill.

The policies, first announced last spring in the so-called Aiture package - Alternative Land Use and the Rural Economy - will involve grants to farmers to diversify into craft industries or tourism, as well as to plant non-surplus crops.

The new measures are thought to involve government finance of between £40m and £50m a year. Lord Whitelaw, Leader of the House of Lords, addressing a conference on the future of rural communities in

London yesterday, said the measures were seen as part of the process of stimulating change in and boosting the economy of rural areas.

The conference was organised by the Council of Europe as part of a Europe-wide campaign to draw attention to the problems of rural areas.

It was attended by a wide range of local authority representatives, development agencies and voluntary organisations.

Lord Vinson, chairman of the British campaign and head of the government-financed Development Commission, said rural areas were being overlooked by governments and politicians overwhelmed by the problems of urban and inner-city areas.

The increasing squeeze on farm incomes was likely to make rural problems worse, Lord Vinson said. It was evident that agriculture could not provide all the jobs needed and that these would have to come from the creation of small-scale businesses of a traditional and modern high-technology kind.

There was a 'growing need' for starter homes in many rural areas where shortages were exacerbated by the purchase of houses as second homes by the urban affluent.

It was also vital that people in the countryside had access to hospitals, schools, shops and the variety of services that people in urban areas took for granted, Lord Vinson said.

Prestwick air control system to be improved

By Michael Donne, Aerospace Correspondent

THE RELIABILITY of the computer system serving the North Atlantic Oceanic Control Centre at Prestwick, Scotland, is to be improved following a series of failures in the centre's computer system last summer.

The centre serves air traffic to and from the UK over the North Atlantic air routes serving North America.

The Civil Aviation Authority, which called in a firm of consultants, 'Tard Limited', is adopting its recommendations for improving the centre.

The changes include appointing a manager with overall responsibility for the entire flight data-processing system, increasing staff numbers, testing

more rigorously changes in computer software, and introducing better 'defensive programming techniques' to prevent system failures.

It also suggests a temporary freeze on all but the most essential development work.

These measures will be implemented as a matter of urgency over the next three months but further recommendations will be implemented later.

These include improving staff training programmes, reducing the time taken to recover from system interruptions, devising a comprehensive development plan for the system as a whole and restoring development work on the system.

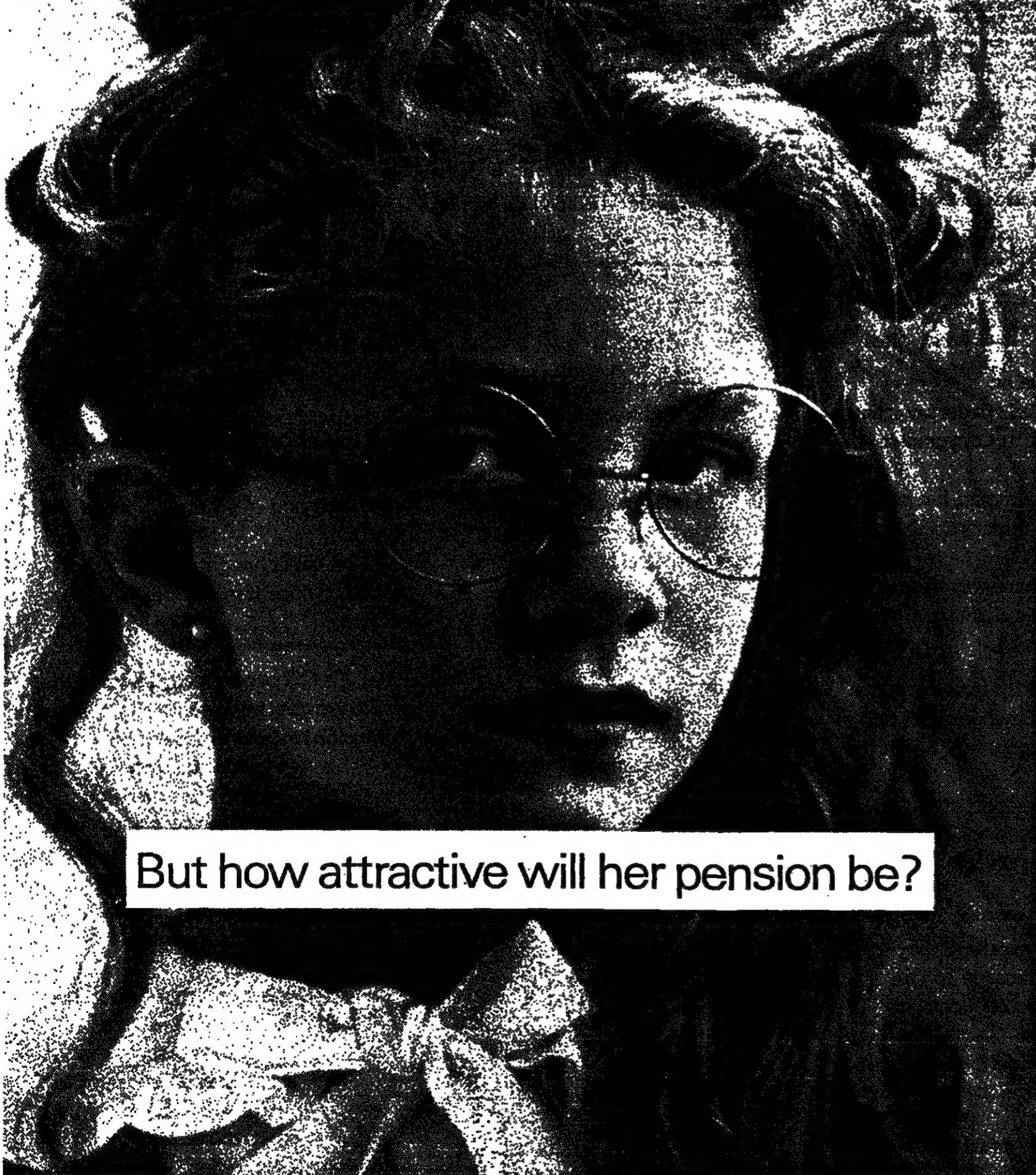
Air Furness plans £2m expansion

By Michael Donne, Aerospace Correspondent

A £2M EXPANSION is planned by Air Furness, the north-west regional airline based at Barrow-in-Furness, Cumbria, in conjunction with Royal Financial Services of Bristol, to enable it to extend its route structure and improve its engineering facilities.

The airline at present operates passenger flights between Barrow and Manchester and the Isle of Man, and between Carlisle and the Isle of Man.

The plans include routes linking Carlisle and Workington to Manchester, and the development of routes out of Glasgow.



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5th November, 1987

UK NEWS - BANKERS AT THE MANSION HOUSE

CHANCELLOR STRESSES NEED FOR INTERNATIONAL CO-OPERATION TO CALM FINANCIAL CLIMATE

Chancellor and Bank Governor are best of friends

By David Lascelles, Banking Editor

MR LAWSON, the Chancellor, and Mr Leigh-Pemberton, the Governor of the Bank of England, are the best of friends and have the highest regard for each other. And that is official.

After last week's bitter public row over the BP issue, the two highest financial officials of the land used last night's Mansion House dinner to express the warmest feelings for each other in their speeches. However, careful observers noted that their utterances had an effectiveness not normally associated with heartfelt sentiments.

Mr Lawson opened up the compliments by noting that both he and Mr Leigh-Pemberton were making their fifth appearances at the Mansion House banquet. "The excellent working relationship he and I have built up over that period is one that I value very highly indeed," he said, "and it clearly assumes a special importance during the difficult time through which we are now passing. I am immensely grateful to him."

Not to be outdone by the warmth of the Chancellor's language, Mr Leigh-Pemberton spoke of the BP sale and said: "In this connection I would like to take this opportunity to congratulate the Chancellor on the wise and effective choice that he made last week to resolve the unprecedented dilemma of having launched the largest underwritten equity issue and then being faced with market more dramatically disturbed than at any time in the present century."

"I would agree with the widespread comment that part of the fall in equity prices constitutes a correction. This carries the implicit criticism that a more rational market might have avoided both the earlier overvaluation and the recent disturbance. In part, however, what happened was the market's reaction to unresolved tensions in world payments balances, and particularly in the public finances of the United States. While market conditions on the first anniversary of Big Bang were scarcely comfortable, we should not allow that to detract from the achievements of the past 12 months."

Without referring to the public row between the Bank and the Treasury over who deserved the most credit, he said the decision to put a floor under the BP share price was "a wise and effective choice."

ON THIS great annual occasion of the Lord Mayor's dinner for the bankers and merchants of the City of London - and this is now the fifth time I have stood up here as Chancellor - it is customary to say something about the City.

But there are other speeches to come, and I can be brief. Foremost among those other speeches, of course, will be that of the Governor, who will also be playing his fifth innings here in that capacity.

The excellent working relationship he and I have built up over that period is one that I value very highly indeed, and it clearly assumes a special importance during the difficult time through which we are now passing. I am immensely grateful to him.

I would also like to salute the City for the way in which it has coped itself throughout all these weeks of a financial blizzard which blew in from across the Atlantic, with a ferocity few of us above all, we are fortunate in this country to have seen a further term of office. I can assure you, my Lord Mayor, that we shall put that strength to good use, have experienced in our lifetime. Throughout that period, the market has continued trading without disruption, and without even the curtailment of normal trading hours.

And in the midst of it all, the biggest share issue in the world has ever seen was able to go ahead, with the London sub-underwriters ready, willing, and able to absorb the stock with relative ease.

I pay tribute to the Association of British Insurers, who, at the height of the BP controversy, declared: "ABI members are quite prepared for the issue to go ahead and they will of course meet the obligations they have undertaken. There is no question of the ABI membership seeking to put pressure on Government to have the BP issue postponed."

And I pay tribute, too, to my fellow-guest, the Chairman of the Stock Exchange, Nicholas Goodison, who with characteristic forthrightness made clear that in his opinion, too, the BP share issue should go ahead.

I may be old-fashioned, but in my judgment, had I bowed to the pressure from some quarters to abandon the issue, which had been fully underwritten and - in London, at least, sub-underwritten too - it would have done irreparable harm to the good name and reputation of the City.

At 10 is, the City can hold up its head with pride. It has demonstrated to the world, in the clearest possible way, that, so far from being simply a fair

weather market, it can handle a storm better than any other financial centre in the world. That said, let me now move on to discuss the wider question of why the world equity market collapse occurred, what its implications may be, and what needs to be done. A movement of this magnitude, of this rapidity, requires a threefold explanation.

That is to say, it requires an explanation in financial market terms, in terms of economic fundamentals, and in political terms. Unless all three elements had been present, I do not believe that the severity of what we have just seen through, and the position in which we now find ourselves, could have occurred.

In market terms, it was clear that the longest bull market ever known was bound to come to an end sooner or later.

Over the past five years alone, share prices in both London and New York have risen by more than 100 per cent, rising far faster than company profitability and creating a growing gap between the return on equities and the return on bonds.

Though few of us foresaw the speed at which the markets would move when the turn came, this was clearly too good to last.

So far as the economic fundamentals are concerned, many of us had been warning, not for months but for years, of the dangers to the world economy inherent in the massive imbalances afflicting the three largest economies.

At the heart of this problem lay the huge budget and current account deficits of the United States, and the resulting dramatic fall in the dollar's position built up over decades to a ballooning domestic and external indebtedness.

But there was also the counterpart of this in the excessive current account surpluses of Japan and Germany.

It was precisely to deal with these world problems that the Finance Ministers of the major industrial nations have undertaken their co-operation over the past two or three years.

A major reduction in the dollar exchange rate, coupled with the promise of action to reduce the US budget deficit, was agreed at the Plaza meeting of the G5 in September 1985. And both have taken place.

I have no doubt that this was the right course to pursue. But the correction of imbalances on the scale that had earlier been allowed to arise is bound to take time, and impatience is always liable to set in. Particularly when political doubts - the third dimension of the stock market slide - began to arise.

Doubts about whether the United States, despite their genuine success in 1986-87, had the political will to reduce still further a budget deficit that was



Key speakers: Nigel Lawson and Robin Leigh-Pemberton

still far too large.

Doubts, too, about whether the United States had the political will to hold interest rates at whatever level was necessary, not merely to maintain dollar stability, but also to ensure that the deficit, so long as it endured, was soundly financed.

And doubts about whether some other countries would fully accept the implications for their own economies of maintaining currency stability.

It is, indeed, ironic that an apparent unwillingness of the United States to raise interest rates because of an exaggerated fear that this might tip the economy into recession has led to a collapse on Wall Street, whose recessionary threat is very much greater.

Of course, even financial clouds have a silver lining. In the United States, for example, the necessary slowdown in the growth of domestic demand in relation to output - if the trade balance is to improve, it must - is now likely to be achieved. And without the higher interest rates which would have added to the burdens of the debtor nations.

At the same time, the sudden loss of wealth suffered by the share-owning people of America is likely to cause them to want to save rather than spend, thus facilitating the financing of the Budget deficit without so much reliance on sceptical foreigners.

All this is welcome. But the need for the US Budget deficit to continue to fall significantly remains crucial.

As is now widely recognised, the key is that the current talks between the US Administration and Congress should lead to an early agreement on a clear and credible package of measures to continue the reduction achieved in 1986-87.

This should go beyond the extent to which the President is committed under the new Gramm-Rudman Act, and preferably with at least some increase in some form of taxation as part of that package.

This is essential, not simply because reduction of the US Budget deficit is necessary in economic terms, but also because this has now become the touchstone of whether the United States has the political will to make hard choices and to do what needs to be done.

It will be a key element in rebuilding market confidence.

And if such an agreement is soon reached between the Administration and the Congress, then I believe the other major nations of the world would agree to making it part of a wider international accord involving among other things a reduction in interest rates.

I fully understand - and sympathise with - the hesitations of those who are fearful of risks of inflation. I have many times made it clear in the management of UK monetary policy that I am as conscious as anyone of such risks.

But if interest rates were at the right levels three weeks ago, then it is unlikely that those levels are still right after all that has happened since then.

I also fully understand - and share - the view that it is for the United States, where the heart of the problem lies, to give assurance of the necessary steps on the fiscal front before others can confidently make a major move on the monetary front.

Moreover, any wider international accord should not, in my judgement, stop there. We should also take the opportunity to reaffirm the Louvre agreement, making whatever minor - and I stress the word

"minor" - adjustment is necessary in the light of recent events, with the United States in particular committing itself with deeds as well as words to supporting in the market place whatever is agreed, and if necessary visibly equipping itself with the funds to do so.

Others, too, will have to play their part. By contrast, a so-called free fall of the dollar would solve nothing: it would merely risk a resurgence of US inflation and ensure a further disruption to world trade.

And the idea that somehow exchange rate stability promoted stockmarket instability, with the corollary that exchange rate instability would promote stock market stability, is manifestly nonsense.

Indeed, it was the threat of a breakdown in the Louvre agreement that in part triggered the Wall Street collapse.

I profoundly hope and believe that that threat will not be invoked again. Nothing could be more counterproductive.

As I made clear in my speech to the Annual Meeting of the Bank in September, the system of managed floating that would best serve the needs of the world economy would have as its objective the need to maintain the maximum stability of exchange rates, and to manage any changes that may be necessary in an orderly way.

What is needed in the world today, above all, is the avoidance of any blow to industrial confidence.

It was not the 1929 crash that caused the depression of the 1930s, but the policy response to it: the failure to provide adequate liquidity to the system, leading to a rash of bank failures, which in turn led to further monetary tightening; and of course the lurch into beggar-

my-neighbour trade policies.

For our part, I moved at an early stage to reverse half of August's rise in interest rates, not simply because some reduction was appropriate in the changed circumstances, though it was.

But I also felt it right, in the light of what was undoubtedly a shock, to signal clearly that the authorities were sensitive to the dangers that some might understandably fear.

Today I decided it was right to set again and reverse the other half.

As for liquidity, the maintenance of a stable exchange rate for sterling, within the framework of the Louvre agreement, to which we remain committed, has meant a higher level of intervention than used to be the case - most of it so far, in the direction of increasing the reserves.

To prevent there being excessive liquidity in the economy, our policy is to ensure that over time, any net intervention is sterilised - in other words, fully funded.

And that will be done, as and when appropriate, although not necessarily entirely within the financial year in which the intervention takes place.

In particular, while the funding programme will continue, it would clearly not be sensible in the present delicate market conditions to extract liquidity on a major scale.

Nor, however, should there be any doubt of our commitment to maintain a stable exchange rate, with the rate against the D-Mark being of particular importance.

Thus the Government is playing its full part to bring about a smooth adjustment to the shock caused by the fall in the stock market. There will no doubt be some very real effects, which it is not within the power of Government to eliminate.

These need not be large: provided business and industry do not lose the confidence that has been built up and that has made such an important contribution.

The plain fact is that, as a result of sound policies consistently pursued over a number of years, we are now enjoying the benefits of a virtuous circle: low inflation, public expenditure under control and sound public finances have led to sustained growth and thus the ability progressively to lower tax rates, which in turn has brought about improved confidence and better business performance.

This is not something that will be blown away by a financial blizzard, however violent it may seem at the time. Nor, although we are influenced by it, are we in Europe inescapably dependent on the fortunes of the US economy, as recent movements in the London stock market might suggest.

City urged not to over-react to collapse of market

THE Governor of the Bank of England advised the City last night not to over-react to the collapse of the stock market, and said that the Bank itself was not tearing up its economic forecasts.

Mr Robin Leigh-Pemberton told the Mansion House dinner that "with appropriate policies, our views on the prospect for the real economy need not undergo too drastic a revision." However, he said yesterday's half point cut in the base rate was "in recognition of developments in financial markets both here and abroad, where the strength of worldwide demand is beginning to be questioned."

Pledging to keep the strains on the financial markets to a minimum during the current crisis, he said the authorities' approach to monetary policy should remain flexible and pragmatic. But recognising fears that too much monetary ease could give rise to renewed speculation about inflation, he added: "I can equally assure you that we will not lose sight of our primary long-term objective of stable prices."

The Governor said the basic soundness of the UK economy provided a relatively firm base from which to confront the uncertainties created by the market crash, which was bound to

'The perception that a market storm has devastated the ability of companies to conduct their business or to invest seems to me misplaced'

prompt some downward shading in projected growth of world demand, particularly in the US.

But he was convinced that the response of the major monetary authorities in quietening the liquidity to the market was correct, even though this might in different circumstances spark off inflation fears. Fiscal adjustments would take longer to come about, he said, referring to the need to reduce the US budget deficit. However, the Governor advised the financial markets to be cautious in their judgement of any cut in the deficit, prospects was bound to affect the size of the deficit too.

In the UK, he predicted that the effects of the stock market fall on the growth of consumption would not be all that great. He was more worried that the crash would affect the recovery of industrial investment, which is central to sustaining non-inflationary growth, though he predicted that both company profits and balance sheets should remain strong.

"I see little reason to shade down much our expectations for next year," he said, "and our own forecast for the growth of the non-oil economy is very close to the 3 per cent published yesterday by the Treasury." Mr Leigh-Pemberton went on to express the perception that a market storm had devastated the ability of companies to conduct their business or to invest seems to me misplaced.

He blamed the market crash partly on a correction in equity prices and partly on "unresolved tensions in world payments balances, and particularly in the public finances of the US."

The market shocks should not detract from the achievement of the Big Bang, now more than a year old. This event had led to an improvement in the efficiency and liquidity of markets, and had strengthened the position of UK houses in the world market. Although settlement systems in the City still needed improving, the new stock quotation system had worked well and enabled the market to react much more quickly than before. This did, however, sharpen price movements and may have contributed to the exceptionally large fall suffered by the UK market compared to others.

Steps had also been taken to create a new regulatory structure to the markets, and Mr Leigh-Pemberton believed these had now reached the stage where practitioners could be more closely involved in producing a better balance between the interests of professional markets and small investors.

The Governor also took the opportunity of the dinner to offer public congratulations to Mr Lawson, the Chancellor, on his handling of last week's BP issue. Without referring to the public row between the Bank and the Treasury over who deserved the more credit, he said the decision to put a floor under the BP share price was "a wise and effective choice."

David Lascelles

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Lloyd's chief warns against over-regulation

By Nick Barker

FOREIGN CLIENTS of the Lloyd's of London insurance market fear that increasing regulation could damage its flexibility in responding to their needs, Mr Peter Miller, chairman of Lloyd's, said at the Mansion House dinner.

He had been told recently by a very large US insurance broker that for the first time in many years it was placing more of its business with a big American insurance company than with Lloyd's. "I urge all those who have not lost Lloyd's good but also the wider City good at heart to take heed that we do not strangle the wealth-producing abilities of the City by over-regulation," Mr Miller said.

Mr Miller said he feared that "good ideas" could easily be pressed too far. An example was the fundamental issue of disclosure of information about market affairs. The weapon of disclosure had been a powerful tool in eradicating practices at Lloyd's that were inimical to good business.

But he said there was now a danger of so much information being published that its very bulk amounted to disinformation.

Mr Miller said that foreign clients of Lloyd's often asked what impact Big Bang and the stock market crash had on Lloyd's. "The answer is plain and lies in the fact that the City is not and never has been the homogeneous unit but rather a place where very different skills are practised, and therefore, Big Bang and even the stock market crash is largely irrelevant to Lloyd's," he said.

'Loss of confidence in leaders'

By Clive Wolman

SIR Nicholas Goodison, chairman of the Stock Exchange, said at the Mansion House dinner last night that the fall in share prices over the last three weeks demonstrated "a massive loss of confidence in the judgement of the world's political leaders".

The stock markets' fall, he said, "not only increased the cost of new risk capital, it virtually closes down the supply. I therefore warmly support the Chancellor's views on the need for political action at the highest level in the US, Japan and Germany to cure the imbalances in the world's financial system."

The Stock Exchange and its members had coped successfully with the turbulence of the last three weeks, he said. "The man of the stock market has remained open all the time. It has dealt with an enormous volume of customers' business in UK securities, including a very large number of small buyers. Turnover in foreign equities has broken all records. Sir Nicholas added that the settlement of a record number of bargains was also proceeding smoothly, despite the failure of unsettled bargains which accumulated.

He also called on the Chancellor, Mr Nigel Lawson, to tackle the obstacles to wider share ownership in his next Budget in the spring. "The biggest impediment is still the tax system," he said. "If we cannot have positive fiscal incentives for new share ownership, we need at least fiscal neutrality between different types of saving."

In 1976, Sir Nicholas said, when he first spoke at the bankers' dinner, "industry, commerce and the financial markets were suffering from the oppression of one of the most socialised economies in the western world."

But today, he said, after 40 years of decline, Britain had become a business-like and entrepreneurial country.

The decision to cut rates anyway was not taken until around midnight, he said, and the resulting move in the money markets had signalled that the markets would have to wait until after Mr Lawson's speech at the Mansion House last night.

In the event Mr Lawson's address also contained a further note of reassurance. By introducing flexibility into the timescale over which the Bank will seek to offset the expansionary impact on the money supply of currency intervention, he gave a further assurance that the authorities will help to maintain liquidity in financial markets.

Lower interest rates, however, may not be without their problems. In his Autumn Statement on the economy on Tuesday, Mr Lawson said that if anything, Britain's inflation rate is likely to edge up slightly next year, even allowing for the deflationary impact of the stock market collapse.

At the same time he acknowledged that growth in the narrow measure of the money supply is likely to accelerate. Bank credit is rising so fast that it is hard to keep up with the numbers.

Against that background the second cut in interest rates within two weeks hardly looks likely to underpin confidence in the Government's commitment to its anti-inflation strategy.

Yesterday's timing, however, underlined the extent to which interest rate policy has become an instrument of crisis management. The sober assessments of all the indicators of "monetary conditions" which are traditionally supposed to precede any base rate move hardly look relevant at times when share prices can fall by 5 per cent in a matter of hours.

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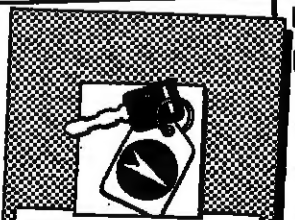
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Hitachi plans air conditioning plant in Europe

By Nick Garnett

HITACHI is considering setting up a plant in Europe to produce air conditioning equipment.

The company has given no indication where it might build the plant, but the UK is the company's biggest market in Europe for this type of equipment.

Japanese companies have been making inroads into the highly competitive European market at the expense of US companies and indigenous producers. Daikin already has an assembly operation at Ostende, Belgium.

However, the Japanese thrust has been largely confined to the UK and the sales of Japanese equipment in West Germany and Italy are negligible.

Japanese companies say one of the reasons for the lack of penetration in West Germany is the need to comply with local

criteria for certain types of components such as heat exchangers.

Mr Roger Parker, managing director of Climate Equipment, the Solihull-based sole UK importer of Hitachi air conditioners, said other Japanese companies would be looking to set up European facilities.

The air conditioning equipment industry believes the Japanese would continue to receive major components, such as compressors, from Japan.

However, heat exchangers and controls might be purchased locally.

This could help Japanese companies win approval in European markets which have been virtually closed to them.

The strength of the yen is also another factor. This has hit margins on equipment imported from Japan.

Warning on housing association move

By Andrew Taylor

GOVERNMENT proposals to use private money to fund voluntary housing associations would lead to a greater exposure of risk, says Coopers & Lybrand, Britain's second-largest accounting firm.

Coopers, in a response to the housing white paper issued at the end of September, says many housing associations have no experience of commercial risks involved in raising private finance.

It says management and accounting techniques and procedures of housing associations, and of the Housing Corporation which administers grants to the associations, would need to be tightened if plans were to succeed.

The white paper proposes that associations, which will be expected to raise a growing part of funds from the private sector, should play a more prominent role in providing rented housing for people either too poor or unable to buy their own homes.

It is proposed that the local authorities' role as leading providers of rented homes be cut as housing associations and the private sector increase their share of the rented market.

Coopers says the present grants system, introduced in 1974 - which provides between 90 per cent and 100 per cent of housing-association building

costs - has to a large extent insulated associations from the commercial risks in property development.

It says: "Although some associations have entered into new initiatives involving private funding, the majority have either not undertaken developments of this type or have been supported by guarantees from local authorities which have effectively borne the risks connected with privately financed schemes."

The white paper proposes that developers, rather than local authorities, should bear the greater proportion of risk of raising money from the private sector.

Coopers says one safeguard would be for the Government to strengthen audit procedures for housing associations. It says the Housing Corporation might regularly review audit arrangements and appointments.

Laws could be introduced to require auditors to consider the adequacy of management controls of cashflows and budgetary matters.

The Housing Corporation could also assist in training voluntary committee members of housing associations, many of which will have had no experience of housebuilding and housing finance, says Coopers.

Damages for Heron chief

FINANCIAL TIMES REPORTER

MR GERALD RONSON, chairman of Heron International, yesterday won undisclosed libel damages, described as substantial, for a newspaper article which had alleged that payments made by Guinness to subsidiaries of the Heron Group were passed to a US company.

Mr Ronson, who faces charges

arising from the Guinness takeover bid for Distillers last year, had sued The Daily Telegraph, its editor Mr Max Hastings and reporter Ms Tessa Curtis, complaining about a Telegraph article published a fortnight ago.

The damages are to go to a charity of Mr Ronson's choice.

A burden of reason and fear

By A. H. Hermann, Legal Correspondent

They were updated by several layers of legislation, gradually shifting emphasis from the freedom to contract towards the protection of the weaker parties, such as consumers or employees. What remains, however, is the logical system of the original codes which makes it much easier to find what the law is.

To a certain extent, the German public seems still to believe in the rational determination of law - a belief which inspired the lawyers who drafted the Code Napoleon and the great codes of central Europe which followed. There is also a certain element of historicism in this approach, tending to protect the inherited legal system against contemporary "distortions".

Against these popular notions, modern German jurisprudence emphasises that, in an industrial society, law is necessarily a product of compromise between the conflicting interests of major groups. From this, it is only a short step to the recognition that litigation can only rarely, if at all, lead to an absolute justice, and that a settlement by negotiation or conciliation may be the better way. Such legal theory is, of course, also much more convenient to a minister of justice operating under budgetary constraints.

However, this legacy of the age of enlightenment is not the only historical factor aggravat-

ing the present burden on German courts; the memory of the horrific abuse of the legal system during the Nazi period also plays an important role. When Hitler took over in 1933, the Minister of Justice and the President of the Supreme Court remained in office and served the Fuehrer until their death. Very little was changed at the top of the German judicial service before 1942. In the words of Dr Hans-Jochen Vogel, a former minister of justice, "the history of German justice in the Third Reich is the history of an institution which failed to resist and, step by step, sunk to a role of accomplice and executioner of an Unrechtsstaat (the unjust state) transgressing all fundamental rules and values of human coexistence."

The defeat of 1945 and the Nuremberg trial shattered the easy positivism which helped judges to silence their own conscience and to claim that they were bound to observe any duly promulgated statute, or at least that national interest, as defined by Hitler, sanctified the employment of evil means. Though some knew it all the time, by 1945 it dawned on the rest that legality works only as long as the government is in decent hands. If it falls into evil hands, only belief in higher values can save the administration of justice.

In practical terms this led to the adoption of the Fundamen-

tal Law, now such an important source of overriding rules which have to be respected by courts, government and parliament alike.

The application of these rules goes beyond simple, individual human rights, also in effect protecting entire groups of people considered vulnerable. It even goes beyond the limits of a free market economy which, as the German Constitutional Court recognised, is only one of the possible social structures satisfying the requirements of the Fundamental Law.

These are, no doubt, welcome and most admirable principles but one of their less welcome consequences is a further opportunity for litigation and appeals. In an effort to curb this, Mr Engelhardt asks attorneys to advise their clients against litigation whenever settlement or another resolution of the dispute appears possible. The way German attorneys are paid already puts a premium on settlement, for which they receive separate remuneration. It is also the duty of German judges to influence parties towards reaching a settlement.

The Government will now seek to give further incentives to avoid litigation. At the same time, the review of civil justice will also aim to streamline procedure and assist both judges and court administrators with a wider deployment of electronic information systems.

The great pyramid of German courts, with well over 10,000 career judges, could not be more different than the judicial system of the UK. The causes of its present overload also seem to be different - but the solutions offered do have a familiar sound.

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CUNARD

UK NEWS - PARLIAMENT and POLITICS

Liberal press Steel over new party leadership

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MR DAVID STEEL, the Liberal leader, yesterday acknowledged that he is coming under mounting pressure to decide whether he intends to stand for the leadership of a merged party if current talks with the SDP succeed.

His remarks came on the same day that Dr David Owen, the former SDP leader, stressed that he and his followers had no wish to stop those who wanted to merge but that the continuation of the SDP "was a matter of conviction".

Dr Owen pledged that the SDP will not die and therefore a fourth national political party will remain operating in British politics. He said that those who remained with the SDP were not going to abandon the commitment to merge with other political parties or be "tempted into family feuds" and that was why they had stood aside from merger negotiations.

His comments will do little to calm mounting anger among the pro-merger faction of the SDP over what it regards as increasingly blatant attempts by the Owenite wing of the party to undermine the merger while negotiations are still in progress. SDP negotiators claim they have fresh evidence to show that efforts to run a "party within a party" are being stepped up.

Mr Steel was speaking the day after the latest round of negotiations between the two parties, which accepted SDP demands that a policy prospectus should be included in any merger package put to their respective members.

The Liberal leader, who said he had been thinking about his political future since his recent trip to the United States, indicated that he hoped to make his decision early in the new year. He said he was "getting the message" that his Liberal colleagues would like to know his intentions by then.

He stressed that the decision was likely to prove a difficult one both personally and politically but that he had to come to a conclusion before long.

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David Steel: leadership decision 'early in new year'

The joint negotiating teams have not yet discussed the mechanics of a leadership election and a sub-group is considering the issue, along with transitional arrangements to cover the merger period. It is expected to report in the next two or three weeks, when an election timetable might begin to emerge.

If a nomination day for leadership contestants is fixed in advance of the party launch, pencilled in for late March or early April - and Mr Steel is the only contestant, then he could be leader by the time the new party is created.

Whether there is to be a contest will become more clear when Mr Steel makes known his own intentions but the common view is that the new party should not exist for too long before a single leader is in place.

Mr Robert Maclean, the SDP leader, has not ruled himself out of any election contest and has made it known that he believes a fresh face would be preferable to that of Mr Steel. He is not thought to object to the idea that the two party leaders remain in place for a short, interim period in order to underpin the merger while negotiations are still in progress.

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John Hunt analyses what promises to be a testing session for all sides in the Upper House Their lordships brace themselves for deluge

THAT arch loyalist, Viscount Whitelaw, Leader of the Lords, caused eyebrows to be raised at the Tory Party conference last month when he warned that the weight of controversial government legislation could cause problems in the Upper House in the coming months.

Although his frank assessment must have been unpleasant to Mrs Thatcher, he was merely being pragmatic when he said that it was inevitable that the Government of the day should be defeated from time to time on major bills in the Lords. His caution was certainly confirmed by the difficult passage of the huge Criminal Justice Bill which has been maulled by peers on both sides of the House during its committee stage in recent days.

The skills of Lord Whitelaw and his able lieutenant, Lord "Bertie" Denham, the Government Chief Whip, will be tested even further when the major items in the Government's election manifesto - the introduction of the poll tax, the sweeping changes to the education system and reform of the housing market - find their way to the Lords.

Before this legislative avalanche descends, the Lords will have to consider the Copyright, Designs and Patents Bill, Legal Aid, Bill, Merchant Shipping Bill and the Farmland and Rural Development Bill.

It is a radically changed House since the general election. The formidable Lord Mackay of Clashfern is the new

Lord Chancellor and will make his weight felt in some debates. Many senior politicians who left the Commons at the general election have been given life peerages. Most will not be working peers attending the House regularly and serving on committees. But they will intervene on big occasions and make speeches on subjects which interest them.

The second chamber does not operate like the Commons, where there are firm rules of order and government backbench MPs can be kept in line by the stick and carrot of disciplinary threats from the whips and the offer of patronage.

There is not an automatic Conservative majority and if Labour, Liberals, Social Democrats, cross-benchers, the bishops and some Conservatives gang up on a particular topic the Government can be defeated.

To some extent the Government is helped by the self-denying ordinance under which peers do not vote against a second reading of a bill which has been in the election manifesto.

Nevertheless, as Lord Cledwyn, the Labour Leader in the Lords, points out with relish, the Opposition can still change legislation during the committee stage although it is not the convention to put down wrecking amendments or to filibuster.

"It still leaves a lot of scope," says Lord Cledwyn. "It is our duty to improve bills in the interests of the general public



Lord Whitelaw: frank assessment from 'arch loyalist'

and you can rest assured that we will carry out that duty."

He maintains that the Government has already severely over-loaded the legislative programme and is trying to cram all of its main election commitments into the first year of the new Parliament.

"I fear we face an extremely heavy and difficult session," he says ruefully.

But Lord Denham, as befits a chief whip, is ever optimistic. He says that the present workload is no heavier than in previous years and that it is evenly distributed between the Lords and Commons.

He dismisses gloomy predictions which always come at the

start of a session and says that although amendments are always likely, the Government will get its bills through - "we always do".

Is the Government team in the Lords in good shape to deal with the challenge? Privately Labour and Liberal peers assert that it is not. They refer to the young hereditary peers on the Government bench as "the boy scouts" or "Maggie's puppies" - a charge strongly denied by Lord Denham.

But the appointment of Lord Mackay was partly influenced by the need for him to play a leading role on the Criminal Justice Bill where Lord Callaghan, aged 39, the 20th Earl, who is Minister of State at the Home Office, was running into difficulties.

Recently Lord Whitelaw had to intervene at Question Time to help out Lord Beaverbrook, aged 38, who answers for trade and industry, employment and the Treasury. The young third baron was having a tough time answering a question about government assistance to a trade delegation to South Africa.

It is also suggested that Mrs Thatcher may find Lord Mackay a very independent-minded Lord Chancellor. One Opposition peer says that he definitely does not fulfil her criteria of being "one of us" and that she may find the "boy scouts" in the Lords.

There is also the intriguing question of the new "wet" Tory peers - former Cabinet ministers such as Lord Pym (Mr Francis Pym) and Lord Prior (Mr

James Prior) - and the extent to which they will criticise government policies.

The feeling is that Lord Pym will certainly not hesitate to speak out on controversial legislation. The possibility of him clashing with another newcomer, Lord Joseph (Sir Keith Joseph), one of Mrs Thatcher's leading ideologues, is being watched with interest.

In addition there are new Tory peers such as Lord Rippon of Hexham (Mr Geoffrey Rippon) and Lord St John of Fawley (Mr Norman St John-Stevens) who could make life difficult for the Government by taking a very independent line.

The influx of former leading House of Commons personalities on the Labour benches will also have an impact. The most notable Labour figure will be Sir James Callaghan, the former Prime Minister, who takes his seat later this month. Others include Lord Dorman of Easington (Jack Dorman), former chairman of the Parliamentary Labour Party, Lord Mason of Barnsley (Roy Mason), Lord Jay (Mr Douglas Jay), Lord Cocks (Mr Michael Cocks) and Dame Judith Hart.

The Liberals have Lord Ross of Newport (former MP for the Isle of Wight). Eminent, authority and wit will be added to the Social Democrat benches by the election of Mr Roy Jenkins, founding father of the SDP. So far the split in the SDP has had little impact among Social Democratic peers. But further developments are awaited.

The programme claims that a reform plan was put to a select Cabinet committee by Baroness Young when she was Leader of the House in 1981-1982. She is said to have suggested that the Government should reduce the number of peers from 260 to 150 and still retain five MPs to give it a majority.

Pressure is still being applied to the reluctant Scottish MPs and whips have considered drafting in English MPs to make up the numbers, something Labour will not accept.

The other alternative is to abandon attempts to establish the committee, which some Tory MPs believe would conveniently remove a prime source of difficulties for the Government in the coming months.

Lord Whitelaw suggested that the report should go to the Lords' Business Committee and said that he would be submitting a paper to the committee taking into account the views in yesterday's debate. Peers would then consider the recommendations for changes, if any.

Lord Aberdeen, convenor of the all-party group, fully endorsed the report's rejection of suggestions that the Lords should be a Speaker or controlling power similar to the House of Commons. The Lords have their own form of self-regulation.

He said that despite the pressure of business the House has not lost its traditional character and had successfully adapted to meet changing circumstances. Therefore there should not be any fundamental changes in response to "external pressures".

There had been strong support for the view that statements by ministers in the Commons should not automatically be repeated in the Lords but should be printed in Hansard, the official record of proceedings.

Mr David Trippier, Undersecretary for the Environment, praised the work of the Docklands Development Corporation which, after only six years, had made the area a "focus for growth".

He moved the second reading of the Urban Development Corporations (Financial Limits) Bill, which seeks to authorise heavy financial borrowing arrangements for the seven urban development corporations.

Mr Peter Shore (Lab, Bethnal Green and Stepney) emphasised the bitterness felt by his constituents in the London borough of Tower Hamlets over being "despoiled and cheated" of land earmarked for homes which would have removed them from equal conditions and used by the Docklands Development Corporation for expensive properties.

He called on the Government to look again at the policies of the development corporations towards neighbouring local authorities with the aim of making it possible for homes to be built in the areas concerned which were available at rents people such as those in the London docklands area could afford.

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Lord Cledwyn: 'overwhelming case for consultation'

Inquiry on future of Lords advocated

By John Hunt

A CALL for a high-ranking commission to examine the future of the House of Lords will be made tonight by Lord Cledwyn, Labour Leader in the Lords, on the BBC Radio 4 programme, *Analysis*.

"You can't go on in this way," he says. "I think there is an overwhelming case for setting up a commission for looking at the House of Lords as it performs its duties today."

Lord Cledwyn, leader of the Lords, says in the programme that there could come a time when the House would "explode" because of the large number of peers. He believes there could be a case for electing from the existing hereditary peers a limited number who want to come regularly to the House.

The programme claims that a reform plan was put to a select Cabinet committee by Baroness Young when she was Leader of the House in 1981-1982. She is said to have suggested that the Government should reduce the number of peers from 260 to 150 and still retain five MPs to give it a majority.

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Labour MPs back plan of attack on Scottish policy

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

LABOUR MPs yesterday pledged their full support for Opposition plans to mount a sustained Commons campaign to drive home its electoral strength in Scotland.

Mr Donald Dewar, the shadow Scottish Secretary, told a well-attended meeting of the Parliamentary Labour Party that the intention was to mount "a controlled and efficient attack on the Government during the present session."

At the last election, the number of Tory MPs in Scotland fell to 10 while Labour returned 50 MPs to Westminster, a result which has provoked Labour claims that the Government has no mandate north of the border.

The Opposition has already forced one fierce debate to run into the night, leading to a reorganisation of Commons business.

Mr Dewar said Labour was determined to maintain a campaign which kept ministers under pressure and which also

what recommendations it had made and who was on it.

He said this information should be disclosed before the debate on the withdrawal, agency security review of the security pass of a Labour MP's research assistant. "There has never been a committee of the House whose membership and operation are unknown to the House."

However, Mr Westhead told him it was "a secret" that an advisory committee on security had been in existence since at least 1975.

The Speaker insisted that the committee was purely advisory to the Speaker, who has overall responsibility for security within the precincts of parliament. He said: "I will reflect on how much I can say on it."

In August 1975, Mr Selwyn Lloyd, the then Speaker, announced the setting up of the committee in October he named Mr Westhead as one of its founding members.

Speaker to 'reflect' on disclosure

By Tom Lynch

MR BERNARD WESTHEAD, the Speaker of the Commons, yesterday promised to "reflect" on how much he could disclose to the House about the committee of the House whose membership and operation are unknown to the House.

However, challenged by Mr Tony Benn (Lab, Chesterfield) and Mr Tam Dalyell (Lab, Inverclyde), he insisted that the committee was not responsible for the security vetting of MPs or their staff.

Mr Benn told MPs: "I understand that for some time now there has been a committee of members of both sides has been meeting to consider vetting." He demanded to be told who set up the extent of its authority, what recommendations it had made and who was on it.

He said this information should be disclosed before the debate on the withdrawal, agency security review of the security pass of a Labour MP's research assistant. "There has never been a committee of the House whose membership and operation are unknown to the House."

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Row looms over Labour's CND nominees

BY OUR POLITICAL CORRESPONDENT

A COMMONS row now looks certain following Labour's decision to nominate two members of the Campaign for Nuclear Disarmament to the important defence select committee.

Mr Derek Foster, Labour's chief whip, said the party's decision to nominate two CND members to the committee was "a deliberate attempt to bring about a split in the party".

The party has not yet made any recommendations for the Scottish affairs committee, membership of which is at the heart of a continuing argument with the Government.

The inclusion of two CND members on the defence committee has already provoked complaints from Tory backbenchers, who claim the two MPs could represent a threat to national security and deprive the committee of access to sensitive documents.

Objections now seem inevitable when the nominations come before the Commons and there will have to be a debate, although with government whips having no objection to the inclusion of CND members, they are expected to be voted through.

Labour has dropped Dr John Gilbert (Dundee East) as a member of the defence committee following his outspoken criticism of the party's non-nuclear defence stance and instead nominated Mr John McWilliam (Blythton) and Mr John Evans (St Helens North).

Mr Evans, who is a member of the defence committee, has already provoked complaints from Tory backbenchers, who claim the two MPs could represent a threat to national security and deprive the committee of access to sensitive documents.

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TECHNOLOGY

There is a slightly uncomfortable look about Ed McGrath, managing director of firework company Standard Brock. The Catherine Wheel he is demonstrating has popped more and lasted for less time than he would have liked.

Although quick to point out that the firework was not a failure, he admits with a nervous smile that it was "not one of our better efforts."

Then McGrath lets out a more confident laugh; he can probably afford it. By this time next year Standard expects to be selling a type of Catherine Wheel which is both more predictable in its behaviour and cheaper to produce.

The re-invention of the Wheel has wider significance, however. For Standard, Europe's largest fireworks manufacturer, it represents a first step in a long overdue move to adopt new technology.

The result is likely to be a reduction in the cost of fireworks to the customer, while for the company - which, though admitting its technological shortcomings, claims to be more advanced than any of its competitors - it should lead to a sharp rise in profitability.

The fireworks industry's lack of manufacturing sophistication stems in large part from the dangerous nature of its business. British law forbids companies from gathering more than 25lbs of explosive powder at each production point. Setting up a smooth manufacturing flow is therefore difficult.

In addition, the market is small with UK sales estimated at about £10m a year. Until recently the advantages of introducing expensive technology were thus limited, particularly for small companies.

Standard, which claims about 60 per cent of the British fireworks market, was one of the few companies which had a sufficient turnover volume to justify heavy investment in machinery. But, according to the present management, opportunities were wasted. The company was able to increase profitability through economies of scale and through competitors falling by the wayside. When new machinery was needed Standard tended to buy scrapped plant from other industries rather than look at ways to radically improve production techniques.

All that changed in July last year when Standard was bought for £8.5m by Scottish Heritable Trust, the oldest firework company in the world. The conglomerate, with interests ranging from oriental carpets to housebuilding and textiles, SET saw potential for big growth in the fireworks market, especially if it could get prices down. That, in turn, depended on a sharp improvement in production methods.

SET seized its chance for speeding the changes with the acquisition last January of Brock, the SBT takeover was a godsend. He had joined the company two years previously after firing of constant spending cuts at the Ministry of Defence, where he had spent the first 25 years of his working life. With the financial problems at Brock's he had been looking for another job. SET saved him the effort because it promised to

Gunpowder plotters at work in Dumfriesshire

Mike Smith explains how Standard Brock, Europe's largest maker of fireworks, has set about transforming its design and production methods



advance in fireworks technology but it had bigger ideas than Standard and its research staff of 10 compared with the three of its new parent.

One reason for Brock's heavier staff complement was that, unlike Standard, it made pyrotechnics for military use. To keep its contracts with the UK Ministry of Defence and the US Defense Department for products like screening smokes and explosion simulators it had to have a substantial research team.

For John Robertson, head of research at Brock's and now technical director at Standard Brock, the SBT takeover was a godsend. He had joined the company two years previously after firing of constant spending cuts at the Ministry of Defence, where he had spent the first 25 years of his working life.

With the financial problems at Brock's he had been looking for another job. SET saved him the effort because it promised to

give Brock's the financial stability it needed.

Robertson, who has a chemistry PhD, had been recruited to develop military pyrotechnics and admits he had to have his arm twisted to get involved in fireworks. "It was professional pride," he says. "I wanted to push back the frontiers of science."

He has discovered, however, that he can do that with fireworks as much as with any other pyrotechnic product. And there is obvious synergy between fireworks and military pyrotechnics.

Indeed, Standard's breakthrough with the Catherine Wheel owes its existence to Brock's development of a delay system for practice smoke grenades.

The basic principle behind it is the same as that behind all fireworks since their invention, thought to be by the Chinese around the 12th century. They work because of the combustion

of a fuel (metal powder or carbon) with an oxygen-providing oxidant.

The difference between the Standard wheel and its predecessors is in the way it is made. Instead of putting firework powder into a long tube and then winding it into a coil, Robertson's team has developed and patented a screen-printing system. In this an explosive composition, in the shape of the finished Catherine Wheel is forced through a wire mesh and 'printed' on a card.

The firework gives off the same visual effect but the new manufacturing method is cheaper and easier to automate. When the automated system is up and running at the old Brock's site at Sanguhar in Dumfriesshire, Scotland, Standard expects labour and materials savings of about 20 per cent. It is aiming to produce 4m units at Sanguhar next year, against this year's 1m. Eventually, the 3m Catherine Wheels

produced by other Standard factories will probably be phased out.

The new product's success is not assured, however. Initially it will be made manually and automated equipment, adapted from icing sugar machinery from the food industry, has yet to be fully tested. Standard will also have to be careful with the way the product looks, there is no need for a spiral effect, after all, and the company is still working on a design for the wheel's appearance. A wrong choice could lead to consumer resistance.

But if Standard does get it right, the technology can be transferred to other pyrotechnic products. Quite in what way, the company is keeping to itself because it does not want to give advance notice to competitors.

What the company will talk about is a second major technological change in the manufacture of its fireworks. Again this is a recent development from

the Brock's stable. It involves filling about and rocket fireworks with liquid resin, rather than with powder.

The main advantage is that the resin method is much easier to automate because the liquid is easier than powder to feed into fireworks through nozzles.

Robertson believes the process will reduce the time spent on each firework by 15 to 20 per cent and that the machinery should pay for itself in two years.

An additional advantage is that resin-filled fireworks can be made more consistently, with less air bubbles, and therefore are less likely to pop and splutter. Powder does not bind together well and so has to be consolidated in various stages of the production processes - and even then not always successfully.

In spite of the advances made this year, there is still an enormous amount for Robertson and his team to accomplish. It is some years off yet but one target is to tackle extraordinarily disparate firework manufacturing methods.

Standard's main manufacturing site in Dumfriesshire consists of about 100 tiny huts. None is able to take more than six people and each has a different task to perform. In the past setting up manufacturing flow lines has always been considered impracticable because of the safety considerations. But the picture would change if Standard, by rapidly increasing the speed of throughput, could reduce the amount of powder at each production point.

Such a project would, of course, require substantial capital investment and to justify this Standard may first need to prove its theory that the fireworks market is capable of being expanded at the rate it believes possible.

McGrath believes growth in the UK can come from marketing for occasions other than November 5, especially if the products are cheaper for consumers. He also sees scope for increasing exports, from their present level of about 5 per cent of output, by bidding for a larger share of, say, the July 14 market in France or the New Year's Eve market in Scandinavia.

His aim is to double the company's turnover within three years. Profits are expected to grow even faster, with Standard's pre-tax out-turn - 60 per cent of which is made up by fireworks - doubling to about £1.5m next year from this year's anticipated £750,000.

Both that and the drive towards new technology, which goes hand-in-glove with it, are ambitious targets, McGrath admits. "At the moment it is a bit like starting a super-tanker. There is a lot of churning and a lot of froth at the back but we are heading in the right direction and we are gradually building up speed."

French extract value from metal waste

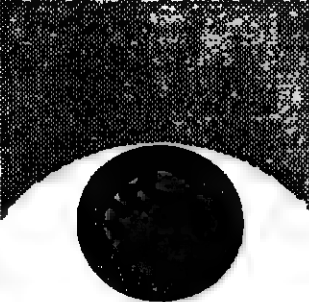
COPPER, SILVER, gold and other metals in the spent solutions or rinse waters produced by metal finishers and printed circuit board makers can be efficiently extracted using a system called Actimag.

Developed in France by Extramat, the system is offered in the UK by Darcy Products of East Malling, Kent. It makes use of a fluidized bed of iron granules which are retained within the system as the fluids pass through, and are kept in rapid movement by the application of a pulsed magnetic field.

Chemically, the ions of copper for example, in the acidic solution, react with the iron granules into solution. Normally, the copper would coat the iron and prevent further reaction, but the agitation continually removes it and causes a fine copper powder to be produced. This is removed by simple decantation or filtration.

Recovery of 99 per cent of the copper in spent printed board chemicals is possible.

WORTH WATCHING



Edited by Geoffrey Charlish

Japanese cut cost of vapour recovery

IN JAPAN, Nippon Kokan (NKK) has developed a hydrocarbon vapour recovery system which it claims is the first to use polymeric gas separation membranes.

This means it is cheaper to operate than conventional extractors (that use freezing processes, for example).

Hydrocarbon vapour emissions from refineries and petroleum tank farms can contribute to the formation of photochemical smog (smog enhanced by the presence of sunlight) and they often produce offensive smells. They also constitute an energy loss. In the NKK process, the

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emissions, consisting of petroleum vapour and air, are blown into gas separation modules on one side of the membrane while the other side is kept at a negative pressure by a vacuum pump. The hydrocarbon content passes through the membrane, condenses and is fed to a recovery column where it is absorbed by a suitable petroleum liquid.

NKK says that excellent results were obtained in tests recently carried out at the Shima-Shell facility in Japan. It expects sales of the systems to reach ¥1bn (US\$7.3m) by 1992.

Texaco cleans up on coal gases

TEXACO, THE US oil company, is embarking on a five-year, US\$17m testing programme that could result in an efficient and relatively cheap method for taking the atmosphere-polluting sulphur emissions out of gaseous coal.

Coal derived gas, burned in gas turbines, is attracting the attention of US power companies as a means of generating electricity. Texaco's proprietary gasification process is already in use in California but there the sulphur is being removed rather expensively as a follow-on process after the gas is made. In addition, there is a need for complex heat exchangers to cool the gas before the clean-up takes place.

In the new programme being initiated by Texaco, engineers will examine ways of removing sulphur from rapidly-moving, hot coal gases while they are still inside the gasifier. The experimental technique involves injecting "solvents" such as iron oxide or calcium compounds directly into the gasification vessel.

These act as a chemical "sponge", absorbing the sulphur emissions as they are released from the coal.

Texaco will provide 20 per cent of the funding, with the remainder of the financing coming from the US Government.

CONTACT: Darcy Products, UK: 0732 845016. NKK: Tokyo, 212 7111. Texaco: London office, 694 5000.

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THE CO-OPERATIVE BANK

14 **MANAGEMENT: Marketing and Advertising****Following the herd
- to little effect****Clive Wolman reports that Big Bang has not been a prelude to competitive flair among City firms**

A YEAR AFTER Big Bang, there are few if any firms around willing to defend the old Stock Exchange minimum commissions (and its enforced separation of brokers, jobbers and banks).

But despite the lifting of the straitjacket, it is remarkable how little the newly integrated securities firms have attempted to differentiate themselves from their competitors.

Almost all linked up with similar partners for the purpose of offering similar services to similar customers. According to Simon Haslam, of Spicer and Peggler management consultants: "Most firms wanted to be all things to all men instead of looking for niches that would fit in with the rest of their business."

This was unimaginative, if not foolhardy. In the words of Harvard Business School Professor Michael Porter, who has become one of the most influential writers on corporate strategy in the 1980s, "the essence of strategic thinking is to create a sustainable competitive advantage. This is simply not possible if a company imitates its competitors."

Porter has repeatedly criticised companies on both sides of the Atlantic for their reliance on imitation, rather than innovative, strategic thinking. As he puts it, "sustainable competitive advantage arises from altering the basic of competition - new product attributes, new types of services, new production methods, new delivery systems."

The response of UK banks to deregulation has been one of the targets of Porter's criticism. So far the British banking and securities industry and its response to the liberalisation of the London Stock Exchange has escaped his scrutiny. But there is little doubt that his conclusions would be.

Alan Gardner, head of McKinsey's UK financial services group, sees parallels between the deregulation of Wall Street and of London. "We are now coming into the second phase of consolidation in which the US people were then competing on price. The UK has a similar problem of overcapacity because too many medium-sized firms have been trying to

cover the waterfront," he says. Nowhere is the lack of differentiation clearer than in the gilt-edged market, where 25 market-makers (soon to rise to 27 or more) have been logging it out for the past year, cutting commissions to zero for almost everyone except private clients and offering ever finer dealing spreads. The cumulative losses over the year have exceeded \$50m.

The first participant to drop out of the market during the course of the year, Lloyds Bank, originally talked of selling gilts through its branch network to retail customers. But little or nothing was done to implement the strategy.

The main innovation has been the introduction of gilt warrants, largely at the initiative of US firms. But the market-makers

have been withdrawn.

As a result, all the large London securities firms have been competing primarily on the research talents of their analysts, the ability of their salesmen to disseminate the research ideas and the capacity of their market-makers to take on large deals at the finest prices.

The two other widespread activities are corporate finance broking and the publication of standardised information services either on paper, such as Morgan Grenfell's equity turnover statistics, or as a computerised service. But as John Holmes, head of Morgan Grenfell Securities, admits: "We are basically a commodity producer and have to go for lower and lower prices."

The similarity of firms' pricing structures is even more striking. After all, Big Bang was triggered by the Stock Exchange's decision to abandon its standard commissions scale. All that has happened is, broadly, that private investors are charged the same rates as pre-Big Bang while institutional investors pay a flat 0.2 per cent on all equity deals, at least within the range of £50,000 to £1m transactions.

The commission buys a package which covers a stream of research notes for all sectors covered by the firm, telephone sales service, the execution of bargains and settlement. No one has offered to charge a flat fee for a full research service (notes and telephone calls) from whichever analysts the investment manager values highly, independently of how often he ac-

tually deals, even though almost every manager complains about the volume of unwanted and unused research notes and telephone calls that he receives.

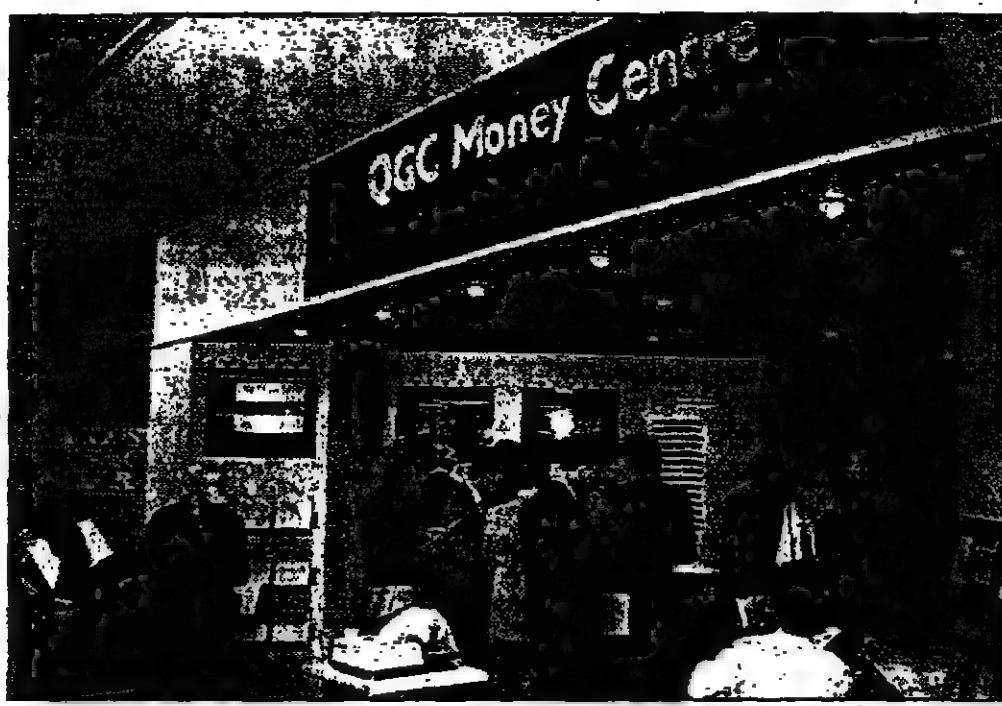
Such a "hard-dollar" service, brokers believe, would never be accepted because investment managers prefer as much as possible to be paid in the form of commission, since that comes out of their clients' funds, whereas they would have to pay research fees themselves.

No broker has taken the risk of raising the awareness of this issue among the ultimate clients, such as pension fund trustees, to encourage their managers to be more discriminating and thrifty - in their use of research. Some institutions, for example, Prudential Portfolio Managers, the largest in the UK, have already suggested that they would welcome such a move.

But as Alex Remond of management consultant BCG, Allen and Hamilton says, innovation in pricing comes usually in response to a squeeze on revenue from which firms have been protected by the strong bull market during the first 11 months after Big Bang. The next year may see a change.

Over the longer term, many believe that the UK securities industry will follow the evolution of other deregulated industries, such as US airlines and transportation. In the first stages all firms compete on a broad front, but competitive pressures gradually force many to disappear or be taken over.

The surviving companies then divide between a few giants offering an across-the-board ser-



Quilter Goodison share shops, which moved from Debenhams to Selfridges, are an example of an attractive niche which few firms have exploited effectively

vice, several low-cost no-frills producers and a large number of companies each focusing on one or several niches.

However, the US airline industry also highlighted the difficulties of a generalist producer seeking to focus on just a few areas of its business. The danger is that the withdrawals will cause a slump in morale and the firm then fails to develop the necessary expertise in its chosen areas.

Now that the period of frantic preparations and adjustment to the new deregulated world has passed, will UK securities firms seek to pre-empt such developments by adopting more innovative strategies? Or is the herd instinct from which the industry appears to have been suffering more deeply-rooted?

A few of the banks, such as S.G. Warburg, saw the potential for developing an integrated investment banking operation and began to make preparations for the expected deregulation of the London Stock Exchange as far back as the late 1970s. But most stockbroking and jobbing firms suffered from two handicaps.

According to Angus Hislop, a management consultant at Coopers and Lybrand specialising in financial services, the managers of the securities houses are salesmen, traders and deal-makers specialising in a very narrow area. They do not make good strategic decision-makers. The other handicap has been the lack of entrepreneurs in an industry for so long protected by a cartel and rigid demarcation lines. Most stockbroking firms and most of the

**Better informed,
more demanding****Michael Skapinker reports that the latest breed of consumer is unpredictable**

THERE IS NO easy way to turn a tennis court into a golf course, Roger Godine, president of the French leisure company Groupe des Arcs, observed last week.

Managers in the leisure industry constantly make long-term investment decisions, such as what sports facilities to build or where to put up a hotel, he told a conference on Strategic Marketing Issues for the 1990s at Insead, the European business school at Fontainebleau.

But leisure consumers are fickle. There is no way of knowing whether anyone is going to want to use your tennis court or golf course by the time you have finished building it.

Managers from other sectors had their own stories to tell, of customers who demand products that they will reject the environment, who switch easily from one brand to another and who expect after-sales service as a matter of course.

All the tales had a common theme. Consumers' disposable income is probably not going to increase much in the next few years, the conference was told. But that does not mean that consumers are going to lower their expectations. They will be more demanding, better informed and more selective about how they spend their time and money.

"The initial assumption we've got to make is that consumers will be exposed to a considerable number of new products and it is difficult to know how they will react," said Jean-Pierre Benmont, managing director of Polaroid's European Marketing Operations. "We have to behave with humility on this subject. We sometimes think that we know what the consumer will like, but we don't."

As a result, senior executives will not be able to spend all their time concentrating on how to allocate the company's resources or whether to make another acquisition. They will have to become personally involved in assessing shifting customer needs and in marketing their company's products and services.

To what extent is this message accepted in Europe? Quite widely, according to a survey of senior executives at 123 leading companies carried

out by Insead in association with six leading management consultants.

Asked to identify which marketing issues would be most important during the 1990s, the executives put the quality issue at the top of the list. They said they expected their customers to insist on an increasingly high quality of product, as well as on the services to go with it.

The second most important issue was the need to assess changing customer characteristics. The third issue for the 1990s was to encourage the entire organisation to concentrate on marketing issues.

Crucial

Insead's professor of marketing, Jean-Claude Larreche, who led the research, said that his team had expected the third issue to feature prominently on the executives' list of priorities. However, he said, "we would not have guessed that the first two would be there because we thought they would be the responsibility of people lower down in the organisation."

Many of the issues which Larreche's team expected senior executives to identify as crucial for the 1990s were assigned to near the bottom of the list. These included the development of international marketing strategies and even the formulation of strategies on mergers and acquisitions.

Many at the conference appeared to accept, however, that the survey raised as many questions as it answered. It is easy, for example, to talk about the importance of quality. Deciding what it means is another matter. The quality product is not always the one which has had the most money and attention poured into it. Consumers will often be prepared to buy cheaply made goods, whether watches or hamburgers, at a lower price. But they will still expect them to conform to certain quality standards.

Key Strategic Marketing Issues for the 1990s, available from Professor Larreche, Insead, Boulevard de Constance, F-77305 Fontainebleau Cedex, France. Price to be determined by Insead.

2 YEARS**PART THREE: MARKETING**

ers have made no attempt, for example, to use their position to issue new types of securities or deposit schemes, backed by gilts, to small investors of different ages, tax and cash flow positions and with differing fears about inflation and other risks. Among UK corporate clients, bond issuers have gone to the Euromarkets which have retained a near-monopoly on innovative instruments.

In the equity markets, several firms launched new types of private client services in anticipation of a sharp fall-off in income from institutional investors.

Quilter Goodison opened share shops and several firms, such as Kleinwort Greaveson and Hoare Govett, launched cut-price dealing-only services.

The Ogilvy Group**1987: A Strong Third Quarter**

The Ogilvy Group, Inc. (NASDAQ/LSE - OGIL), the worldwide advertising agency group, reports that earnings for the third quarter ended September 30, 1987 increased 12.8 percent to \$5,665,000 or \$3.98 per share, from \$5,023,000 or \$3.35 per share in 1986. 1987 net income includes \$875,000 or \$0.66 per share, from the sale of a subsidiary in Sweden.

Third quarter commission and fee income in the U.S. increased 14.5 percent to \$86,793,000, while non-U.S. commission and fee income increased 48.6 percent to \$84,637,000. The effective tax rate for the quarter was 44.6 percent compared to 56.9 percent in the third quarter of 1986. The 1987 effective rate reflects the favourable resolution of a tax issue and a positive effect resulting from the sale of a Swedish subsidiary.

Operating profit for the third quarter increased 21.1 percent to \$10,140,000.

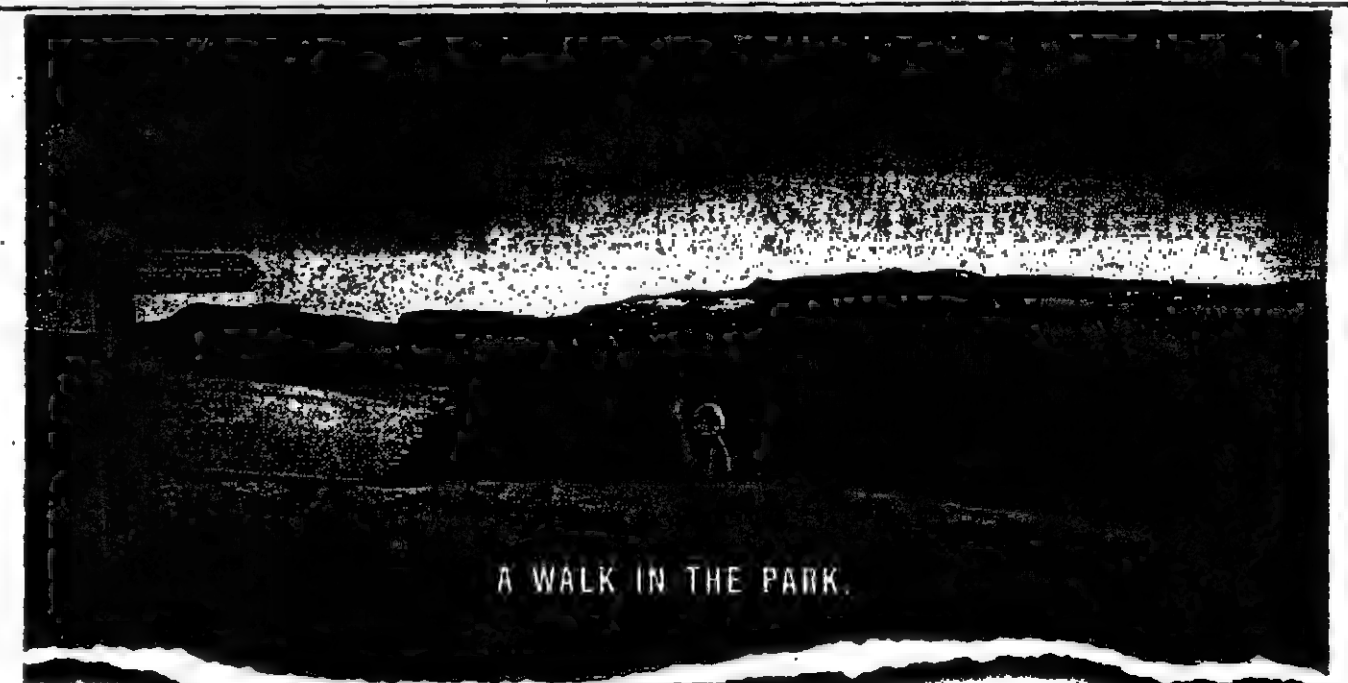
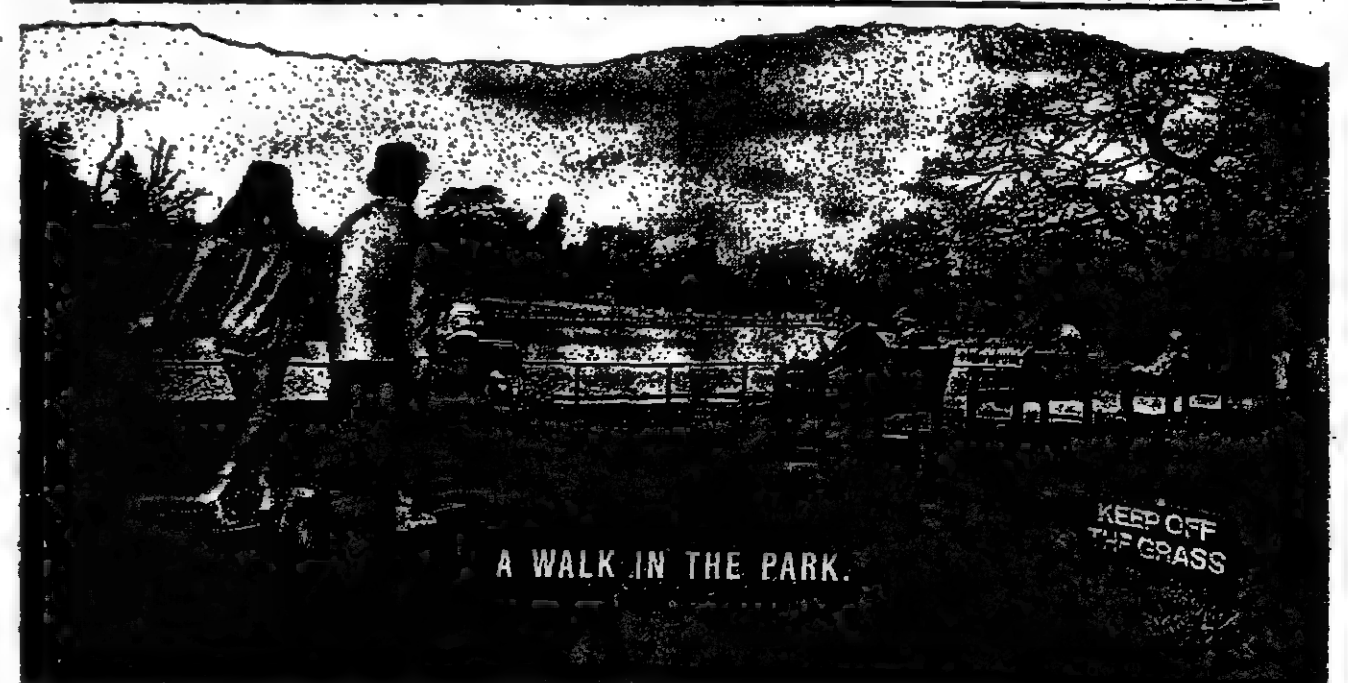
Net income for the first nine months was \$15,278,000 or \$1.04 per share, compared to \$14,698,000 or \$1.03 per share, in the first nine months of 1986. Nine month commission and fee income increased 16.0 percent in the U.S. to \$261,166,000 and 53.5 percent in international areas to \$255,482,000.

William E. Phillips, Chairman-CEO, commented "No surprises. The year is developing essentially on plan. As usual, the fourth quarter will be key".

The Ogilvy Group, Inc.
Consolidated Statement of Income
(in thousands of dollars except per share figures)

Quarter ended September 30 (Unaudited)	1987(D)	1986(A)	Percentage Increase (Decrease)
Commission & Fee Income	\$171,430	\$132,756	29.1
Total Operating Expenses	161,290	124,384	29.7
Operating Profit	10,140	8,372	21.1
Income before Taxes	10,926	11,507	(5.0)
Taxes on Income	4,877	6,553	(25.6)
Net Income	\$5,665	\$5,023	12.8
Earnings per Common and Common Equivalent Share	\$3.98	\$3.35	8.6
Dividends Paid	\$2.21	\$2.20	5.0
Nine Months ended September 30 (Unaudited)			
Commission & Fee Income	\$516,648	\$391,625	31.9
Total Operating Expenses	483,954	366,454	32.1
Operating Profit	\$2,694	\$2,171	23.9
Income before Taxes	\$3,899	\$1,894	63.3
Taxes on Income	17,760	17,557	1.2
Net Income	\$15,278(C)	\$14,698(B)	3.9
Earnings per Common and Common Equivalent Share	\$1.04(C)	\$1.03(B)	1.0
Dividends Paid	\$6.8	\$6.0	5.0

(A) Restated to conform with 1987 presentation.
(B) Includes a credit of \$2,000,000 (59¢ per share) from a reduction of the Company's liabilities for nonrecourse accounts.
(C) Includes a gain of \$1,028,000 (60¢ per share) from the sale of The Bell Partnership.
(D) Includes the results of Decision Center, Inc. which was acquired in August 1987, and is accounted for as a pooling of interests.

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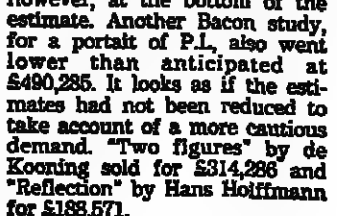
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Thursday November 5

Power price misjudgment

THE ARGUMENTS used by Mr Cecil Parkinson, Energy Secretary, for pushing up electricity prices next year are flawed by his failure to relate them to the poor performance of the industry so far in 1987.

In his statement to Parliament on Tuesday, Mr Parkinson omitted to mention that the new nuclear stations south of the border - the Advanced Gas-cooled Reactors - have been subject to persistent troubles. All four were shut down for 35 days this summer. The cost of these engineering difficulties is put at £100m so far this year and might reach twice that figure by April.

The cost to the consumer could be equal to some 2 per cent on average electricity bills in the full financial year. This is a significant figure compared with the 3 per cent rise in electricity prices in July and August.

The Government is therefore open to the charge of believing that the consumer should automatically pay the cost of the industry's mistakes. This has for many years been an implicit assumption enshrined in the Bulk Supply Tariff, the price at which the Central Electricity Generating Board sells to the area distribution boards. It seemed also to be the view of Lord Marshall, CEB chairman, when he suggested in July that prices might have to rise as a result of the nuclear failures.

Adequate return

However, in the commercial world the penalties for investment errors or equipment failure should fall on the producers and managers, not consumers. The distinction is important, even in a nationalised monopoly such as electricity.

The Confederation of British Industry has rightly drawn attention to the disproportionate burden which the enforced price rise next April will place upon large scale industrial consumers, particularly in the chemical and pharmaceuticals. The impact on inflation in general is not negligible.

If the price rises were justified by a proper economic assessment, electricity consumers would have no reasonable cause for complaint. Tariffs must be high enough to provide an adequate return on the capital invested in the large number

of new power stations which Britain will need in the next few decades.

This would be true even if the industry were to remain in the public sector. It is also clear that the 2.45 per cent real return expected to earn this year, would be too low to attract private investors.

However, Mr Parkinson is wrong to conclude that the rate of return must be pushed up to 4.45 per cent in only two years. The industry's low rate of return reflects past investment mistakes, of which its nuclear problems are only the latest symptom.

The principles of market economics championed by Mr Parkinson suggest that the industry's assets are worth less than their stated value. The loss suffered by the industry is not evenly between taxpayers - the owners - by selling the assets at an appropriate discount on privatisation.

Determined effort

Then, the new owners will start with a return on capital determined by the market at the time of sale. The price of electricity will influence only the proceeds of the sale to the Treasury, not the return expected by buyers.

Mr Parkinson was blurring the main issue when he linked the present return on capital to the question of whether the private sector will be prepared to finance new power stations. The important question is whether electricity prices would now allow an efficient operator to make a fair return on a new capital project.

The CEB's calculations suggest that, in spite of the 15 per cent fall in electricity prices in real terms over the last five years, its latest projects can be profitable. If the industry were able to buy coal at prices closer to those on world markets and made a determined effort to curb construction and operating costs, a good case can be made that present prices could fall from current levels in the medium term.

In view of the uncertainties it would have been prudent to let prices rise at least in line with inflation, and perhaps by a little more but the decision to enforce a rise of 15 per cent over two years looks very like an acceptance of an industry view that it could not try harder.

Slippage in the Arias plan

THE CENTRAL American Peace plan initiated by President Oscar Arias of Costa Rica is alive and well even though it has run into troubled waters. The timetable for implementation is slipping and this is eroding some of the plan's credibility.

Nevertheless, the momentum of diplomatic contacts has not been lost. This is vital in a region where new solutions have proved ineffective in resolving civil strife in El Salvador and in reconciling the Sandinista Government with its US-backed opponents, the Contras.

The peace process is far from irreversible. The plan has reached a delicate stage where none of the principal actors wish to be seen as jeopardising its chances. But equally those that have to make real concessions are afraid of the consequences. In neither Washington nor Managua, the key capitals, does either side at this week's deadline by a senior Sandinista general demonstration.

The Nicaraguan regime is refusing to negotiate directly with the Contras and declare a full ceasefire. The El Salvador Government is holding back on a genuine offer of reconciliation to the left-wing guerrillas and the Reagan Administration is refusing to abandon its support for the Contras or lessen its military strength in the region propping up both El Salvador and Honduras.

Best chance

If the timetable laid down at the Guatemalan summit of Central American leaders in August had been properly followed, then ceasefires, political settlements and a process of democratisation should have been in place by this week.

This programme has not been met and there have been some worrying incidents such as the murder of a civil rights leader in El Salvador and the refusal of entry into Nicaragua of three prominent political opponents of the Sandinistas.

Yet the remarkable feature of the Arias plan is that it attempts to be fair to all the conflicting interests in the region, placing the emphasis on a full return to democracy and the removal of external interference. There

are elements designed to satisfy all parties and scepticism at the start is now taken seriously as easily the best chance to bring peace in the region.

Some results have been achieved. The plan has led to the first direct contact between the Guatemalan Government and the indigenous leftist guerrilla insurgency in over 20 years; long stalled direct negotiations between the El Salvador Government and the umbrella guerrilla organisation, FDR/FMLN, did resume although once again they have been temporarily broken off; and the Nicaraguan Government has been obliged to open up the political process inside Nicaragua and restore a measure of full press freedom.

More significantly, the Reagan Administration seems to have abandoned its initial opposition to the plan and is giving limited endorsement. This is not for entirely altruistic motives.

While the Arias plan still is on the table, with a chance of success, any move by President Reagan to push too hard for fresh funding for the Contras would knock it on the head, and the White House would undoubtedly get the blame for this. Thus US officials are trying to find formulas to hold off a decision on Contra funding until January, which now looks like the new date for completion with the Arias plan.

It is possible that the plan will ultimately be reduced in scope, concentrating on Nicaragua. If the Reagan Administration recognises that it risks being rebuffed by Congress on Contra funding, if the Contras recognise that their bargaining strength may have reached its zenith, and if the Sandinistas accept that the war has brought the economy to its knees and undermined their support in the country, then there are sufficient incentives for concessions to be made.

These are large 'ifs' but the Arias plan can and should be seen as an honourable means of allowing all the parties to step back from entrenched positions. However, one should never underestimate the extent to which both the US and the Nicaraguan Governments believe their vital interests are at stake.

THE CHANCELLOR'S Mansion House speech mainly confirmed matters that we knew or suspected. But it is worth having them put out in my own words what I think he was saying.

First, he confirmed that the Group of Seven are holding back further interest rate cuts until there is a budgetary agreement between President Reagan and congressional leaders. The British interest rate cuts are simply a reversal of the precautionary increase last August when talk of overheating was at its height. But once a US fiscal agreement is reached, the Chancellor hinted at a 'wider international accord' going beyond interest rates.

Secondly, he admitted, at last, the need for a small depreciation of the dollar below the Lowry levels. Much of what the finance ministers have in mind has probably already taken place in the markets.

The most remarkable feature of the speech was the almost emotional attack on the view that the US needs a free fall of the dollar - sometimes called in high-brow circles an 'over-devaluation' - to make up for past policy excesses. Don Giovanni's descent to hell was nothing compared to what Nigel Lawson threatened US Treasury Secretary, James Baker, with if he dared to invoke the threat of free fall.

Thirdly, the Chancellor confirmed, not merely the British Government's commitment to a stable exchange rate but 'the particular importance' of the rate against the D-Mark, the shadow membership of the EMS go any further?

Fourthly, behind some technical talk about funding and sterilisation, the Chancellor confirmed that the purchase of D-Marks and dollars would be reflected for the time being in an easing of British monetary policy.

If he and his fellow finance ministers had gone much further and accepted the advice of their own experts some years ago that intervention should normally be unsterilised - which means that foreign exchange intervention would automatically and always change domestic monetary policy to the full natural extent - we would all be better off.

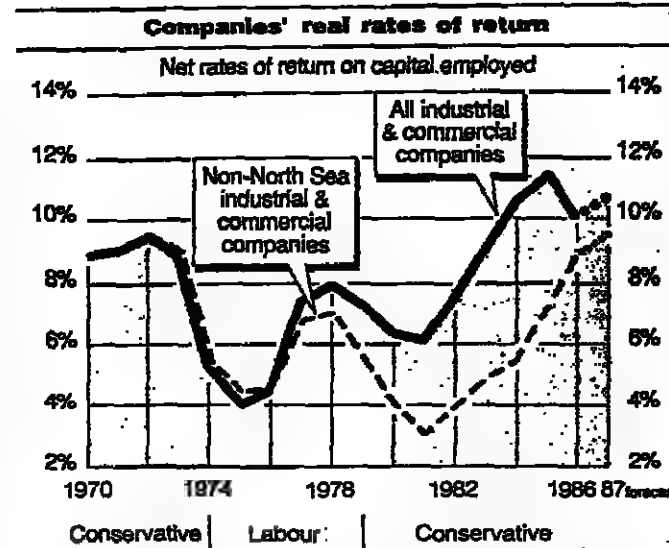
The Mansion House speech came after the UK Autumn Statement which recorded the attainment of a near-balanced budget. The notorious British public sector borrowing requirement is now expected to be down to £10m, or a quarter of a per cent of gross domestic product, in 1987-88.

The Treasury forecast assumes a similar PSBR for 1988-89. Unless there is disaster in the world economy, this figure could still be achieved even if the Chancellor carries out the £30m of tax cuts which he pencilled in for next year in the Financial Statement accompanying his last Budget.

If, however, there were to be a world disaster, cuts of at least this magnitude would be necessary to maintain the growth of the world economy, this figure would be a long way off. The rule of thumb that any deficit should be 'small' without defining small too closely - except in obvious and severe recession years - will do as well as many of the more sophisticated suggestions that I have seen.

The news that a blocking group of US Senators has emerged, large enough to uphold any presidential veto on protectionist legislation, is more important - for the British economy let alone the world - than anything in the Autumn Statement. It cannot be said too often that it was the Smoot-Hawley tariff of 1930, together with the bank failures, which turned the US stock market crash of 1929-33 into a world depression.

Economic Viewpoint



Output per head of the employed labour force

Annual averages, percentage change

	1964-73	1973-79	1979-87
Manufacturing	3%	4%	4%
Non-manufacturing	3%	4%	1%
Whole economy	2%	1%	2%
Non-North Sea economy	2%	1%	1%

*Excludes public services & North Sea oil & gas extraction

Source: Autumn Statement

A budget policy for the world

By Samuel Brittan

ment for a near-balanced budget is that it provides a launching pad for anti-recession spending or tax cuts which would not be available if the starting point were unbalanced - as it is in the US, or for that matter Italy.

Without privatisation, the PSBR for 1987-88 is estimated at £30m or 1.4 per cent of GDP, still historically low. If the fiction that privatisation reduces government borrowing helps to bring about more rational macroeconomic policies, so be it.

The truth is that for all the many thousands of pages of words and algebra expended on the problem, there is a huge margin of uncertainty about the appropriate balance of the budget. The rule of thumb that any deficit should be 'small' without defining small too closely - except in obvious and severe recession years - will do as well as many of the more sophisticated suggestions that I have seen.

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The Chancellor's statement underlined the difficulties of taking the present fall in share prices into account in official forecasts. The pale grey book which contains the Autumn Statement shows the British real growth rate dropping from 4 per cent in 1987 to 3 1/2 per cent next year.

This compares with a 3 per cent 1988 forecast under Conservative party leader, Larry Grossman, in the role of senior vice president and director responsible for investment banking.

Grossman's political career came to an abrupt halt earlier this year when his party suffered a landslide defeat at the hands of David Peterson's all-conquering Liberals. To rub salt into the wound, Grossman lost the Toronto seat his family had held since 1955.

Men and Matters

Thousands of smelly letters involved the Official Receiver in London in a management crisis yesterday.

They contained an offensively odorous cosmetics culture, and were posted to him by investors in three companies now facing debts of more than £1m.

The companies had supplied their investors with a culture powder as the basis to make some cosmetics, to be sold to customers through a franchise system.

The stink has caused a double headache for Official Receiver, D. Dolman, whose offices are at Atlantic House, Holborn.

The Post Office has refused to deliver any more mail. Meanwhile his own staff is refusing to handle the 30 mail bags of fragrant letters already delivered.

When Dolman was appointed as provisional liquidator of the three companies - Circlestone of Edgware, Vanda Cosmetics of Bedford Row, Holborn, and Estelore of Regent's Park Road, Finchley - he sent letters to investors instructing them not to send their cultures to him.

But the letters went out by

second-class post and were slow to arrive. All this week investors, ignorant of the instruction, have been sending in the cultures by post.

The situation is very worrying, says Dolman. 'The smell of the unopened letters is upsetting my staff and now we have this delivery ban by the Post Office. I am at my wit's end to know what to do for the best.'

Soul stirring

In the high-priced world of Paris jewellery, image is all, but the image of Chaumet has seen its image clouded recently by the stigma of bankruptcy and the fraud charges filed against its former directors.

To restore Chaumet's good name, its new owners - the Arab-backed financial group, In-backtop - have called on Jean Bergson, who has become principal drum-beater for top of the range French luxury goods.

Former development director of the spectacles group, Essilor, Bergson now heads the Colbert Committee, which groups into one elegant lobby the leading jewellery, perfume and haute couture houses of Paris.

It is, therefore, no stranger to the colonnades of the Place Vendôme, where the shuttered windows of Chaumet, closed in the last few days for stock-taking, have jaded with the disconcerting appearance of the international banking elite, the Ritz Hotel and the French justice ministry - whose present incumbent, Alain Chalon, has suffered both financially and politically from the fall-out of the Chaumet affair.

For investors, which has paid over FRF10m for Chaumet and its sister company Breguet, the watchmaker, the aim is now to get the company back to the

business of creating new jewellery and to expand in the Far East and the US.

Bergson, meanwhile, has set himself the goal of 'giving back to Chaumet its reputation, its creative image and its soul.'

More security

It clearly takes more than a stock market crash to deter Canadian securities firm, Richardson Greenfield, from hiring.

The company will this month add to its roster former Ontario Conservative party leader, Larry Grossman, in the role of senior vice president and director responsible for investment banking.

Grossman's political career came to an abrupt halt earlier this year when his party suffered a landslide defeat at the hands of David Peterson's all-conquering Liberals. To rub salt into the wound, Grossman lost the Toronto seat his family had held since 1955.

Snail's pace

French snail breeders are warned. A dozen ambitious Welsh farmers want to see their snails on the tables of Paris restaurants from next spring.

Bad summers over the past three years have cost French snail-farmers dearly. Dave Jones, who is busy setting up a fast-breeding plant in Pontypool in South Wales, says the French have only themselves to blame. Their methods are too antiquated. All they do is put a crop out into a field in April, then wait for the snails to breed.

Out of step

Soviet officials are being despatched to the West to spread

£342m for 1988, up by £1m from 1987 because of a fall in the oil surplus, is still less than 1% per cent of GDP and is chubbier than the world short of credit-worthy borrowers.

However, the whole payments deficit is probably a fiction. It arises only because of the disappearance of overseas earnings in the British response of the statistical black hole in the world balance of payments, known as 'errors and omissions', which have been running at around plus £7bn per annum.

There is more reason to worry about the stubborn persistence of creeping or crawling inflation.

My own concern focuses on the GDP deflator, which is the best indicator of domestically generated inflation. The deflator is expected to edge slightly upward in the 4 to 4 1/2 per cent bracket in the two fiscal years, 1987-88.

I cannot see the core rate of British inflation going below 4 to 4 1/2 per cent, except in the context of a formal sterling link with the D-Mark, most likely to be achieved via the European Monetary System. Membership of the EMS would also give British ministers the locus standi they do not possess for lecturing the West German authorities on monetary and fiscal policy.

The most interesting feature, however, of the pale grey book is the analysis of past British performance, which is in any case more rewarding than crystal-ball gazing.

Take, for instance, a table comparing the average annual growth of labour productivity over the period 1964-73, the last golden age before the oil crisis, the years 1973-79, and the Thatcher era, 1979-87. These periods are carefully chosen to cover one or more complete business cycles and thus supply some necessary perspective.

The comparisons do not detract all Thatcherite achievements, but they do pour cold water on some of the triumphalism.

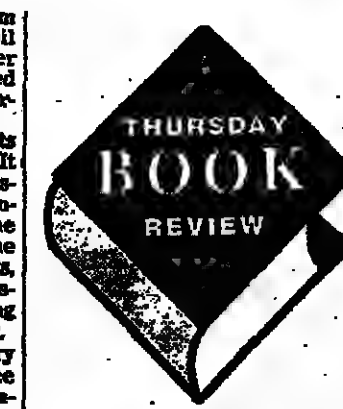
If we look at the whole economy, productivity growth since 1979 has been much higher than in the last Labour period, but less than in the golden age up to 1973, which included governments of both parties. If we extend the Thatcher period to 1987, the growth in the rest of the economy fell from 2 1/2 per cent per annum in 1964-73 to 1 1/2 per cent in 1973-79 and recovered to only 1 1/2 per cent in 1979-87.

The most recent estimate may be too pessimistic, as the pale grey book reminds us, because of the large increase in part-time employment outside manufacturing during the Thatcher period.

But it would take more than the impact of part-time workers to make up for all the output lost associated with the enormous rise in unemployment from 1.1m to 2.7m over the period 1979-87.

To make good the output lost from the jump in unemployment - without speaking of the human costs - would require a good many more years of reasonably fast growth of total output. The best sign that this might happen is in the recovery in the real rate of return of non-North Sea oil companies. This has gone further and been much more prolonged than during the previous recovery of the late 1970s.

Nevertheless, any hope of making up for the output lost in the last eight years lies in the years ahead. Thus, after two terms, the jury still sits on the economic performance of the Thatcher Government.



L'Ambition Internationale
By Lionel Stoleru
La Saul: F.Fr. 110

WHEN THE right returned to power in France on a platform of free-market economics 18 months ago, the event was widely regarded as a watershed. But it prompted then, and has continued to prompt, the sceptical question: Do they really mean it?

Historically, what with Colbert and one thing and another, France has never been a natural home of free-market economics; the current political leadership was entirely conditioned by a background of protectionism, nationalisation, interventionism and le plan, and the innumerable recent Socialist attacks on the privatisation process is that it is little more than a variant on the old conspiracy between right-wing politicians and right-wing businessmen. As may be imagined, the question whether they really mean it has been asked with even greater force since the eruption of the international stockmarket crisis.

It is, no doubt, precisely because the question is solidly based on the history and the psychology of France, that Lionel Stoleru has produced his *L'Ambition Internationale*.

As an economics fonctionnaire and Minister under President Giscard d'Estaing during the 1970s, he has no doubt a good idea of the intellectual instincts of Messrs Chirac and Balladur, but he does not attempt a re-assessing direct answer to the question, instead, as it is to be made the right from back-sliding or the left from criticism, he argues a (more interesting) version of the proposition long familiar from Mrs Thatcher: There is No Alternative.

More interesting, perhaps, because as a Frenchman he feels the need to argue the case more comprehensively from square one. What he has given us is one of those books which seem quintessentially French: a bold hybrid, between an economic tract (with some differential equations thrown in to impress the groundlings) and a journalistic romp around many of the most familiar political-economic issues of the past few hundred years, and the whole thing laid out on a set of symmetrical frames to persuade the reader that the author's thesis really is as simple and as conclusive as that.

The thesis contained in the title is that the world has changed irrevocably, especially since the oil shocks of the 1970s, and that we must change our

thinking in line with it. It no longer makes sense, he argues, to think in terms of national ambitions and national policies which are buffeted by international constraints; on the contrary, the time has come to think in terms of international ambitions (ie competitive survival on world markets) which are limited by national constraints.

At a very basic level, perhaps, the proposition is rather obviously true, when measured by the growth of world trade, the globalisation of world markets, first for goods and then for financial services, and the interdependence of national economies. Collectively, we in the West have witnessed this evolution, because it has seemed advantageous; but only a few of the nation-states yet seem prepared to will the consequences for national policy.

As Stoleru points out, 'Every country has the free choice of an international ambition; to play the international game; and it is also free to withdraw from it, if it is prepared to pay the economic costs of withdrawal.'

But Stoleru's scheme is much more comprehensive than this simple verity. What we have lost, he tells us, is a large number of other certainties: the certainty of Keynes and conjunctural management, of Friedman and monetary management, of Ricardo and international specialisation, of Beveridge and the protective state, of Marx and planning, and of Descartes and the simplification of difficulties.

Some may think this catalogue appears to consign too much to the dustbin, and I dare say so. But perhaps he is right. As a pamphleteer, he has persuaded people to re-examine some of their intellectual furniture.

Every page is stimulating, and some are downright funny. Here he is on the declining plausibility of French planning: 'As from the 7th Plan, we began to sink into the unreal. In the middle of the crisis, the planners considered two scenarios, 5.5 per cent growth, and 4 per cent, both being entirely unrealistic.'

'At this point we passed from the unrealistic to the surrealistic. Everyone saw that the 4 per cent scenario implied 1m unemployed; inadmissible. So everyone agreed to reject it and adopt, in general cheerfulness, the 5.5 per cent scenario. This valiantous ("coercive") wishful thinking ended lamely with 2.5 per cent growth and 1.5m unemployed.'

I am not sure that Stoleru has done us any favours by offering for the world of economic interdependence. But it is perhaps salutary to read his central judgment: 'It is high time to recognise that the crisis, if there has been a crisis, is over and that we are living, whether we like it or not, in the normal conditions of what will be the world of tomorrow.'

Undoubtedly there are many people in France, both in politics and in business, who still dream (like the rest of us) of a cooler and more manageable world. Stoleru makes it a bit more difficult to believe in the dream, and he does so in terms that are both entertaining and optimistic.

Ian Davidson

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Observer

In the clutch of corporatism

WEST GERMANY'S Banking and Insurance Workers' Union is threatening pre-Christmas strikes to dampen some liberal politicians' ardour for changing laws which prevent shops staying open after 6.30pm.

German gravel companies seeking to move their products on Rhine barges often send shipments to the French side of the river first, to escape the high domestic transport charges laid down under federal regulations.

Mr Lothar Speth, premier of the southern state (Land) of Baden-Wuerttemberg, has promised to fight the Bonn Government's plans to reduce tax breaks which help car production workers acquire one of their company's vehicles. The move would hit workers at Daimler-Benz, one of the pillars of the state's economy - and Mr Speth faces re-election next year.

The three cases illustrate the interlocking web of interest groups which run the West German economy, and - it sometimes seems - the Government as well.

Pooling of forces is a German characteristic which has its roots in the craft tradition and guilds of the Middle Ages. West Germany now boasts 200,000 clubs and federations ranging in size from the 18m-strong German Sport Federation to the 100-member Association of the Small Business. Thirteen hundred organisations are accredited in Bonn, with 400 regional offices in the federal capital.

The pressure that the lobbying groups can exert on the levers of political power is a major factor in explaining why the liberalisation promised five years ago by the Christian Democrat (CDU)-led Government very soon turned wheezy.

According to Professor Karl Schiller - who was Social Democratic Party (SPD) Economics Minister between 1968 and 1972 and also held the Finance Ministry portfolio in 1971/72 - the fragmentation of public opinion into interest groups is much stronger than 20 years ago. "Economic policy is made much more difficult because at every step someone will get up and protest", he says.

Prof Gerhard Fels, president of the Institut der deutschen Wirtschaft, an economic research institute linked to the Confederation of German Industry, says: "Germany has always been the land of cartels, under the Nazis and in the Weimar Republic. Now we have be-

The German model under strain

In the second of two articles, David Marsh sees a political system stifled by interest groups. As a result, he says, high unemployment and regional disparities are locked in

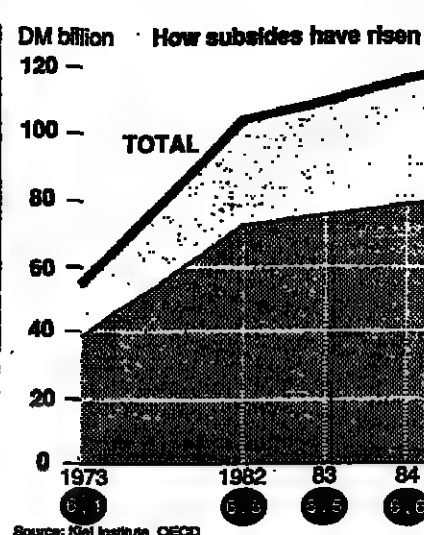
come again what we have always been - corporatists."

He says the Government has reduced the share of budget spending in the economy, and some taxes have been cut; but he adds a "sin list" - including aerospace, telecommunications, steel and transport - where regulation has either been increased or has not been rolled back. "I cannot see that the market economy has been strengthened," he comments.

Lack of progress on deregulation has been accompanied by growing concentration in industry. Mr Wolfgang Korte, head of the Federal Cartel Office, policies anti-trust laws which are among the toughest in the industrialised world. He says concentration has not, overall, impeded competition because it has been accompanied by a progressive internationalisation of markets, especially in high technology.

But he adds that the country has to monitor the impact of large mergers, such as the take-over by Daimler-Benz of ADG, the electricals group. "Domestically, we have companies getting bigger all the time - so big that one could say we don't know who is governing whom."

Prof Erhard Kantzenbach, who until last year headed the



Source: Kiel Institute, OECD

Government's advisory Monopoly Commission, says the gulf in the economy between "insiders and outsiders" - those on the inside of organised, regulated markets or sectors and those (such as the unemployed) who are outside - has clearly widened over the past decade.

He blames high and stagnating unemployment partly on the corporatist behaviour of employers and unions. This, he says, has prevented a "compromise solution" for unemployment under which employers would have taken a more constructive attitude towards cuts in working hours and unions would have modified wage claims decisively.

According to the Kiel economic research institute, one of the main critics of the Government's lack of progress in liberalising markets, only about half the West German economy is free of state regulation. "The Germans are for order in everything," sighs Prof Juergen Donges, the institute's vice-president. "Including wage."

German corporatism has a long history. When the federal republic was created in 1949 it took as its birthright the socially orientated market economy inspired by Mr Ludwig Erhard, the country's first Economics Minister and the architect of the famous 1948 reforms scrapping controls throughout the economy.

Both the continuing West German commitment to free world

also inherited corporatist economic features developed during the 1920s and 1930s. The legal basis of the West German system of collective bargaining under which employers and trade unions work out settlements on an industry-wide basis, dates back to 1920. The law setting the regulatory basis of the electricity industry goes back to 1935, although its roots were in the Weimar Republic. It lays down the obligation for utilities to provide necessary security of supply. This is one of the reasons behind present over-capacity and minimal competition in the West German generation and grid network.

Strict regulation of the transport industry - one of the areas where West Germany faces greatest difficulty in adapting to European Community plans for a genuine internal market in 1992 - also dates from the 1930s. High road tariffs, levied to protect the pre-war railways, are now a growing impediment to flexible movement of freight.

Mr Harold Schwarick, a transport expert at Heidelberg Zement, one of the country's leading cement companies, says the transport regulations "restrict our ability to react to short-term market fluctuations." So far, he says, road hauliers "are not ready for dialogue" on trying to ease the regulations.

The union-employers wage bargaining system avoids fragmented wage conflicts and wildcat strikes of the sort which used to plague industrial relations in the UK. It has traditionally been viewed as one of the strengths of the "German model." But this has now changed. A

system which has, in practice, become heavily centralised, restricts ability to adapt wage settlements to local productivity conditions. It has been vividly thrown into question by the growing economic divide between the more prosperous southern states and the old industrial regions of the north.

"Why should a wage for an IG Metall worker in a place like Baden-Wuerttemberg, the California of the republic, also be valid for a man in the docks up north?" asks Prof Fels.

One of the reasons why employment has been stagnating, in spite of five years of gradual economic recovery, is that employers are deterred from taking on new staff by regulations which impede the shedding of labour.

In its last legislative period, the Government pushed through measures enabling employers to take on workers on more flexible contracts. And despite powerful opposition from the unions, it brought in legislation to make the financing of strikes more difficult.

Meanwhile the goal of a 35-hour working week, set by the IG Metall metalworkers' confederation, has been picked up by a range of other important unions. In 1984 IG Metall led a seven-week strike which won a cut in working hours from 40 to 35.5 a week. In April it won an agreement to bring in a 37-hour week by 1989, as part of a three-year pay agreement which is expected to put up hourly rates by around 12 per cent by 1990.

Overall, West German workers have achieved only modest rises in real wages during the 1980s - in contrast to the ex-

Breakdown by market sector

	DM billion
Agriculture	20
Mining	1
Manufacturing	13
Construction	0.7
Commerce	1
Transport	19
Communications	2
Banking/insurance	2
Housing	20
Private non profit	21
Institutions	12
Other private services	12
TOTAL	120

Source: Kiel Institute

JOE ROGALY

Big Nanny - or Big Daddy?

FOLLOWING Lenin, conservative governments around the world are proclaiming their belief in the desirability of the state, withering away. The less that is done by big government, we are told in Washington and London (to name but two), the better. Never mind the little difficulties that the Reagan and Thatcher administrations are having in putting this precept into practice, consider the theory. In its most idealistic form, it is that we should work towards the day when the barest minimum is collected in taxation, sufficient only to finance defence, policing some infrastructure such as roads, and the administration of the rule of law. That would leave social security, which purists would transform into self-funding insurance - plus what Americans call welfare and the British change the name of every time they recall from its cost: poor relief before the first world war, national assistance after the second, supplementary benefit now and income support next year.

It is at this point that the theory runs into muddy waters. Useful citizens - those not dependent upon welfare/poor relief/income support - will exercise their freedom by spending or saving the money that they have not paid in taxes. They will make their own choices about what to buy for themselves, be it a new house, or a new personal pension policy. To them, the less the state does the better. The others, the "underclass" in current American jargon, present a problem. You can give them enough money to get by on their own, but they will spend it on their own choices, just as feckless citizens can. Call this the Big Daddy theory. Alternatively, you can give them support in kind, like food stamps in the US or free blankets in Britain. The state becomes Big Nanny. Whichever you choose, there is not much withering away.

One American response to this conundrum is to introduce "workfare". This seems sensible. It can be hard - as in states in which welfare applicants must accept employment, however low-paid - or relatively soft, as in states that offer a more sophisticated set of options, including training for suitable work, and an element of choice of which job to accept. The British Government, with its job training schemes and its lower social security benefits for the young, is clearly introducing soft workfare by stealth, without having the courage to admit it.

Drawing people out of the underclass, is not, however, a complete solution. There will always be a sizeable chunk left. This will comprise those whose only pension is what the state provides, the severely disabled and mentally handicapped, the long-term unemployed, blacks who are sent to the back of the queue for jobs, and the like. Depending upon your definitions, this worst-off sector is likely to comprise between a fifth and a quarter of the population. Care for them is a continuing responsibility of the community - i.e. the state. The British Government has not always recognised this. Yesterday's report from the National Audit Office (Community Care Development Fund) confirms that it has so far failed to finance its policy of caring for more people in their own homes as opposed to institutions.

When it does care, which is it to be - Big Nanny or Big Daddy? The increases in benefits announced last week were mostly predicated upon the theory that recipients should manage their own budgets. Finding a bit for rates or the new poll tax (the very poor must in future pay 20 per cent of the latter on the basis of a notional, but sadly inadequate, portion of the uprating). And the new Social Fund, which will finance one-off needs such as furniture, will in the main provide discretionary loans rather than, as now, statutory grants. Enter Big Nanny. She will have to decide who deserves the loans. She will be needed to guide recipients in budget management so that they can repay them. She will have to ensure that total Social Fund spending is within the limit set by Big Daddy. At least if the loans were grants, as they should be, she would have less to do.

But, contrary to current conservative libertarian dreams, she will always exist.

Air competition

From Mr Adrian Thompson
Sir, It was amusing to read the letter from Air UK's Managing Director (October 31) about the crucial need for competition.

Although this desirable principle seems to be advocated by the present government, the truth is that Air UK and others are being supported by Ministers, the Civil Aviation Authority and even regional airports, in preserving their own monopolies and other service monopolies. Now but technically competent entrants face open obstruction and much worse at every stage for reasons which are only too obvious.

For example, Capital is intent on obtaining a route licence to operate Belfast to Leeds/Bradford. Earlier this year Air UK, the CAA and an appeal to the Secretary of State for Transport combined to block our new service which would have provided some choice against Air UK's existing profitable monopoly. There, another public hearing on December 8 and 9, and we are awaiting the Air UK and CAA response with interest.

It is the outcome of route applications such as Capital's which are a more reliable indicator of reality than any amount of political and industrial posturing.

Adrian Thompson, General Manager, Capital Airlines, Leeds/Bradford Airport, Yeadon, Leeds

The BA-BCal merger

From Mr R. M. Poirie
Sir, It is easy to understand BA's desire to strengthen its competitive position against the US mega carriers, but difficult to see how acquisition of BCal would be much help.

Mr Hansecombe (letters, October 30) rightly questions whether size per se is critical. Even if it is, the US majors are roughly three times the size of BCal; addition of BCal would have a negligible effect on this ratio.

BA will have difficulty in extracting even modest scale economies from the merger: on the commercial side, preservation of BCal's identity may not extinguish the savings but it will limit them severely. Technically, it is difficult to conceive of two worse-matched fleets. Between them, BA and BCal are committed to an immense variety of aircraft and engines. This can be expected to place very heavy and unrewarding burdens on senior engineering and finance management and is in stark contrast to BA's eminently rational addition of Rolls Royce-powered 767s to their own fleet. Any attempt to backtrack on BCal's commitment to A320s would produce a

Letters to the Editor

political row of the first order, given the aircraft's important UK content.

The merger also fails to address the one comparative advantage of the US majors which is open to attack. Operators on the North Atlantic use similar aircraft, charge similar fares and pay the same for fuel and services. But a large US airline can expect to sustain separate economic routes to points in Europe from three or more domestic centres, whereas the Europeans' flights will normally have only one major domestic origin, usually the national capital. A US major will thus be able to build up far more traffic through each of its European stations, than BA or any other European can hope to achieve through US cities. (American Airlines' strategy at Manchester is a classic illustration.) It is always difficult for an airline to load its overseas facilities satisfactorily, and their greater throughput will give the US operators a significant cost advantage. In the present regulatory structure, only international mergers within Europe will negotiate this.

Looking further ahead, the European Commission and a number of governments would probably oppose any international merger involving an airline which was the major operator at both Heathrow and Gatwick. Far from helping the development of fully competitive airlines based on this side of the Atlantic, the BA-BCal merger could turn out to be a hindrance.

R M Poirie, Brookfield, Belle Yew Green, Tunbridge Wells

Risk management by underwriters

From Dr Gordon Gemmill
Sir, I am surprised by the concern, which has been widely expressed, about the approximately \$100m losses faced by each of the four large American investment banks which have been underwriters to the BP offer. These same banks - Goldman Sachs, Morgan Stanley, Salomon and Shearson Lehman - are famous for their ability to design risk management packages for their customers. Surely they must apply the same principles to their own exposures? In particular, as the market fell they could have sold BP shares, bought put options on BP, written call options on BP or sold FTSE 100-index futures. The hedge would have been partial as the market fell so fast, but a partial hedge is better than none.

Workings of the proxy system

From Mr Clive Rust

Sir, After the tumultuous extraordinary meeting of TSB on November 3, many small shareholders were distressed to discover that in appointing the Chairman as proxy, an individual shareholder is appointing him to vote not merely on a list of motions likely to arise at the meeting but on any other motions which might be proposed at that meeting.

This fact was set out on the Form of Proxy cards sent to shareholders, but was couched in such a way that it was only when read out by the company secretary, Mr Rowland, at the extraordinary meeting that small shareholders appreciated its significance.

The wording on the card was fairly standard, but at a time when the Government is promoting wider share ownership, it would help lay shareholders to understand the workings of the system if it were spelled out more clearly.

Clive Rust, 295 Lonsdale Road, SW13

ITC behaviour

From Mr T. G. Lock

Sir, In his speech to the Insolvency Practitioners Association, Mr Francis Maude, Corporate and Consumer Affairs Minister, claimed that 50 company directors had been disqualified from running their businesses under the law introduced last December to protect creditors and shareholders from sharp practices.

May I urge him to turn his attention to the 23 civil servants who were the "Board of Directors" of the International Tin Council, who, operating in secrecy, instructed their "Chief Executive" (Shaffer Stock Manager) to continue to enter into commitments even though they had been warned by him that they did not have the financial resources to meet those commitments.

The 23 governments behind the civil servants are fighting in

the courts to prevent the issues of fraud and misrepresentation in their case coming to trial. They are expending further substantial sums of taxpayers' money, using legal arguments based on immunity and inviolability.

To quote Mr Justice Millett, the ITC is behaving "more like a disreputable private debtor concerned only to hinder and delay its creditors than the responsible international organisation it claims to be".

If Mr Maude needs a further pointer, Mr Justice Staughton said in *United Bankers Ltd v United Bankers Ltd* (1987, 21 F.T.R. 201) that if the conduct of the International Tin Council in borrowing \$10m seven to 10 days before it collapsed had been that of the ordinary commercial trader, it should have expected an enquiry as to whether there had been serious breaches of the Companies Act. The Department of Trade & Industry is the body that investigates improper conduct. Mr Maude's claims for their success merit a cynical reception while double standards are employed by regulators who do not practise what he preaches.

When can we expect some action from Mr Francis Maude?

T G Lock, Australasian Metal Corporation, Adelaide House, London Bridge, EC4

Avoiding destabilisation

From Professor John Pick
Sir, In a letter to the American Radio 4 this morning (November 1) Alastair Cooke said that no one in the financial world or in Government seems to know how to reverse the destabilising effects of the new world-wide computerised trading on international stock markets.

May I, as an active investor, although not a professional in finance, suggest a simple expedient for discouraging excessive destabilising trading: the imposition of a tax on share transfers between market makers.

The imposition of a capital gains tax on any institutional funds currently exempt could also have a stabilising effect. Applied to the sale by institutions of shares held for less than, say, five years, it would have the additional benefit of encouraging them to play an ever more positive role in supporting the long-term performance of the companies whose shares they own.

Such measures would be far more effective if they could be introduced simultaneously by governments in London, Washington and Tokyo. The risks inherent in the present situation might perhaps provide a sufficiently powerful incentive for concerted action of this kind. John Pick, 22 Sherwood Lane, Sutton Coldfield, West Midlands

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FINANCIAL TIMES

Thursday November 5 1987

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Ian Davidson in Paris studies the wave of political scandal that threatens reputations

Turn of screw for French Socialists

THE WAVE of political scandal which has dominated the headlines in France since the summer holidays has reached a new peak with the publication of fresh allegations over the sale of illegal arms shipments from France to Iran between 1982 and 1986.

And the latest twist is likely to add significant damage to the Socialist Party which was in government at the time.

The Luchaire affair, as it has been called, centres on allegations that arms sales took place with the connivance of Defence Ministry officials and may also have involved the diversion of substantial commissions to the Socialist Party.

The second allegation, if substantiated, would provide several uncanny parallels with the Irangate scandal which marked a decline in President Ronald Reagan's reputation.

Whether the cumulative effect of this scandal, together with the others, will be similar in France is uncertain. But the mud-slinging and media manipulation - which are the outward signs of the scandals - suggest that next spring's presidential campaign is liable to become increasingly dirty.

The bare bones of the Luchaire affair are that more than 800,000 shells had been shipped by the Luchaire company to Iran between 1982 and the beginning of 1986; that President Francois Mitterrand and Mr Charles Hernu, who was then Defence Minister and who later resigned over the Greenpeace scandal, were informed in May 1984; and that Mr Jean-Francois Dubois, a member of Mr Hernu's cabinet, appears to have played a central role in facilitating the shipments, despite the official ban on arms sales to Iran.

Until yesterday, significant elements of the latest additions remained at the level of rumour and scandalous allegation, even though different newspapers claimed different assertions making it difficult to quote from the same secret Defence Ministry report.

This report, commissioned after last year's elections by Mr Andre Giraud, the Defence Minister, was classified as confidential and could not be used by Mr Jean-Francois Barbe, the



French Defence Ministers past and present: Charles Hernu; Paul Quilès and Andre Giraud

investigating magistrate. Yet it was published in full yesterday morning by the Figaro newspaper and declassified by the Defence Ministry that afternoon.

The inference is that this scandal has been deliberately leaked by interested parties for political purposes. One week the newspaper headlines will appear to be orchestrated by Socialist sources to discredit the Government; the next the stories will apparently be aimed by government sources to discredit the Socialists.

Some of the basic facts about the Luchaire affair have been known since February 28 last year, when a Cherbourg newspaper revealed that various shipments of munitions despatched in 1985 by the Luchaire company, and officially destined for Portugal, Brazil, Thailand and Pakistan, had ended up at Bandar Abbas in Iran.

Thirteen days later, at the last possible moment before the elections, official charges against the Luchaire company were laid by Mr Paul Quilès, the Defence Minister, who had taken over the post in September 1985 from Mr Charles Hernu.

In April 1986 Mr Andre Giraud, the new Defence Minister, set up an internal inquiry, and it is the result of this investigation which has now emerged to the Socialists' dismay.

However, the detailed allegations against the Socialist administration remain something of a mystery.

The Barbe report also casts a very unflattering light on the ef-

fectiveness of French procedures for controlling arms exports.

Arms exporters, in principle, have to go through elaborate hoops before they receive official authorisation.

But in practice it appears that it is not too difficult to circumvent the rules - with a combination of false documents and political influence in the cabinet of the relevant minister.

But other scandals have also occupied the French media.

One week last month the headlines concentrated on the Nucci affair, in which it has been alleged that a Socialist development minister diverted aid funds for election expenses.

The next week the headlines revealed in a new twist that Mr Alain Chalon, the Justice Minister, had had much closer links with the bankrupt jeweller house Chaumet than had previously been suspected.

The Chalon-Chaumet episode provided a peculiarly transparent instance of synergy of the media with the political parties in reporting the scandals. Le Monde newspaper (traditionally regarded as left-of-centre) alleged that Mr Chalon had had a current account with Chaumet which, considering that Chaumet was not considered to offer a banking service and that he was Justice Minister, was peculiar.

Almost immediately the judicial administrator in charge of the affairs of Chaumet issued a communiqué denying Le Monde's version of events. A

week later Le Monde alleged that the exoneration had only been included in a second draft of the communiqué at the insistence of Mr Chalon's cabinet.

Le Figaro (regarded as right-wing) then published a new story. Yes, there had been two versions of the communiqué, but both had discredited the Le Monde report; and yet the Figaro report was significantly unable to shake Le Monde's continued insistence that the judicial administrator had been under political pressure to adjust his communiqué to the interests of Mr Chalon.

Moderate politicians of every party have protested against the political manipulation of these various scandals. And perhaps it is the political discredit which is most serious.

If there are circumstantial indications of politico-financial corruption, as in the Nucci case and in one version of the Luchaire case, it is at least partly because France does not have effective laws governing the financing of its political parties.

The problem is that the conservative parties have easier access than the Socialist opposition to legitimate private finance. The conservative parties may also believe that they stand to lose less than the Socialists if the pressure of the scandals is maintained at the level of recent weeks.

But it does not bode well for the presidential election campaign for the reputation of the country's political parties.

Reagan and European ministers unite on arms treaty

By David Buchanan in Moscow and Robert Matheson in London

THE POLITICAL fight for Senate ratification of the prospective US-Soviet pact pulling medium-range nuclear missiles out of Europe began yesterday, President Ronald Reagan and Nato defence ministers separately issued strong endorsements of the missile pact.

But Mr Casper Weinberger, the retiring US Defence Secretary, warned that the possibility "could not be overlooked" that US senators might reject the treaty or attach it to reservations which would require its renegotiation with Moscow.

The draft treaty on intermediate nuclear forces is expected to be signed at a summit meeting of President Reagan and Mr Mikhail Gorbachev, the Soviet leader, in Washington on December 7.

Speaking on cable television to Europeans, Mr Reagan yesterday addressed those who feared that the US and its allies would start to drift apart as the result of an INF treaty. He emphasised that the "unshakable" US commitment to the defence of Europe was undiminished by the presence of more than 200,000 American servicemen in Europe and Washington's "steadfast nuclear guarantee".

Nato defence ministers stated unanimous support for the draft INF treaty in a communiqué concluding their Nuclear Planning Group meeting in London yesterday.

They said: "We look forward to the prospect of a verifiable INF treaty being signed and ratified in the near future".

The prime political aim of the Nato meeting was to try to ensure, even at this late stage, that the many reservations and criticisms which Europeans had earlier expressed about aspects of the long INF negotiations should not be used against treaty ratification.

Lord Carrington, the Nato secretary-general, said that all European governments now supported the draft treaty, and that for US opponents of the treaty to state otherwise "would not be a legitimate argument".

He also stressed that while Nato has plans to modernise and reinforce Europe-based nuclear artillery and missiles not covered by the INF treaty, there would be "no circumstances in which we would consider nuclear escalation, which would always be borne in mind".

Mr Weinberger showed a candour about the unpredictability of US Senate behaviour that was perhaps related to his imminent release from the constraints of government office.

He warned that the INF treaty could be blocked by only 34 out of 100 votes in a Senate which he did not deny had a poor track record for endorsing arms control accords.

He believed, however, that Senate opponents or sceptics would change their minds once they saw the fine print of a signed INF pact.

THE LEX COLUMN

Cold comfort for the markets

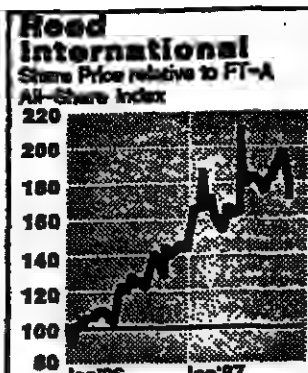
It was rather a sombre City which the Chancellor had to address with last night's Mansion House speech, and he had little cheer to offer. Exhorting the US Administration to show political will serves only as a reminder of the UK's limited ability to deal with the real problem directly. As for his chastisement of the market for worrying at once both about extra liquidity and the funding required to mop it up, the market can scarcely be blamed for concern over two equally unpleasant alternatives.

Equities
The market was divided on the reasons for yesterday's cut in base rates, but united on dismissing it as irrelevant. Economic management is at present seen as an American issue which the UK authorities cannot do much about. Besides, the market's more pressing worries have to do not with economic management but with ready cash.

To hold up the UK equity market against the downward influence of the US economy and Wall Street takes real buying power, and institutional liquidity is at a low ebb. This could only be made good by selling gilts, which would in turn require the hold conviction that gilts have no further to rise. Yesterday morning, at least, the conviction was quite the opposite; institutions seemed anxious to sell equities to buy gilts, and were stopped only by equity market-makers moving the prices down out of reach.

This week is also burdened with cash worries of another sort. Settlement in the wake of the crash will not be complete until any due cheques have been bounced and chased up. There is also a feeling that some of the initial earthquake shocks will still succumb to the aftershocks. At one point yesterday, the FT-SE100 was down more than 10 per cent since the weekend, a movement which in the old days would have raised the spectre of a bear market in itself. And if there is distress falling to come, some of it could be in large blocks.

Meanwhile, the sharp recovery towards the close in yesterday's market came too late to rescue some stocks from fairly brutal treatment. Cookson and Blue Arrow - both capitalised at well over £1bn a month ago - lost a net 12 per cent over the



day, after an initial fall in Cookson's case of 17 per cent. At least the BP partly-paid seems to have touched bottom around 75p; though some market makers were so anxious to avoid taking stock yesterday as to push their bid price right down to the 70p floor.

Eurotunnel

If the two sides of Eurotunnel cannot even agree on the timing of the release of the project's key financial details, can they get the two ends of the tunnel to meet in the middle? Yesterday the French side jumped the gun, revealing the details of Eurotunnel's main financial marketing tool, the travel perks.

The British side, while showing a stiff upper lip to the French indiscretion, will have its work cut out to whip up further enthusiasm when it publicises the pathfinder prospectus today. The project is not a normal type of stock market flotation. It has yet to be built and will not pay a dividend for several years. The £5bn of loan financing cannot be drawn unless the £750m of equity is raised, and if the issue fails to get off the ground there is no chance of the tunnel being built for another decade at least. That is why so much hangs on the success of the share offering. The question of the pricing of the issue is largely academic since the potential returns are very uncertain and a long way off.

It will take a major act of faith to invest in Eurotunnel, and apart from the big institutions, which may console themselves in the belief that they are putting some pin money aside for the good of the country, most ordinary investors are only going to be attracted into the issue if they like the look of the travel perks. This is the project's se-

cret financial weapon. It costs hardly anything to give away one-off travel concessions, and the promise of almost free travel for the life of the tunnel concession, for an estimated investment of around £5,000, is likely to be a powerful attraction. P&O, after all, has 139,000 shareholders who bought shares to avail themselves of its cross-channel ferry perks.

Reed International

The cliché "up like a rocket, down like a stick" is hard to resist on Guy Fawkes day, especially in the case of Reed International. The shares, having outperformed the rising market, are now underperforming on the way down. Yesterday's 27p fall to 342p was again significant. After all, Reed had become the archetypal bull market stock. A company which had escaped the shackles of cyclical businesses, restructured and rationalised, made acquisitions to aid a shift towards higher multiple activities - and which itself had become the subject of takeover rumours - was a story which the City could love. But as the outgoing chairman pointed out prophetically at this year's annual meeting, a love affair with the City can be a dangerous thing.

Reed's crimes - formerly its attractions - are a large exposure to the US economy and currency. In the short term that strategy has drawbacks. Last year Reed used an average dollar exchange rate of \$1.50. If this year it averaged \$1.70 (which would take some doing after a first half rate of \$1.63) that would knock £10m from profits which might total £235m. More worrying, because less specific, are the fears that advertising revenues will dwindle and circulations fall if the US moves into recession, a worry not helped by recent unhappy experience in the semiconductor publications - serving an industry which has had a recession of its own. The strategy must be correct in the long term, but no one in the market can now look that far ahead.

The Reed share price is under 11, about half the rating Reed achieved at its share price peak. But after the fast growth of recent years, a rising tax charge and increasing share capital mean that earnings per share will barely rise in the following year. A City-Reed reconciliation is some way off.

French refuse to pamper US nappy maker

BY GEORGE GRAHAM IN PARIS

FRANCE'S law courts have pulled down the curtain on the country's most absorbing television advertising campaign.

Procter and Gamble, the US household goods giant, has been ordered by the Paris court to stop advertising its Ultra-Pampers disposable nappy brand with a comparative test which gives a misleading impression of its nappy's ability to soak up drops.

Pseudoscientific rival and market leader with an estimated 26 per cent of France's £6bn a year nappy changes, could scarcely contain its jubilation yesterday, and indicated that it was now considering suing Procter and Gamble for damages. Ultra-Pampers, launched in April, is estimated to have

snatched 10 per cent of the French market already, taking Procter and Gamble's total share from 15 per cent to around 18 per cent in the space of a year.

French babies go through an average of FFR250 to FFR300 of nappies a month - 96 per cent of them disposable - but with a stagnant birth rate the FFR4bn a year home market is now close to saturation.

Nappy market analysts say Pseudoscientific rival and market leader with an estimated 26 per cent of France's £6bn a year nappy changes, could scarcely contain its jubilation yesterday, and indicated that it was now considering suing Procter and Gamble for damages.

The Ultra-Pampers campaign has been an extraordinary success, said Mr Etienne de la Motte, a marketing consultant associated with Celatose,

France's leading private label nappy producer. "Revolutionary," the Ultra-Pampers advertisement proclaimed. "Even when they're wet, they're dry."

But the court took issue with Procter and Gamble's comparative test, in which it poured a beaker of water on to an Ultra-Pamper and another brand of nappy. When the two were wrung out, a shower of drops flew from the "other brand", while nothing dripped from the Ultra-Pamper, thanks to its moisture-retaining "rain-capturing" technology.

Mr Andre Kleniewski, a court-appointed expert, found that the test only worked with demineralised water, but when he poured ordinary tap water solution or baby's urine "numerous drops" were ob-

served. Indeed, Procter and Gamble instructed sales assistants to use demineralised water in supermarket demonstrations of the product.

The court order is viewed as highly unusual in France, since all television advertisements have to be vetted before they are shown by the Commission Nationale de la Communication et des Libertes, the legalised broadcasting authority.

Pseudoscientific rival and market leader with an estimated 26 per cent of France's £6bn a year nappy changes, could scarcely contain its jubilation yesterday, and indicated that it was now considering suing Procter and Gamble for damages.

Lawson orders cut in British base rates

Continued from Page 1

ised by sales of gilt-edged securities. But the Bank would be more flexible as to the timing of such action. In essence the offsetting gilt sales would not necessarily take place in the same financial year as the intervention.

Mr Lawson said it would not be sensible to extract liquidity on a major scale given market conditions.

Mr Robin Leigh-Pemberton, the Governor of the Bank of England, similarly endorsed a more accommodative stance for monetary policy in the light of recent events. Policy, he said, would be flexible and pragmatic, although it would not lose sight of the long-term objective of stable prices.

In a detailed analysis of the recent turmoil on financial markets and, in particular, the collapse on stock markets, Mr

Lawson cited three major causes, but put most of the blame squarely on the US.

Even under normal circumstances, the rise in the offsetting gilt sales would not necessarily take place in the same financial year as the intervention.

Alongside that, he said it had long been clear that the excessive imbalances between the huge US current account deficit and the parallel surpluses in Japan and West Germany posed a major threat to stability.

In what was intended as a sharp attack on Washington, Mr Lawson said that the third factor had been the markets' doubts over whether there was sufficient political will in the US to tackle its fundamental problems.

Commission examines fees for compatible Euro cash cards

BY WILLIAM DAWKINS IN BRUSSELS

THE EUROPEAN Commission has launched an inquiry into whether plans by Europe's leading retail banks to make their cash and credit cards fully compatible might restrict free competition.

The Brussels authorities have written to the 40 retail banks belonging to the European Council for Payments Systems, asking for details of the common transaction fees involved in the outline accord. Although the agreement was greeted by Brussels after its signature last month as a welcome step towards creating a fully free internal market, the Commission wants to ensure that the banks do not co-operate to drive-up fees.

A senior Commission official said yesterday that the scheme was being vetted under Article 85 of the Treaty of Rome, which outlaw any commercial agreement likely to distort free competition through price fixing or market sharing.

If the banks, from 17 countries across the EC, Scandinavia, Austria and Switzerland, do not satisfy Brussels that they will

compete freely, the Commission has the right to ask for modifications to the way the new network will operate in the Community.

The initial purpose of the banks' scheme is to achieve full interchangeability between the Visa, Mastercard, Eurocard and Eurocheque networks and to bring other cards in later. Individual card systems are already widely accessible throughout Europe, but compatibility between them is very limited. An essential pre-requisite for the plan is co-operation on common technical standards for automatic teller and payment machines in shops, petrol stations and bank branches.

A member of the team which drew up the scheme pointed out that the participants planned to set a common rate for what banks charge each other, rather than their customers, for transferring cash within the network. However, they would be left free to decide their own fees and interest rates for retail customers.

"Free competition would be preserved because it would be

left up to the issuing bank whether to pass on the costs to the customer or absorb them," said the spokesman. "Nothing that we intend to do offends anything that the Commission has said in the past."

A similar tariff-fixing agreement already exists, with the Commission's blessing, for Eurocheque guarantee cards, where the issuing banks in the system pay banks receiving cheques a uniform 1.6 per cent.

The Visa and Mastercard networks, by contrast, use precisely the opposite arrangement, whereby the receiving banks bear transaction costs - and it is just this kind of discrepancy that the agreement aims to iron out.

Mr Patrick Bowden, general manager of Visa Europe, an observer rather than a signatory of the agreement, said: "We believe this kind of co-operation is an essential step forward to giving customers a better service. But it is clearly right for the Commission to try to establish competition between systems."

London share prices fall steeply

Continued from Page 1

and finally finished its short-lived rally at 1,946.29.

"We're going to see a lot of erratic action with short-lived rallies and short-lived declines," said one analyst.

The uneasiness in share markets boosted bond markets in both London and New York yes-

terday, US interest rates continued to fall as credit markets rallied further, aided by a relatively stable dollar in New York trading and nervous stock market.

By early afternoon, the Treasury long bond had broken through the 9 per cent yield bar-

rier for the first time since late August.

The dollar finished at DM1.7475 in London against the previous day's DM1.7415 and at ¥137.15 compared with ¥137.35. In New York the dollar weakened to ¥136.50 by mid-session.

CUTTING A DASH TO PARIS: FROM THE HEART OF LONDON.

October 26th saw the opening of London's newest airport, London City Airport, provides the base for an exclusive new partnership. Brynair Airways, the world's most experienced operator of short take-off and landing De Havilland Dash 7 aircraft and Air France, offering the efficiency and convenience of Terminal 2 at Charles de Gaulle Airport. (The shortest distance between airport and city of any major international airport). The service is called Citydash and we'll be operating six flights to Paris every weekday and two at the weekend. Citydash completes the picture for Air France, as we now operate out of all four London airports. Four different ways to cut a dash to Paris.

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World Weather

Area	Temp	Wind	Cloud	Pres	Area	Temp	Wind	Cloud	Pres
Amsterdam	10	10	10	10	London	10	10	10	10
Brussels	10	10	10	10	Paris	10	10	10	10
Frankfurt	10	10	10	10	Rome	10	10	10	10
Munich	10	10	10	10	Madrid	10	10	10	10
Barcelona	10	10	10	10	Seville	10	10	10	10
Valencia	10	10	10	10	Malaga	10	10	10	10
Granada	10	10	10	10	Almeria	10	10	10	10
Cordoba	10	10	10	10	Jaen	10	10	10	10
Huelva	10	10	10	10	Badajoz	10	10	10	10
Merida	10	10	10	10	San Sebastian	10	10	10	10
Bilbao	10	10	10	10	Vitoria	10	10	10	10
Pamplona	10	10	10	10	San Pedro de Noya	10	10	10	10
Leizor	10	10	10	10	Donostia	10	10	10	10
San Sebastian	10	10	10	10	San Juan de Pie de Collado	10	10	10	10
San Juan de Pie de Collado	10	10	10	10	San Juan de Pie de Collado	10	10	10	10

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Columbia Pictures makes management changes

The entertainment business sector of THE COCA-COLA CO. and TRI-STAR PICTURES INC. has announced that as part of the proposed combination of the sector with Tri-Star, Mr. Dawn Steel has been named president of the Columbia Pictures motion picture unit. Columbia Pictures Entertainment Inc. is the name of the new company emerging from the proposed amalgamation.

As part of the proposed combination between the entertainment business sector and Tri-Star, it is planned that Mr. Roger Faxon, presently executive vice-president, business affairs, at Tri-Star, will become senior executive vice president of the Columbia motion picture unit, reporting to Mr. Steel, and overseeing for her the marketing, distribution, business affairs and administrative operations of the unit. The position of

chairman, formerly held by Mr. David Putnam, will be eliminated. Mr. David Picker, currently president and chief operating officer at Columbia Pictures, had previously requested that when a new head of the Columbia studio was selected, he wished to return to independent production in New York under an arrangement with the company.

Previously announced plans call for Columbia Pictures Entertainment to have a complete complement of executives for two separate production, distribution and marketing units - Columbia Pictures and Tri-Star Pictures - with each unit utilizing a common facility which will furnish distribution services, including print delivery, bookings in smaller markets and sub-run situations and collections. The Tri-Star Pictures

unit is led by Mr. David Matalon, its president, and Mr. Jeff Saks, president of production. International theatrical distribution for both units will continue to be handled through a single operation abroad, subject to the direction of the Tri-Star and Columbia motion picture units.

Mr. Steel joined Paramount in November 1978 as director of merchandising and marketing and six months later she was promoted to vice president. In April 1980, she was made vice president, production and in November 1983 was elevated to senior vice president, production. In April 1985, Mr. Steel was named president of production of Paramount, which is her current position. Mr. Faxon joined Tri-Star in April 1985 where he is executive vice-president, business affairs.

New chairman elected at Harris Corporation

At the Florida-based HARRIS CORPORATION Mr. John T. Hartley, the company's president and chief executive officer, has been elected to the additional post of chairman of the board. Mr. Hartley, 57, succeeds Dr. Joseph A. Boyd, 64, who continues as a board member and chairman of the executive committee.

In making the announcement, Dr. Boyd said "Jack Hartley and I have worked together closely in guiding the progress of Harris and I have tremendous respect for his leadership skills. In the 18 months since his election as chief executive he has instituted a major streamlining of the company's operations designed to sharpen Harris' com-

petitiveness and increase bottom-line performance, and these actions are yielding substantial results."

Dr. Boyd has had distinguished careers as an educator, scientist and business executive. He was elected president of Harris in 1972 and chairman and chief executive in 1978.

Jobs swap

Mr. Kenneth E. Todd Jr., president of IDEAL-STANDARD Europe, will exchange positions with Mr. George Kerckhove, who has held a similar position for the company's commercial systems group in Wisconsin on January 1. Both units are wholly-owned by American Standard.

Mr. Kerckhove was named executive vice-president of the



commercial systems group in 1977 and was given worldwide responsibility for manufacture and sales of commercial systems in 1985. Mr. Todd joined American Standard in 1976 as vice president and controller and was made head of Ideal-Standard Europe in 1983.

The new assignments will help these executives broaden their experience and judgement in American Standard's operations, said Mr. EA Kampouris, senior vice president of building products operations for American Standard.

Boeing chairman

Mr. TA Wilson, chairman of BOEING since September 1972, is to retire from the company at the end of the year. Mr. Frank Shrontz, president and chief executive officer, will assume the additional title of chairman of the board. The directors have elected Mr. Wilson chairman emeritus and he will continue to serve on the board.

Mr. Shrontz was elected president and a member of the board of directors of the Boeing Company in February 1985. He had previously served as president of the Boeing Commercial Air-

plane Company, a position he adopted in April 1984. He assumed chief executive officer duties at the annual meeting on April 23, 1986.

From May 1982 until April 1984 he was vice-president sales for the Boeing Commercial Airplane Co. Prior to that appointment, Mr. Shrontz was vice-president-general manager of the 707/727/737 division with responsibility for the technical excellence and efficient production of those three airplane types.

Managing director for Alfa Romeo

Mr. Giuseppe Tramontana, who has been managing director of ALFA ROMEO for the past two years, is to leave the helm of the luxury car company that was acquired by Fiat last year. The Fiat Group, which bought Alfa from the IRI-Finmeccanica state holding group, is naming one of its veteran executives, Mr. Piero Fusaro, to run Alfa in Mr. Tramontana's place. Mr. Fusaro will be managing director of Alfa-Lancia, the merged unit that contains both Alfa and Fiat's Lancia division.

Mr. Tramontana is to become managing director of La Rinascente, the retail department store chain that is indirectly controlled by the Agnelli family's IRI holding company. The 49-year old Mr. Tramontana is

known as one of Italy's toughest and most effective managers. Prior to his Alfa-Romeo job he turned around the Montedison artificial fibres subsidiary of the Montedison Group.

Regarding the appointment of Mr. William H. M. de Gelsey as a member of the international advisory board of CREDIT-ALP-BANQUE, Austria's largest bank, as reported on October 23, Mr. de Gelsey will remain as deputy chairman of Orion Royal Bank in Tokyo.

Mr. FJAM Pistorius, 39, has been appointed secretary of the Dutch chemical group DSM from February 1. He will succeed Mr. EM Akkerman, 50, who is taking early retirement.

Accountancy Appointments



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LONDON

The London based Merchant Banking Group, owned by a non-American International Bank is expanding its Financial Control department and seeking highly motivated, innovative financial managers aged up to 45. Business activities include stockbroking, capital markets, market making, international investment management and corporate finance businesses. Opportunities exist to become business financial controllers or to join a business unit within two years.

CHIEF ACCOUNTANT - STOCKBROKING

The expansion of the stockbroking/market-making businesses presents an excellent opportunity for a qualified accountant with prior industry experience. The Chief Accountant will develop and manage the accounting, MIS and reporting for the London based business. REF: CAS1999/FT

£30,000 - £40,000 + CAR

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Responsible for accounting policy, VAT, Regulatory management and reporting for the group. The position calls for a qualified accountant with strong technical experience capable of responding to the changing regulatory and business environment. REF: SFM1997/FT.

£30,000 - £35,000 + CAR

GROUP ACCOUNTING MANAGER

Responsible for the quality of the accounting process, control and implementation of new accounting systems and procedures. Ideal candidates will have extensive experience of managing an accounting department in a high transaction volume business. REF: GAM1998/FT.

£28,000 - £33,000

FINANCIAL MANAGER CAPITAL MARKETS

Responsible for the accounting, management information and control of the Capital Markets business, including Bank of England Reporting, daily MIS and business planning. Ideal candidates will have prior experience of a securities or dealing environment coupled with a solid accounting background. REF: FCM1999/FT.

£28,000 - £35,000 + CAR

SYSTEMS AND DEVELOPMENT PROJECT ACCOUNTANT

Responsible for the design and development of new accounting systems (including a new General Ledger/MIS package) and the enhancement of existing group systems. Project management skills are important. Ideal candidates will be qualified accountants, aged 28-32 with prior experience of accounting system development. REF: SOPA2000/FT.

£25,000 - £30,000

MANAGEMENT AND FINANCIAL ACCOUNTANTS

The expansion plans of stockbroking, merchant banking and capital markets business provide ideal opportunities for qualified accountants or MBA's to join the Group Management Information and Controllers departments to enhance and develop new programmes. There is substantial scope for innovative development. REF: MFA2000/FT.

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Salaries and bonus are negotiable as indicated in the above brackets + non-contributory pension, free life assurance, free family BUPA, subsidised house mortgage scheme. Applications in strict confidence under the appropriate reference above, will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJRA

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Both positions will provide an excellent introduction to the group which can offer a wide range of career opportunities. Competitive salaries will be negotiated and benefits include a non-contributory pension and subsidised mortgage.

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Our client is very strongly established in providing a wide range of merchant banking services to its clients. Business volumes have now reached a level that calls for the appointment of a senior financial controller to be responsible solely for banking operations, with capital markets accounting requirements being separately administered.

Candidates should be FCAs but a banking background is not considered essential, as our client is more concerned to appoint a high calibre individual whose quality of training, together with experience of corporate accounting, is of the front rank. Current

employment sections therefore seen as appropriate sources of applicants are banking, a financial services orientated division of a large corporation or the audit profession (with relevant non-auditing experience preferably gained with a major firm). Career progression prospects call for at least seven and optimally twelve years of business experience to date.

Salary is negotiable and the remuneration package for this AGM level application will include an appropriate car and a range of banking benefits. Please send full C.V. to Mike Blanckenhagen, and quoting reference B7943.



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and all administrative services. A strategic input to investment and acquisition studies and to the subsequent integration of accounting and control systems will be expected. Candidates should be qualified accountants, offering 7 to 12 years relevant experience of large company disciplines and preferably of export or commodity trading. Prospects for the individual and the group are excellent. Please send full career details, quoting reference L4588, to Mike Blankenhagen.



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ACA's 23-30 From £20,000 + car to £26,000

Our BRITISH and AMERICAN clients based in NORTH SURREY each have turnover in excess of £2,000m with truly worldwide interests.

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Extensive EUROPEAN travel requires a good working knowledge of GERMAN and/or FRENCH in the order of preference.

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Our AMERICAN client has current annual turnover c. \$1,000m and is involved in serving a wide variety of major industries worldwide.

Based near the M4, the team travel a significant proportion of the time through EUROPE, AFRICA, THE MIDDLE EAST, THE FAR EAST, and AUSTRALIA.

The position is ideal for someone single and recently qualified who would like to see the world while gaining interesting and varied experience.

Career prospects are excellent and a FULL RELOCATION package is available together with a generous PER DIEM allowance while travelling.

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South London

c.£30,000 + benefits

Our client is a major publishing group with a current annual turnover of £130 million. They are seeking to recruit a Financial Director for a major Division specialising in newspaper publishing and printing.

You will operate in a highly demanding environment - providing strategic planning input at Board level and controlling the financial functions of ten operating companies based at five principal locations in and around London.

In your mid to late thirties, you will be a Qualified Accountant - preferably Chartered - with strong commercial flair, sound leadership skills, and the ability to develop and enhance financial information systems to meet management needs. Knowledge of computerised accounting systems is required.

A background in the newspaper industry would be helpful, but not essential.

Excellent benefits include the opportunity to participate in share options and performance bonus scheme after a qualifying period.

Please reply in confidence to Alison Hawley, quoting reference 5066/FT on both envelope and letter.

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For further information, please contact NICOLA LENDRUM on 01-404 3155 or write to her at ALDERWICK PEACHELL and PARTNERS Ltd, 125 High Holborn, London WC1V 6QA.

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Student membership of the Association of Corporate Treasurers will be encouraged if not already held.

The jobholder will be required to produce results under pressure, think on his/her feet and maintain a professional approach in this challenging and invigorating role. The successful candidate is likely to be under 35 years of age.

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are also opportunities for advancement within the tax function throughout BAT Industries.

Candidates will possess strong interpersonal skills and be able to act with initiative and enthusiasm. Thorough knowledge of accounting is essential. Experience in the use of computers is an advantage.

Salary includes non-contributory pension scheme, free BUPA and life assurance and assistance with relocation where necessary.

For further information please contact Chris Nelson on 01-831 2000 or 39-41 Parker Street, London WC2B 5LH OR Nigel Milford on 0753 856151 at Kingsbury House, 6 Sheet Street, Windsor SL4 1BG.



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Ideally aged 26-35 you must be a qualified Accountant, with a proven record of management

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This is an ideal opportunity for young, keen, competent and commercially minded accountants to join one of Britain's major groups.

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If you are interested in a challenging and stimulating career please apply to: Recruitment Manager, Cable & Wireless plc., Theobalds Road, London WC1X 8BX. Tel: 01-405 4980 (24 hours).



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The position reports to the Financial Controller and you will supervise a team of professional and general accounting staff. Prospects for career progression are excellent. This is a demanding role which requires a flexible approach; you will also need good interpersonal skills and the ability to react efficiently under pressure.

If you are a qualified accountant aged 25-35 with a proven track record in a commercial environment and are interested in discussing this position further, please call Edward Alcorn on 01-930 7850. Alternatively, write enclosing brief details to the address below.

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Candidates should be qualified accountants with commercial experience in a computerised environment. Project costing experience would be an advantage but is not essential. This is an excellent opportunity for a lively and ambitious young accountant to make an immediate contribution to the company's success and gain invaluable professional experience.

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ACA's 35-45

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Candidates (male or female) should have proven management skills, be experienced in computer controlled accounting methods and should have the energy, imagination and technical ability necessary to take this key position in a rapidly expanding firm.

For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with your CV to Douglas Llamblas Associates at our London address, quoting reference No. 8131.

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Recent work experience of 5 or more years in the banking industry would be a distinct advantage, as would familiarity with EDP Audit and the use of Personal Computers. Good written and verbal communication skills are essential, as is the ability to get along well with people.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2861/FT to M. Shaw, Executive Selection Division.

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including the implications of acquisitions, divestments, commercial contracts and international collaborative projects.

The ideal candidate will be qualified, preferably as a Chartered Accountant and as a member of the Institute of Taxation, aged between 30 and 45 and able to demonstrate success and relevant experience at a senior level either within a professional accounting firm or from another multi-national Group. Strong technical skills, a detailed knowledge of UK taxation and experience of creative tax planning are essential as well as the ability to manage and motivate a team.

In addition to the negotiable salary, a car will be provided and relocation expenses will be met where necessary. If you believe that you meet this specification, please write quoting reference FT5, giving full personal details to CDP Financial Partnership Ltd., 110 Euston Road, London NW1 2DQ who will forward applications in confidence to the Management Consultants who are advising on this appointment.

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**DYNAMIC INTERNATIONAL
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**£30,000
PLUS CAR**

LONDON APPOINTMENTS

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Accountant

to £27,000

Management
Accountant

c£26,000

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To find out more about these appointments or the range of opportunities currently available please contact Stewart Wright, Manager — Accountancy Appointments.

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London Insurance Market

£35,000 + car + mortgage assistance

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The Finance Manager will report to the Managing Director. A priority will be to establish an in-house EDP function. The role will also involve providing the financial input to business decisions and ensuring adequate

control of the Company's accounts and investments.

Candidates should be qualified accountants with a good knowledge of the operations of the London insurance market. They should also have practical experience of developing and implementing computerised systems. An outward-looking and commercial approach is required, together with the ability to originate and communicate ideas, and to work well as a member of a small and ambitious team.

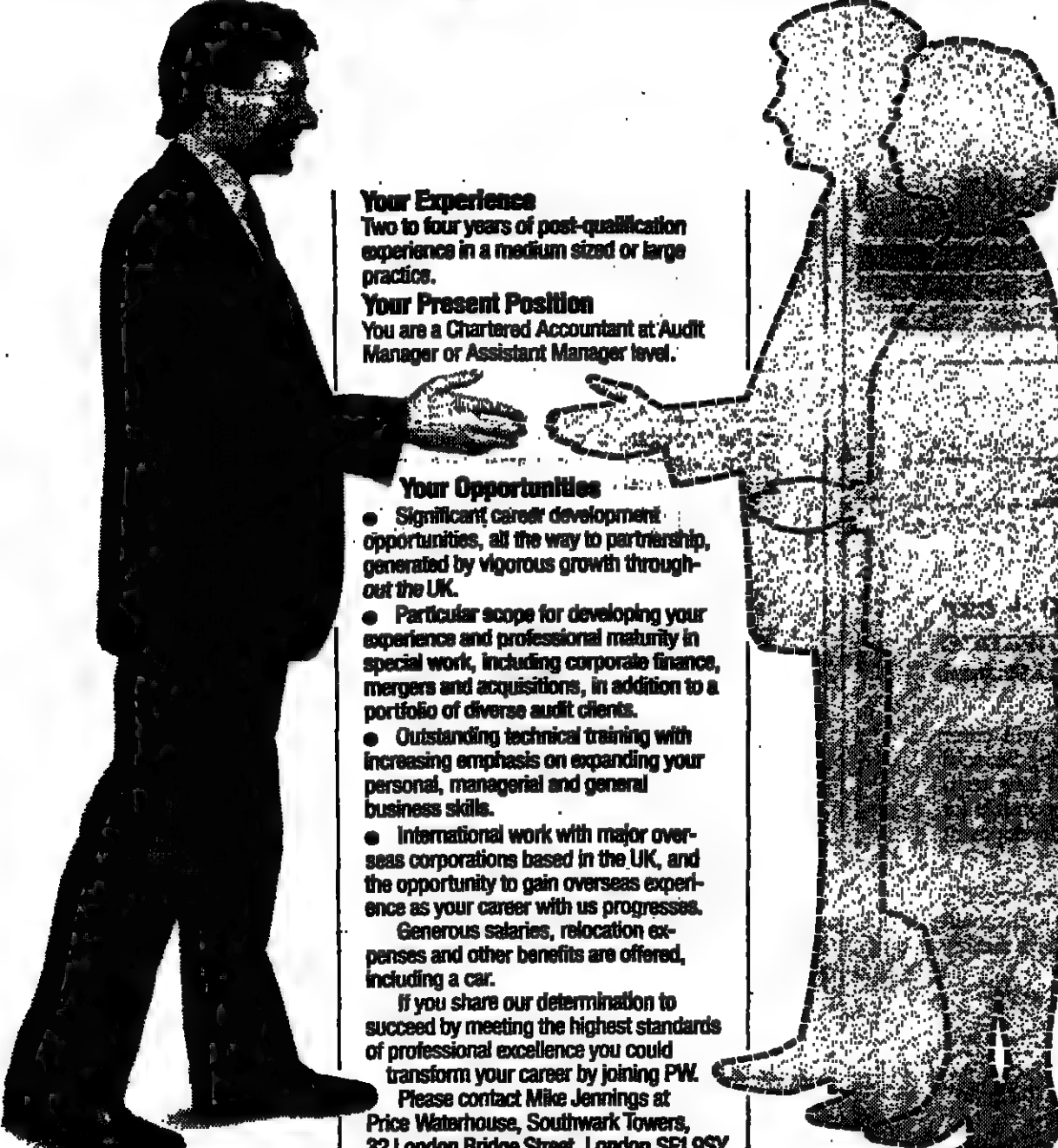
Please write with full career details to Jane Woodward or John W. Hills quoting ref. W3719.

KPMG

Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

PW Partners want managers to join them



Your Experience
Two to four years of post-qualification experience in a medium sized or large practice.

Your Present Position
You are a Chartered Accountant at Audit Manager or Assistant Manager level.

Your Opportunities

- Significant career development opportunities, all the way to partnership, generated by vigorous growth throughout the UK.
- Particular scope for developing your experience and professional maturity in special work, including corporate finance, mergers and acquisitions, in addition to a portfolio of diverse audit clients.
- Outstanding technical training with increasing emphasis on expanding your personal, managerial and general business skills.
- International work with major overseas corporations based in the UK, and the opportunity to gain overseas experience as your career with us progresses.

Generous salaries, relocation expenses and other benefits are offered, including a car.

If you share our determination to succeed by meeting the highest standards of professional excellence you could transform your career by joining PW.

Please contact Mike Jennings at Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY. Telephone: 01-407 8989.

Price Waterhouse

OFFICES IN: LONDON • ABERDEEN • BRIMINGHAM • BRISTOL • CARDIFF • EDINBURGH • GLASGOW • LEEDS • LEICESTER • LIVERPOOL • MANCHESTER
MIDDLESBROUGH • NEWCASTLE • NOTTINGHAM • SOUTHAMPTON AND WINDSOR • ASSOCIATED FIRMS IN IRELAND AND THE CHANNEL ISLANDS

European Finance Director

Dynamic Property Group

c £75,000 + equity options
Paris

As one of the fastest growing property groups, this innovative organisation is credited with a number of successful commercial developments in recent years. Through expansion into Europe and the rest of the world, plus diversification into complementary activities, they are now recognised as not only a leader in their field, but with the potential for considerable growth.

As part of future strategy, their European interests and subsidiaries are now being incorporated under a European Management Board in Paris, with the probability of a flotation in due

course. As an integral member of this Board, a Finance Director is required to facilitate the integration of the interests concerned and to direct the financial strategy of this operation.

To fulfil this demanding role a high calibre individual is sought. Probably aged around 35-45, extensive European experience is required, ideally covering both property and financial services. Fluency in English and French is important and knowledge of German and Spanish will be a distinct advantage. Professional qualifications are likely to be in either accounting or law, or as an MBA.

Rewards will reflect the importance of this role. In addition to a negotiable salary and the usual fringe benefits, convertible equity will also be offered.

As independent advisors to our client, we will fully respect the confidentiality of any initial approach from those interested in discussing this position further. Contact Alannah Hunt on 01-407 8989, or alternatively write to her quoting reference MCS/6112 at Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL.

Price Waterhouse

FINANCE DIRECTOR

Cambridge c £25,000 + Car

Our clients, David Reed Homes Ltd, have established an enviable reputation for building quality houses in the private sector throughout Cambridgeshire and Essex. The company is growing rapidly and profitably, expects continued expansion and will be seeking public flotation in the foreseeable future.

They now seek to recruit a Finance Director to join the management team. Responsibilities will cover the whole finance function, budgets and plans, with a particular emphasis on treasury management and longer term strategic

planning. Computer systems justify further development.

Candidates, qualified accountants and preferably graduates, should have experience of working in a private company, preferably associated with the construction industry. They must have the maturity to make a strong personal impact both within the company and with professional advisers, together with the desire to grow with the business.

Please write in confidence with full career details, quoting ref. D3379 to John W. Hills.

KPMG

Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

Commercial Involvement In The Fashion World

Financial Director

Central London

£35,000 + Car

Our client, a subsidiary of a major Plc, is a retail and design company with a high profile in the fashion world, a highly competitive and rapidly changing market.

A Financial Director is required to join a young dynamic management team within this fast moving creative environment.

The Company seeks a commercial individual who will have significant impact on the strategic management of the business and who will play a major role in the development of the accounting function.

The successful candidate will be a chartered accountant, aged 30-35, who must be commercial with a hands-on approach, energetic, assertive and have good inter-personal skills. Experience in initiating change via computer-based systems would be a distinct advantage.

Interested applicants who meet these requirements should write, enclosing a comprehensive curriculum vitae, to Jon Anderson ACMA, The Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH quoting ref: 465.

MP

Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Finance Director (Designate)

Leisure Products

London
West-End

c £30,000
+ attractive benefits

Our client manufactures and markets a range of highly innovative packaged products for the buoyant leisure market. Its name and reputation are already firmly established both in the UK and abroad and with several exciting new products about to be launched, the company is poised for another period of explosive growth. Current turnover is around £10m.

Strong financial management will, however, be critical in order to maximise the high profit potential. They have therefore created this new position and wish to appoint a commercially astute Finance Director as a key member of the small top management team.

Candidates will be Qualified Accountants, ideally with some manufacturing experience but, more importantly, with in-depth experience in a strong marketing environment where control of price margins and stock levels is critical. Knowledge of a computer-based fully integrated order processing system would be an advantage. Experience is important and age is not a critical factor.

An attractive remuneration package will be offered and there are excellent prospects of share options and profit participation for someone who can make a significant contribution to the company's prosperity.

Please send concise details, including current salary and daytime telephone number, quoting reference £2000, to W S Gilliland, Executive Selection Division, Grant Thornton Management Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.



Grant Thornton
Management Consultants

OFFICIAL SPONSOR OF THE 1992 BRITISH OLYMPIC TEAM

Special Projects Accountant

Circa £22,000 + banking benefits

Lloyds Bank is a leading international bank with assets of £48,000 million, working with customers in over 100 countries. An opportunity currently exists within the London Head Office of the International Banking Division for an ambitious young accountant seeking to move into the banking sector.

The successful applicant will be involved in a variety of projects designed to provide senior management with information required for business planning and performance appraisal. This will involve regular contact with senior management of overseas businesses. Other areas of involvement will include developing the Bank's management information systems in conjunction with external consultants and liaising with executives in other divisions of the Bank.

The role demands both a high level of analytical and technical ability and superior interpersonal skills. Aged 24-28, candidates should be qualified graduate accountants

with strong academic backgrounds, able to demonstrate successful track records to date. Prior financial services experience is not essential; exposure to financial modelling would be an advantage.

The Bank's professionalism is underlined by a firm commitment to training and career development. Future prospects are excellent and a highly competitive salary is available together with a generous benefits package.

For further information please contact Janet Bullock, the consultant advising us on this position, on 01-831 2000 or write to her at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH. All replies will be dealt with in the strictest confidence.



Lloyds Bank

A THOROUGHbred AMONGST BANKS.

CHIEF ACCOUNTANT

SW London c. £23,000 + car

OUR CLIENT is a member of a leading UK industrial services and distribution group.

THE ROLE is to head up the accounts department. Reporting to the Finance Director, the Chief Accountant will be responsible for all accounting matters and for managing a department of about 40 staff in a fully computerised accounting environment.

THE REQUIREMENT is for a vigorous young qualified accountant who is striving to progress a career in a demanding commercial organisation. Total familiarity with computerised accounting systems is essential.

THE REMUNERATION PACKAGE will include a salary of about £23,000 plus a 2 litre car. Career prospects within the Group are excellent.

Please reply in complete confidence enclosing a CV and quoting reference no 168A to the Managing Director

Tanstead Associates Ltd

Executive Search & Selection
West End House, 11 Hills Place, London W1R 1AG

COMPANY ACCOUNTANT

LONDON £20,000 (Negotiable) Plus Benefits

Regina Health & Beauty Products plc is a young, vibrant company who wish to appoint a qualified Accountant, responsible to the Financial Director, for a wide range of day to day Financial and Secretarial activities.

INITIALLY, EMPHASIS WILL BE PLACED UPON THE DEVELOPMENT OF COMPUTERISED SYSTEMS AND MANAGEMENT REPORTING PROCEDURES. THE POSITION WOULD APPEAL TO HIGHLY MOTIVATED, COMPUTER-LITERATE ACCOUNTANTS, CAPABLE OF CONTROLLING A DEPARTMENT.

The remuneration package comprises of benefits normally associated with a successful and progressive company.

For full details of this career opportunity, please telephone or write to Barclays Executive Appointments who have been retained to advise on this appointment.

Your reply will be dealt with in strict confidence by Lionel Rose at:

BARCLAYS EXECUTIVE APPOINTMENTS
Montt House, 58 Station Approach, South Ruislip, Middx. HA4 6SA.
Telephone: 01-842 1218 (24 hours)/01-842-0676.

BARCLAYS

Challenge of the City RECENTLY QUALIFIED ACA

£22-24K + bens

A major force within the world's financial markets, our client now wishes to augment its existing policy-making team.

Unusually, they would like to meet with young ACA's seeking a first move from practice who may not necessarily possess City experience, but who have the personal qualities and enthusiasm to make a successful career in this sector.

Your inter-personal, analytical and investigative skills will be highly tuned and you now seek the challenge of a new environment and the opportunity to develop further financial skills.

To discuss this exciting and varied opportunity, contact Mr. Kieran Cartier, on 01-379 6668 (24 hrs), 01-370 7873 (out of hours) or send your CV to R H Associates, 18 Exeter Street, London WC2E 7DU.

GROUP FINANCIAL DIRECTOR DESIGNATE OXFORDSHIRE

Salary negotiable circa £32,000 plus car plus benefits

We have been instructed by our clients, a substantial family group of furniture companies to recruit a qualified chartered accountant aged 40 years or over for the above post.

The successful candidate must demonstrate a proven track record in financial and management accounting in a manufacturing or commercial environment. Experience in dealing with stockbrokers or a U.S.M. flotation would be a distinct advantage. The ability to lead an accounts department, communicate well with colleagues at all levels, and make a substantial contribution to future policy of the group is essential.

Applications in writing please, with comprehensive CV to:-

F. W. Johnston Esq., B.A., F.C.A.
SEYMOUR, TAYLOR & CO.
Chartered Accountants
57-61 London Road
High Wycombe
Bucks.
HP11 1BS

H. YOUNG HOLDINGS PLC

H. Young Holdings PLC requires a Financial Controller for its newly formed "The Young Optical Group" which combines the business of two of its subsidiaries, 20th Century Visions and The Crofton Optical Group which distributes optical frames, lenses and sunglasses.

Applicants must be qualified accountants probably in their early 30s. The successful candidate will be responsible to the Chief Executive of "The Young Optical Group" and to the Financial Controller of H. Young Holdings PLC and will be based in the London area. Attractive salary and benefits are offered.

Please apply to Mrs E. J. Johnston, Financial Controller, H. Young Holdings PLC, 5 Gravel Hill, Henley on Thames, Oxon RG9 2EG.

Financial Accounting Manager

SW Essex
£25,000 + Car

This is a job for a self starter with an enthusiasm for man management, sound organisation and producing good quality figures.

The client is a £35m subsidiary of a UK industrial Group and it holds a strong place in its markets. The management team which is energetic, ambitious and very progressive, is extending the business, particularly in Europe. This position reports to the Finance Director.

The Financial Accounting department is responsible for the financial ledgers, payroll and sales accounting; treasury; the provision of management accounting data; statutory accounting; and general administration. Systems are computerised using modern software, with further development being undertaken. There is a department of 17 to manage through 4 first line managers.

An accounting qualification is essential together with relevant accounting management experience in industry. Management accounting experience would be an added advantage. Leadership/motivation skills are important together with a positive attitude towards delivering solutions not problems. Age guideline 28-35.

Please apply in confidence quoting ref. L332 to:

Margaret Mitchell
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

Finance Director (Designate)

Manufacturing Package @ £35k

Our Client is a long established £10m turnover company, which uses a diversity of sophisticated manufacturing processes to service a design conscious market place.

The Company is pursuing an export led drive from London for future growth. A new Finance Director (Designate) is required to enable the Managing Director and the rest of his team to give more of their time to developing the Company's successful marketing initiatives to "blue chip" companies.

The initial thrust of this newly defined role will be to improve basic financial disciplines and develop appropriate costing methodologies to make the Company more nimble in their creative market place. Subsequent extension of DP systems will be required.

Candidates will be qualified accountants with solid industrial and commercial experience and proven staff management ability. They are likely to be ambitious to grow rapidly to their first Board appointment. Additionally, more experienced operators will be considered who have the drive, dedication and enthusiasm to adopt a practical "shirt sleeves" approach to assist with company development plans.

Please write, in confidence, to Peter Williamson, quoting reference LM633, enclosing your curriculum vitae, current salary package and daytime telephone number, to Spicer and Pegler Associates, Executive Selection, 15 Bruton Square, London W1X 7AH.

Spicer and Pegler Associates
Executive Selection

MANAGEMENT OPPORTUNITIES FOR ACCOUNTANCY PROFESSIONALS

Raising millions of pounds annually in the search for an effective prevention and cure of cancer, the Imperial Cancer Research Fund is one of Britain's largest and best supported charities. An encouraging increase in revenue generated from our varied fund raising programmes means that two senior opportunities for qualified accountants have arisen within our finance team.

Financial Accounting Manager
£21,500-£29,500

As manager of the financial accounting function you can anticipate a high degree of involvement and responsibility. Our operation is extensively computerised so considerable experience in this field and the ability to implement improvement and change is essential. Your areas of strength should include portfolio management, computer payroll systems and insurance. Staff leadership and frequent liaison, throughout the organisation as well as externally, will be important aspects of this challenging role.

Shops Accounting Manager
£17,000-£23,000

We have 129 shops trading at present with plans to increase this number to 560 over the next five years, so this position falls in one of our key areas of expansion. Relevant experience of the retail sector combined with a well developed understanding of computerised systems will be essential as you undertake day to day accounting for the shops programme. In addition you will take part in a major review of existing procedures, make appropriate recommendations and implement changes effectively once approved.

Application forms and full details for either position from: Mrs. P. Harwood, Imperial Cancer Research Fund, 44 Lincoln's Inn Fields, London WC2A 3PX.

**IMPERIAL
CANCER RESEARCH FUND**

Qualified Accountants -move into Europe with

TNT Ipec

TNT, one of the world's leading international transportation groups, operates its express freight services in Europe through its TNT IPEC division. The group is both progressive and aggressive in its determination to continue its exceptional growth and further improve its profitability record.

The European audit team currently has a requirement for a qualified accountant aged 25-30 to join a small task force of professionals based in Holland. The team undertakes management and operational reviews and financial audits in 15 European Countries and travel approximately 75% of the time out of Holland. Additional responsibilities include EDP review, investigations, business evaluations, group consultancy and ad-hoc assignments.

Promotional prospects are excellent - over the last 18 months 4 auditors have been promoted to line positions from a team of five - and the highly competitive package, including relocation costs, is negotiable.

If you have the potential to progress rapidly into line management and a desire to travel extensively throughout Europe then contact:

David Frydender for further information on 01-383 1344
(Evgs/Wends 01-688 8440) or send a CV to
ASA International, Ludgate House, 107-111 Fleet Street,
London EC4A 3AB.

ASA International

FINANCIAL CONSULTANCY

London To £30,000 + Car

This specialist group within our consultancy provides a wide range of financial advice to businesses, from the design of sophisticated information systems and corporate financial planning to overhead cost control and product pricing strategies.

In order to maintain our successful growth pattern, we are seeking additional first rate individuals with experience appropriate to this service. We offer opportunities to work within multi-disciplinary teams in a wide variety of industries and in a stimulating and dynamic environment.

You should be a graduate qualified accountant, probably aged around 28, with high quality post qualification experience in such areas as financial analysis, management accounting, computer development etc, gained within a substantial blue-chip company.

Alternatively, you may have around 2 years good post qualification experience in the profession and be seeking to broaden your skills.

If you would like to discuss prospects with us further please send a full CV to Nick Carratu, Partner, quoting ref. F/108/C.

Ernst & Whinney
Executive Recruitment Services
Becket House, 1 Lambeth Palace Road, London SE1 7EU.

British Multinational London

Our client is a household name with operations worldwide. The group is poised for growth following refinancing measures and a restructuring which sharply improved profitability. Two demanding new positions have been created to play a key role in implementing growth plans.

Treasury Dealer

c£27,500 + car

You will support the Group Treasurer chiefly by handling on a worldwide basis foreign currency, borrowing, investments and deposits. There will be some involvement in financial instruments.

Aged 25 to 30, you will be suitably qualified and have at least three years' appropriate treasury experience probably in an international corporate or banking environment. (Ref. 23109)

Assistant Group Tax Manager

c£27,500 + car

In addition to your responsibility for all UK aspects of taxation, you will have considerable opportunity for involvement in international tax planning, reviews and implementation of schemes.

Aged up to 30, you are a Chartered Accountant with at least two years' post qualification experience, which must include involvement with UK tax. (Ref. 34018)

Both vacancies offer good experience in a very progressive and team-based environment. Career development prospects in this expanding group are excellent.

Please write - in confidence - with CV and current salary quoting the appropriate reference number to Robin Fletcher, MSL Treasurers' File.

MSL International (UK) Ltd, 52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International

COMBINE ACCOUNTING WITH ACQUISITIONS

West London £20,000 + Benefits

Co-ordinate the sophisticated management accounting package and produce budgets with the assistance of Divisional Finance teams, while undertaking analysis projects as directed by the Board or Senior Management. These projects include a superb opportunity to become directly involved in investigations relating to proposed business acquisitions as they arise. It is envisaged that this will involve a small amount of overseas travel.

This multi-million pound Fast Moving Consumer Goods company has a high advertising profile, demonstrating a powerful marketing force. They encourage a team approach within their working environment and offer benefits including a substantial on site sports complex and social facilities.

Candidates aged 24-28, will rapidly assume considerable responsibility, becoming Controller of an operating subsidiary within 2-3 years.

For further information contact VIVIANE SHALL ref: 4111, on 01-404 3155, at ALDERWICK PEACHELL & PARTNERS (Financial Recruitment Consultants), 125 High Holborn, London WC1V 6QA.

**Alderwick
Peachell
& PARTNERS LTD**

Financial Controller - plc A Young Chartered Accountant

London W1 to £23,000 + car

This is an exceptional opportunity for a Chartered Accountant looking to enter industry. Our clients are a major force (£30m T/O) in their service-based sector with an ambitious programme of organic growth and acquisition in the U.K. and abroad. The Financial Controller will work closely with the Finance Director in a young management team operating modern systems of financial planning and control. He/she will manage a small central staff and be involved in most aspects of the finance function including treasury management, acquisition studies, statutory accounts and contact with financial institutions. The role therefore provides an excellent opportunity to exercise responsibility and acquire experience in the financial control of an expanding plc. Ref: 1646/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R. A. Phillips, ACIS, FCIL, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156.

Phillips & Carpenter
Selection Consultants

Finance Manager

Up to £30,000 Package + Car Nottingham

Our client is a major UK multinational manufacturing company with a substantial international presence. Its technological strength, commitment to R & D and commercial expertise has enabled the company to maintain market leadership in many sectors of its business.

A Finance Manager, to report to the Business Director of a £80m to operation within the group, is now sought to take wide responsibility for the business' financial affairs and to participate as one of the senior management team in developing future strategy of the operation.

Candidates should be qualified accountants, aged early/mid 30's, with experience in a manufacturing company which is marketing driven. This is a new role that has a strong commercial element to it, such as joint venture and acquisition studies/negotiations. It is

therefore essential that candidates have the personal qualities to work with all disciplines and levels and the will to succeed and progress within the group. Some degree of European travel will be required.

Please write or telephone enclosing full resume quoting ref: 149 to: Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JR. Tel: 01-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

FINANCIAL DIRECTOR growth plc responsibility

based Surrey: c£35k + substantial benefits

The Company is a young, well funded and profitable organisation operating in the service and construction industries. Ambitious growth and diversification plans should lead to a full market listing within 2-3 years, built on a successful trading record to date.

Your role as Financial Director will be to provide a broad-based, practical input to the management of the Company. Producing regular accounts and control data will be essential, but more important will be the development and implementation of financial strategies to maintain profitability and achieve internal growth and acquisition plans.

This is a very attractive opportunity for an ambitious qualified Accountant with fair and business acumen. Experience of investment appraisal, foreign exchange and treasury responsibility would be ideal; a service and/or construction industry background would be useful, including European exposure.

The package includes a salary c£35,000, company car, pension scheme and substantial share option potential. Career development will be exciting as the Company achieves planned growth.

Telephone Alan Forrest on Chertsey (0932) 563213 (days) or Maidenhead (0628) 74967 (evenings/weekends). Alternatively, write with full career details to him at Strategic People Recruitment, The Range, Docket Eddy Lane, Shepperton, Middlesex TW17 9NL.

STRATEGIC PEOPLE
RECRUITMENT

Career development opportunity in multi-national group MANAGEMENT AUDIT Based UK or Belgium

A Bermuda based transportation group with operations in the UK, Continental Europe and North America seeks a commercially minded accountant. Reporting directly to the Group Vice-President, Finance, the successful candidate will set up and operate a management audit function and will also carry out a variety of special projects and investigations.

Applicants should be computer literate qualified accountants, capable of earning rapid promotion in a group with a proven record of developing talented people on the fast-track.

Since travel will initially be primarily within Continental Europe, willingness to be located in Belgium is preferred, but not essential. An attractive remuneration package will be negotiated.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2860/FT, to G. J. Perkins, Executive Selection Division.

Touche Ross
The Business Partners

Thames Inn House, 34 Holborn Circus, London EC1N 2HR. Tel: 01-353 7361.

SENIOR ACCOUNTANT Abu Dhabi

Salary PD.STG.30,000 Free of Tax + Substantial Benefits

A leading public sector Financial Institution requires one Senior Accountant for its Finance Department in Abu Dhabi.

The Institution concerned is actively involved in worldwide securities and other investment on a large scale. The organisation uses sophisticated investment techniques and employs the latest data processing and communications technology.

The candidates appointed will assist the existing management accounting team in the Finance Department in the following projects:-

1. The development of management information reporting systems.
2. The development of performance analysis and other management reporting techniques and
3. Preparation of annual budget and budgetary control.

Scope for personal initiative and creativity is high. Duties will involve extensive contact with Directors and Managers and the position offers first class experience.

Candidates should be qualified Accountants aged between 25-35 with good academic record. Relevant professional experience gained either in a leading international audit firm or directly in an Investment Bank or other major institution is essential. Energy, creativity and tact are key personal requirements.

The candidates will be required to live in Abu Dhabi on married or single status. The remuneration package offered includes a substantial salary, transport allowance, furnished accommodation inclusive of all service, 45 days leave per annum, annual return airfares to place of origin, free health care, assistance with education of dependent children and a substantial terminal gratuity. Salary and benefits are at present free of all taxation.

Please send full career details to:-

The Director, 18th Floor, 99 Bishopsgate, LONDON, EC2M 3XD.

Interviews will take place in London and in Abu Dhabi in November 1987 or December 1987.

Financial Controller

Berkshire

c. £28K+Car

Our client is a highly regarded public foods group (to c.£100M) with a record of innovation and profitable expansion principally in private label business with the top multiples. The group is committed to further growth and diversification, and current plans include a major computer investment and other capital projects.

This is a new position responsible not only for the financial control of a major Division (to £36M) and for the development of its systems, but also for providing a vital financial and commercial input to strategy and decision making as a member of the Division's executive board. Indeed the early assumption of additional commercial responsibilities is envisaged while future prospects are likely to include opportunities in general management.

Candidates should be qualified accountants in their early 30's - early 40's with appropriate professional experience and significant commercial exposure in a manufacturing environment, ideally in food/drink or a similar fast-moving process industry.

Salary is negotiable as indicated, and benefits include a discretionary bonus, fully expensed car and assistance with relocation if appropriate. Please apply in confidence under reference 344/6 to Charles Barker MSL, 30 Farringdon Street, London EC4A 4EA. Tel: 01-634 1143.

CHARLES BARKER
SELECTION-SEARCH-ADVERTISING

ACA'S WITH LANGUAGE POTENTIAL

London/Europe

£ High Base + Car

This US multinational corporation is one of the world's most respected organisations. It is highly successful and has substantial European operations. This success has resulted from its innovative R & D, product development and acquisition policies.

Very occasionally an opportunity arises for a high calibre individual to join their team of London based professionals. This team undertakes projects of an analytical and investigative nature, and its activities impact directly on the decision making process at an international level.

As a result of internal promotion, we have been retained to search for an exceptional person, aged 25-29 who can demonstrate outstanding technical ability, combined with commercial flair and management potential.

Interested applicants should submit a brief CV to the address below or telephone David Ryves on 01-930 7850. Alternatively for those interested in finding out more about this opportunity, exploratory meetings can be arranged at the following locations over the next 3 weeks: London, Brussels, Paris, Milan, Birmingham, Manchester, Bristol and Southampton.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS

65-66 Haymarket London SW1Y 4RF Telephone: 01-930 7850

Director of Finance

£27,279 to £30,867

The Sports Council is a progressive public body with a continuing commitment, under its Royal Charter, to improve sports facilities and develop sports participation. As part of this programme, we are expanding our areas of activity, re-examining the functions of our national sports centres and generally reviewing our structure and management.

To meet these new challenges, we are seeking to appoint, on a permanent or fixed-term basis, a Director of Finance who will be a key member of a small, senior management team headed by the Director General.

The post offers a unique opportunity for the right person to make a significant impact on the forward planning and policy development of the Council.

The postholder's prime function will be to develop and propagate - within the Sports Council and with National Governing Bodies of sport and other organisations with which the Sports Council has common interests - enlightened financial policies which will advance the development of sport. He/she will be particularly concerned with ensuring that financial policies and systems are effectively

installed and operated, that proposals for investment are properly appraised, that adequate financial information is used and financial systems are effective.

He/she will take the lead in preparing the Corporate Plan, bids for resources and estimates and will represent the Director General on appropriate occasions.

The successful candidate, probably between 25 and 50 years of age, will need to have considerable management ability, together with a wide knowledge of general administrative processes. An interest in new technology and sympathy with the aims of the Sports Council are highly desirable.

An Accountancy qualification is essential. If you wish to be considered for this post, please submit detailed curriculum vitae, in confidence, to:

Les Wright,
Principal Personnel Officer
The Sports Council
16 Upper Woburn Place
London WC1H 0QP

Closing date: 23rd November 1987

AN EQUAL OPPORTUNITIES EMPLOYER



Financial Controller

£ negotiable

Isle of Man

Our client is a leading Independent Trust and Corporate Services Group with a world-wide clientele. Its reputation is based on providing consultancy services through a unique blend of legal, banking, secretarial and accounting disciplines, backed by specialised administrative systems.

Currently enjoying an impressive growth record, the group is now seeking to appoint a Financial Controller to take full responsibility for the accounting function.

Reporting to the Managing Director, your responsibilities will be to control the total accounting function and improve existing computerised management reporting systems.

A qualified accountant, you will have a sound understanding of computerised accounting systems and have a minimum of five years' experience. You will be familiar with the requirements of a time-based service organisation and as a key member of the management team, have the personal qualities to readily earn the confidence and respect of your staff and professional colleagues.

Initial rewards will include negotiable salary in the range £15K-£20K, share incentive scheme, and non-contributory pension. Relocation assistance is available to this attractive island whose advantages should increase your disposable income by 20%. Success will lead to rapid career advancement and a seat on the Board.

Please write with full career details - in confidence - to Roy Hammond, ref B.13025.

MSL International (UK) Ltd,
Sovereign House, 12-18 Queen Street, Manchester M2 5HS.

Office in Europe, for America, Australia and Asia Pacific.

MSL International

CORPORATE FINANCE £20 - 50K

Several of our clients, mainly major international Merchant Banks, require qualified ACA's with a good examination record, either direct from the profession or with sound corporate finance experience. Vacancies range up to the equivalent of senior manager level. For an informal career discussion please contact James Jarratt.

CAPITAL MARKETS £20 - 35K

We have also been asked to recruit several ACA's for various positions within Merchant Banks and Investment Houses. Experience of Capital Markets is helpful but not essential. Current vacancies include a newly qualified to train in Swaps accounting, various opportunities in Financial Management with a U.S. House, and a European Bank require an Auditor with fluent German and preferably knowledge of German Audit techniques.

Please contact James Jarratt

Tom Kerrigan Associates Ltd,
20 Wornwood Street,
Bishopsgate,
London EC2M 1RQ
Tel: 01-589 4303

TOM KERRIGAN
ASSOCIATES LTD

RECRUITMENT CONSULTANTS

TREASURER/FINANCIAL CONTROLLER

Attractive Tax-free Salary Package

TURIN, ITALY

The International Centre for Advanced Technical and Vocational Training, which is affiliated with a major United Nations Agency, is seeking a mature, energetic financial executive of proven ability to become a key member of the Senior Management Team with full responsibility for all financial management functions.

Applicants must be members of an internationally recognised accounting institute (Chartered Accountant, Certified Public Accountant) with extensive experience in senior financial management. Good working knowledge of French or Italian desirable. CV's should be sent in confidence to:

The Director
Turin International Centre
DIR/TURIN
Case Postale 500
1211 GENEVE 22
Switzerland

quoting reference FT/ITRN/187

GROUP CHIEF ACCOUNTANT

This is an outstanding opportunity for a high calibre individual to join an established, well-run, expanding Group involved in international marketing, leisure and manufacturing, at a most interesting period in its development.

The principal functions of this position are the control of all accounting and reporting requirements of the Group. Promotion to Director level is anticipated for a person showing the necessary drive and ability. The location is Aylesbury, in new purpose-built premises.

The successful applicant will be a qualified Accountant, probably aged between 30 and 40, with experience in small/medium sized companies. Salary will be negotiable around £23,000, plus a car and a full range of benefits, including opportunities for international travel.

Please write with details of career to date and current salary package to:

Box A.0720, Financial Times
10, Cannon Street, London EC4P 4BY.

MANAGER INTERNAL CONTROL

£25,000 NEG

A Stockbroking subsidiary of a major financial services group requires an internal controller to redevelop and take responsibility for the operational accounting and compliance functions of the company.

Applicants should preferably be qualified accountants in their early 30's, possessing several years experience in the securities industry. The ability to prepare financial reports in accordance with Stock Exchange requirements and the Companies Acts is essential, together with experience of computerised systems, preferably C.C.E.

Benefits include: Company car; 27 days holiday; profit share; mortgage subsidy and other banking benefits.

Please write to M. Blundell Jones, Fortman Recruitment Services Limited, 13/14 Great St Thomas Apostle, London EC4V 2BB.

FORTMAN

Fortman Recruitment Services Limited

Computer People Commercially Minded Accountant

West End £21,000 + FX Car + Share Options

The leading computer employment consultancy in the U.K. and with a growing presence in the U.S., Computer People clients include the majority of the Times Top 100 companies. Outstanding growth over recent years culminated with a successful full listing earlier this year.

Internal promotion has now created a vacancy for a young recently qualified accountant to join their small highly motivated accounts team. The wide ranging role will involve financial and management reporting, systems development as well as ad hoc projects related

to the company's projected future growth. The successful applicant will need a high degree of commercial awareness. The company is epitomised by its young and ambitious staff and therefore a lively outgoing personality is a must. There will be much contact with non accounting personnel. The position offers an excellent remuneration package together with good career prospects.

Interested applicants should write enclosing full C.V. to Hugh Everett at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH or telephone him on 01-831 2000.



Michael Page Partnership
International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Financial Controller

City to £50,000 + Bonus + Mortgage

Our client, a major UK multi-national financial institution, is seeking to recruit a Financial Controller for its Head Office.

The requirement is for a progressive, far-sighted individual who sees the role of a financial manager as being key to the success of the business generally. The ability to identify and communicate the business implications of financial data will be essential.

The Financial Controller leads a highly specialised team which includes many qualified accountants. Responsibilities encompass Financial & Management Reporting and Analysis, Planning and Forecasting. You will also be required to continue the development of an integrated

financial and management information system which will be unrivalled within this sector.

The successful applicant will be aged 32-42 and probably a graduate qualified accountant. Previous experience in a senior role in a financial institution is essential. Highly developed communication skills at senior management level and a strong background in effective man management, are prerequisites.

Interested candidates who meet these demanding requirements should write enclosing a comprehensive CV and daytime telephone number quoting ref. 464 to Philip Rice MA, ACMA, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership
International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Challenging opportunity – European role

Division Controller

South West c£30K + Car + Relocation

Our client is a several billion dollar US multinational corporation and is a key member of a young management team. You will have total responsibility for the financial function, which includes corporate planning, forecasting and budgetary control.

A fully integrated state-of-the-art computerised system is in place backed up by sophisticated management techniques, including MRP/II. Candidates should be graduate accountants with at least 4 years post qualified experience in a similar environment. Strong communication skills are essential and you will be able to demonstrate a high level of commercial ability and a third-class approach.

Interested applicants should send their C.V. to Wayne Thomas, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership
International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Excellent opportunity in FMCG Financial Controller

West of London c£25K + Car + Benefits

Our client is a \$4 bn finey North American Corporation which is now developing its international operations through Europe and the UK.

The Company has identified the need for a Financial Controller for the UK company, which is planned to grow very substantially over the coming years.

Reporting to the UK General Manager, with a strong dotted line to the VP Finance-Europe, the Financial Controller will be responsible for developing and controlling the total finance function in a rapidly expanding environment. Considerable emphasis will be placed on costing and financial modelling skills.

The appropriate candidate, probably in his/her late 20's, will be a graduate qualified accountant. Experience of frog and the North American business style would be useful but not a prerequisite. Candidates will also require a commercial outlook with strong negotiating and persuasive skills.

The company is offering a competitive remuneration package with a salary of c£25K, a car, BUPA, non-contributory pension and five weeks holiday.

Interested applicants are requested to submit their c.v. to Wayne Thomas, Executive Division, Michael Page Partnership, 45-47 High Street, Leatherhead, KT22 8AG.



Michael Page Partnership
International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Young Qualified Accountants

Wyeth Laboratories, which researches, manufactures and markets a wide range of pharmaceutical and infant nutritional products, currently has two opportunities for young qualified accountants to further develop their professional and commercial skills.

Assistant Financial Controller
c. £20,000 + car

Reporting to the Financial Controller you will provide financial support and control to the Company's infant nutrition division and R & D activities. This will include budget and forecast preparation, divisional performance and product profitability analysis, and strategic reviews.

This is a pro-active role demanding exceptional interpersonal skills and commercial awareness. It is likely the successful candidate will be a graduate accountant with 1-2 years post qualifying commercial experience.

Financial Accountant
c. £18,000

Reporting to the Chief Accountant you will be responsible for the production of monthly financial accounts to a strict timetable for reporting to both local management and to the US parent Company.

The successful candidate will be closely involved in the on-line general ledger system which the company is in the process of introducing. Applicants should be in their twenties and possibly looking for their first move since qualifying.

Benefits for both positions include a contributory pension and life assurance scheme and 24 days annual holiday entitlement. Assistance will be given with re-location where appropriate.

Please telephone Birmingham (06288) 4377 Ext. 4341 or send your CV to:

Wyeth Laboratories, Huntroome Lane South, Taplow, Nr. Maidenhead, Berks SL6 0PH.

Wyeth Laboratories

Financial Director

British plc
Warwickshire
Attractive Salary

A long-established but recently restructured group, with a turnover in excess of £30 million, based in an attractive part of Warwickshire, wishes to recruit a first class Financial Director. This is a substantial quoted industrial group of companies with a strong profitable product range, a very sound financial base and realistic plans for future growth. The position is on the main board, as part of a small team of senior executives, and is very much concerned with profitability and the continued rapid development of the group.

Aged 30-40, a Chartered Accountant with a degree, the successful candidate will have had industrial experience both at group and plant level.

An attractive basic salary is offered, augmented by a profit related bonus, share option scheme and excellent benefits package.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to C. Pritchard, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021 455 7575, quoting Ref: B10020/P1.

Hoggett Bowers
Executive Search and Selection Consultants

MEMBERSHIP: BIRMINGHAM, CAMBRIDGE, CHICHESTER, GLASGOW, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD AND WINDSOR
A MEMBER OF BLUE ARROW PLC

FINANCIAL MANAGEMENT

INTERNATIONAL BANK

Canadian Imperial Bank of Commerce is one of the largest banks in North America and a leading international bank with a firm commitment to Europe.

As a result of internal promotion we are now seeking an ambitious accountant of ten years post qualification experience, with well developed management skills and ideally from a banking background.

Reporting to the Vice President, European Support Services the successful candidate will be responsible for all aspects of Financial Management within the European Corporate Division of the bank. In addition to the production of Financial and Management information and the day to day management of the department, the Financial Controller also plays an important part in the planning process. The review and development of systems is a further integral feature of the role.

If you have the necessary skills and experience, and are willing to make a full commitment to our growth and success you will find us more than able to meet your salary and benefits requirements.

To apply write enclosing your full CV to: Alison Fiska, Personnel Officer, Canadian Imperial Bank of Commerce, Cottons Centre, Cottons Lane, London SE1 2QL.



CANADIAN IMPERIAL
BANK OF COMMERCE

FINANCIAL ACCOUNTANT

Aitken Hume International plc, a rapidly developing Financial Services Group comprising Life Insurance, Portfolio Management, Unit Trusts and Banking Services is seeking a Financial Accountant.

Reporting to the Financial Controller of the Life Insurance Subsidiary, the duties will involve a high systems development and control content and the management of a department of ten, including responsibility for the investment accounting and unit pricing functions.

The ideal applicant would be a Chartered Accountant with some experience in asset management accounting, but the position could possibly be filled by an unqualified person of exceptional ability, who can demonstrate a history of success in this field.

Salary will be c.£27,000 with a comprehensive range of benefits.

Please write with a full c.v. to C.J. Chariwood, F.C.A., Group Financial Controller, Aitken Hume International plc, 30, City Road, London EC1Y 2AY.



AITKEN HUME INTERNATIONAL PLC

ACCOUNTANT

c. £17,000 + CAR
EAST ANGLIA

Lloyd's of London Press Ltd., an established international publishing house, urgently require a commercially aware Accountant to join the Colchester based Finance Division.

Applicants should have a relevant professional qualification and be aged 25 to 30.

The successful applicant will have a hands-on grasp of computer systems gained during several years experience in a substantial commercial environment, and will in addition, possess a sound technical knowledge of accounting. Success will be determined by a tough approach to decision-making, commercial judgment and communication skills. Experience in the publishing industry, whilst not necessary, would be advantageous.

Salary package offered is in addition to an attractive range of benefits associated with a progressive company. Relocation assistance will be available where relevant.

Please write with full c.v. in complete confidence to:



W. J. Harding Esq.,
Personnel Manager,
Lloyd's of London Press Ltd.,
Sheepen Place,
Colchester,
Essex CO3 3LP.

Lloyd's of London Press

Financial Controller Middle East

Tax Free Salary c£40,000 + Benefits

Our Client is a commercial trading partnership with substantial interests in vehicle distribution, soft drinks and other businesses, who has enjoyed a good growth record and has now identified the need to strengthen its financial team by the appointment of a Financial Controller. The location will be Kuwait, now a modern developed country offering all amenities to citizens and residents.

Reporting to the Partners, you will be responsible for the financial control of the Company, and advising on investment appraisal, treasury matters and commercial policy.

Candidates, with a minimum of 10 years experience and not more than 45 years of age, will be qualified Accountants who can demonstrate a progressive track record gained in a dynamic commercial environment. A highly articulate and analytical type of person is required who is capable of providing financial objectivity to the organisation. Experience of computer applications would be an advantage. Whilst English is predominately the business language a knowledge of Arabic would be useful.

If you meet these demanding criteria, you should send a detailed CV, including your current salary, to Don Day FCA, quoting reference LM611, at Spicer and Pegler Associates, Executive Selection, International Division, 13 Bruton Street, London W1X 7AH.



Spicer and Pegler Associates
Executive Selection

EXECUTIVE SELECTION

£35,000 package



Harrison Willis was established in 1959, but it was not until a management buy-out in 1983 that the company started developing to its full potential. Since the buy-out we have grown significantly and are now looking forward to further expansion and diversification.

We now wish to establish and expand our Executive Selection arm in conjunction with the already successful and thriving commercial and industrial division. The position will involve working closely with an existing senior consultant.

The role will require an individual with previous experience of handling executive level assignment work. It is essential that you can communicate effectively at all levels and are well presented. You will be a graduate and enjoy the challenge of setting up a new business area, aged 27-32 and full of initiative.

If you feel you meet all these criteria, please write to **Laurence Smith**, Managing Director, at the address below in confidence enclosing a full curriculum vitae or call him on **01-629 4463** during the day, alternatively on **0580 211562** during evenings or weekends.

HARRISON WILLIS

FINANCIAL RECRUITMENT CONSULTANTS
CARDINAL HOUSE, 39-40 ALBEMARLE ST., LONDON W1M 2PD. TEL: 01-629 4463.

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ext 3694

Financial director (designate)

NW London, c£40,000+



This is a new role and a key appointment in the continued development of a rapidly expanding and highly profitable international group.

Our client, renowned for its expertise in a particularly specialised trading sector and employing a comprehensive leading edge technology base, have produced record levels of turnover and profitability for several years running. Substantial growth is planned for the future.

Reporting to the Managing Director, with total responsibility for financial accounting, auditing and company secretarial duties, you will play a major part in directing the company's future throughout the United Kingdom.

A Chartered Accountant, probably aged 34-42, you will form part of a young and dynamic team and be expected to bring to bear a considerable input relative to line management and make a significant contribution to continue the growth pattern of the last few years, both through acquisition and by internal growth.

Without a doubt, this is a first class opportunity calling for a top flight candidate with a strong personality who by motivation and creativity will be able to advance within the company and stand measurement alongside the current successful top management structure.

Terms of engagement are excellent, and in addition to the base salary they include a share option scheme, pension contribution, BUPA and company car.

If you consider you match up to the high standards of the colleagues you would be joining, please send a résumé, including a daytime telephone number, to John Sanderson Watts, Ref. SW806.

Coopers & Lybrand
Executive Selection

Coopers & Lybrand
Executive Selection Limited
Shelley House 3 Noble Street
London EC2V 7DQ
01-608 1975

Accounting Controller

Recently qualified

Amsterdam

£110,000 (£30,000)

Internal promotion within this major Canadian group, listed on both the London and Toronto Stock Exchanges, has led to the need to recruit an Accounting Controller for its finance and investment company in Amsterdam. This operation plays a key role in the group's European financial operations which provide a substantial contribution to group earnings.

The successful candidate will take responsibility for:

- the administration of the local accounting function and the maintenance of financial records for a group of international financial and holding companies;

- the preparation of monthly reports, annual budgets, forecasts and annual financial statements;

- the completion of ad hoc financial exercises as necessary.

The position offers considerable exposure to Senior

Management, plus the opportunity to become involved in the financial aspects of related tax and legal affairs. Applicants should be young (aged 25-30), ideally single, and finalists or recently qualified accountants with sound experience in accounting, financial administration and reporting.

Maturity, good communication skills and the potential to grow within the group are essential. A two year period in Amsterdam is envisaged.

An excellent package, including tax benefits and relocation, is offered. Initial interviews will be held in London.

If you are interested in this high profile position, based in one of Europe's most exciting capital cities, contact Stephen Barker on 010 31 20 266 776 or Michael Page International, Amstel 344,

1017 AS AMSTERDAM, The Netherlands.



Michael Page International

Recruitment Consultants
London Amsterdam Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Management Consultancy

Scotland to £35,000 + Car

Our client is a highly successful, well respected 'Big 8' firm of management consultants whose recent record of expansion is outstanding.

This growth necessitates the recruitment of a number of high calibre commercially orientated accountants to strengthen the team. Key areas of involvement will be business reviews, strategic planning, financial systems implementation, cost reduction exercises, corporate recovery, acquisitions and management buyout reviews.

Candidates, aged 26-35, will be qualified accountants of graduate intellect who can

demonstrate an outstanding track record of achievement within 'blue chip' organisations. An outgoing and ambitious personality coupled with the ability to communicate effectively with all levels of management are essential prerequisites for these roles. Career prospects are excellent. Relocation facilities are available where appropriate.

Interested applicants should contact Stephen J. Broadhurst, quoting ref: G8705 at Michael Page Partnership, 150 George Street, Glasgow G2 2HG. (Tel: 041 331 2597).



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leamington Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

FINANCIAL CONTROLLER - MANUFACTURING

Surrey

to £25,000 + car

An internationally-based producer of specialist electronic equipment is seeking a Financial Controller for its Manufacturing Division. The company is currently specifying new computer systems to provide integrated accounting, purchasing and manufacturing systems.

The Controller will play a major role in the introduction of the new systems within manufacturing and will control accounting and budgeting practices within the Division. He or she will lead a small team who also provide some accounts functions to the whole company. Above all the Controller will provide comprehensive management information and guidance.

The successful candidate will be a qualified accountant with experience of modern manufacturing and accounting systems. Drive, initiative and an outgoing personality are essential. Promotion prospects are excellent. The location is accessible from many areas of the South East. Relocation expenses will be paid where appropriate.

Please send a comprehensive career résumé, including salary history and day-time telephone number quoting reference 2859 to Frank Hobson, Executive Selection Division.

Touche Ross

The Business Partners

Thames Inn House, 34 Holborn Circus, London EC1N 2HR. Tel: 01-353 7361.

Financial Manager

EAST
ANGLIA

£18,000 + CAR
+ Benefits

Our client is a highly successful, expanding group of companies specialising in the construction of yachts and the provision of marina and chandlery services in an attractive waterside setting.

An opportunity has arisen for an energetic, mature, qualified accountant, aged 35-45, to take responsibility for all the financial aspects of the group. Reporting to the Financial Director, the successful candidate will control a small team producing all financial accounts and management information for activities ranging from retail sales to property management. Experience of controlling and developing computerised systems would be an advantage.

An attractive package is offered together with every opportunity for further advancement within a successful and dynamic team.

Please send a full CV with a covering letter to Mr. J. G. Manley quoting reference 0336.

**MOORES
&
ROWLAND**

50 St. Andrew Street,
Hertford, Herts. SG14 1JA

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED

CHIEF ACCOUNTANT

Hampton

£ negotiable + car

The Sloggett Group is engaged in a wide variety of construction activities which include a rapidly expanding Property Development Division at Hampton.

This Group now requires a qualified Accountant (ACA or ACCA) ideally with some experience in the Property Development and Investment field, to work closely with the Managing Director. Management accounts, reports and budgets are produced and monitored on a monthly basis, and the postholder will also take responsibility for financial accounts' company secretarial administration, and establish new systems.

An enthusiastic, shirt-sleeves approach is required. This is an excellent career opportunity to be a key member of a Group that has achieved considerable growth and foresees continuing expansion in the future.

Please write, enclosing a career/salary history and daytime telephone number to Mr D. K. Sloggett, Managing Director, Sloggett Group, 209 High Street, Hampton Hill, TW12 1NR. 01-977 9261.

SLOGGETT GROUP

Financial Executive Venture capital

Managed Technology Investors (MTI) is a Limited Partnership designed specifically to make available risk capital and management resources to British high-technology companies. MTI was formed as a result of a joint initiative by Morgan Grenfell, the PA Consulting Group and the Prudential.

A Financial Executive of the highest calibre is required to lead the team responsible for all legal, financial and fiscal functions associated with the business of MTI and its general partner, MTI Managers Limited. The varied and challenging duties will also involve participation in the monitoring and management of investee companies, and in the negotiation of investments.

This demanding position will appeal to qualified accountants, in their late 30s, with several years' experience of financial and management accounting, preferably gained in a manufacturing environment, who would welcome a career progression

into venture capital. Previous involvement with corporate administration, finance and funding would be an advantage, as would experience of the high-technology sector.

An excellent remuneration package is offered, including a performance bonus, participation in the success of the investment portfolio, executive car, and large company benefits. Relocation assistance will also be provided if appropriate.

Please write, including a brief cv, to Dr Paul Castle, MTI Managers Limited, 70 St Albans Road, Watford, Herts WD1 1RP.



MANAGERS

Finance Director

Yorkshire

C. £30,000 + Bonus + Car

Install Telecom Limited is the £25m market leader in sophisticated emergency communication systems. The major subsidiary of an expanding electronics-based group, the company is committed to exciting growth plans linked to a considerable R & D investment programme.

This is a high profile Board role demanding a significant contribution to strategic planning and the overall commercial management of the business. Applicants, ideally aged 30-35, must demonstrate keen financial awareness gained through a successful track record in progressive manufacturing operations. The ability to continue the development and integration of financial and management information systems will also be a key factor.

The attractive remuneration package indicated is backed by a comprehensive range of benefits including a fully financed prestige car and relocation expenses where necessary.

Interested applicants (male or female) should send a detailed CV or telephone for an application form on 0625 533364 (24 hours) quoting reference 1292/FT.

Wickland Westcott

LONDON-PARIS-BRUSSELS-DUBLIN
Executive Selection/Management Development
Springfield House, Water Lane, Wilmslow, Cheshire SK9 5QS. Telephone: (0625) 532446.

SULTANATE OF OMAN MANAGER - CREDIT

A rapidly expanding Commercial Bank in Oman, with over thirty branches, wishes to recruit a Credit Manager.

We seek a committed and enthusiastic young Banker to head up the credit function, and to contribute to the development and training of the Bank's Omani staff.

Reporting to the Chief Executive, the position offers good career prospects and competitive terms. It is anticipated that this position will appeal to Bankers in the 33-38 age range, who have a strong formal background in Credit Assessment and Financial Analysis.

CVs, to be received by 10 November 1987, should be sent to:

Miss C. D. Hawksworth
CHERYL HAWKSWORTH LIMITED
Collier House, 163-169 Brompton Road, London SW3 1HW
Tel: 01-589 4567 - Fax: 01-581 8933 - Telex: 919924 Colie G

Hawley Group

Senior Financial Executives

Hawley Group is one of the world's largest international service groups with substantial operations represented by its four core service divisions of Cleaning and Building Services, Hospital Housekeeping and Food Services, Security and Communication Services and Auction Services. Sales are currently more than \$1.5 billion per annum.

A number of senior financial positions exist within the Group in the United States, the United Kingdom and Australia. Qualified accountants who are seeking a challenging and stimulating work environment are invited to submit their curriculum vitae.

The remuneration package for the successful candidates will not be a limiting factor and will reflect the demands imposed on, and the responsibilities of the position to be filled.



Send your replies to the Group Finance Director at either:

5 Hanover Square
London, W1R 9HE
101 Eisenhower Parkway
Roseland
New Jersey 07068

Hoggett Bowers

Executive Search and Selection Consultants
A MEMBER OF BLUE ARROW PLC

Qualified Accountant

Treasury Role
Central London, To £25,000, Car

This international group has an outstanding growth record with a current annual rate of sales of over £1 billion. The demands now placed on the Treasury function have created the need for a new managerial position reporting to the Treasurer. Primary duties will be the day to day running of the department and will include cash management, dealing with funding sources and reviewing operational requirements. Additionally, there will be a responsibility for the development of computerised systems. This is a first class opportunity for a Chartered Accountant aged up to 30 who is seeking Treasury experience. Career prospects within this expanding Group are excellent.

J.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street,
LONDON, W1R 9WB, 01-734 6883. Ref: H2023/FT.

Financial Controller

Consumer Durables
East Anglia, £20,000, Car

The Company, a subsidiary of a major British engineering group, distributes the spare parts of the parent company's consumer durables to several thousand small and medium sized businesses throughout the country. This profitable business, which operates in an increasingly dynamic trading environment has a growing turnover of £5m. There are 100 employees based at Head Office and several distribution centres throughout the country. Applicants, who must be qualified accountants, will be responsible for the provision and interpretation of financial management accounting information. Of key importance is the ability to utilise computer information systems. Age need not be a ruling factor, but commercial awareness, creativity and the ability to help develop a growing business is of key importance. Reporting and working very closely with the Managing Director this position should lead to a Directorship in due course and overall opportunities within the group are outstanding. The normal fringe benefits package is offered, plus car and assistance where appropriate to this extremely attractive location.

M. Stein, Hoggett Bowers plc, 1/2 Hanover Street,
LONDON, W1R 9WB, 01-734 6883. Ref: H2023/FT.

These positions are open to both male and female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Business Controllers

... two newly created, challenging positions

Thames Valley to £23,500 + car allowance

Our client, part of a major UK organisation, has recently been restructured into key business areas to accommodate its ambitious growth plans.

As a result there is now a requirement for two commercially minded accountants each to play an essential role as the controller of a business sector.

In addition to all management accounting, you will also be responsible for the complete planning process and for the financial appraisal of capital projects, acquisitions and new products.

The position will call for a high level of original thought as the problems encountered in the revised structure will often be entirely new.

A qualified accountant, you will need a sound track record in a commercial environment and a firm, down-to-earth approach. Management credibility and the ability to articulate your thoughts clearly will be essential personal qualities.

If you consider that you meet these requirements, please write with full details including current salary to Nigel Bates PCA, ref: B34019.

MSL International (UK) Ltd,
52 Grosvenor Gardens, London SW1W 0AW.

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Sharp minds give
us our Cutting Edge

Accounting for the performance of an energy company is a complex and constantly changing challenge. The sums involved are large and it's no place for the faint-hearted.

Conoco is one of the UK's leading energy companies. We are involved, "upstream" in exploration and production, and "downstream" in refining, distribution and marketing. A confident investor in the North Sea for 25 years, we have launched a £750 million programme to develop new offshore gas fields.

Only the best young qualified Accountants are good enough to meet the challenges we offer. And if you're one of them, Conoco has the breadth of opportunity you need to achieve your aspirations.

We're not looking for "bean-counters" or narrow specialists. We are looking for creative, visionary, flexible and technically capable

- High profile roles
- London HQ - international dimension
- Wide scope and career potential
- Exceptional relocation offer
- £20,000 - £24,000pa.



professionals who actively seek a range of different challenges that will propel them to the peak of their careers.

Such men and women are hard to find. Which is why the search is now on throughout the UK for the brightest young qualified Accountants in industry and the profession.

The rewards we offer are high - including an exceptional relocation programme featuring substantial help to defray the difference in value between the home you leave and the comparable one you move into in the London area. And of course we provide the full package of benefits to be expected from a blue-chip company.

If you wouldn't be out of your depth in North Sea energy, please send your c.v. to Tony Strudwick, Employee Relations, Conoco (UK) Ltd., Park House, 116 Park Street, London W1Y 4NN. Tel: 01-408 6938.

Financial controller

Croydon

£18,500 + Car + Benefits

We are weekly newspaper publishers publishing 12 titles with a turnover in the region of £9m. This new position has been created as a result of the continued growth of the company's products.

The successful applicant will be responsible for the operation and co-ordination of all financial functions, will control a staff of 20, report to the finance director and be expected to further develop our computerised systems. Responsibilities include preparation of monthly and annual accounts, statutory accounts, tax compa, cash flow, budgets and auditing.

This is a senior position and the job holder will be expected to make a positive contribution to the management of the business.

Applicants should be qualified accountants with good post qualification experience.

Please write with a full C.V. to:

C. M. Lewis, Director & General Manager,
Croydon Advertiser Group Limited,
Advertiser House, Brighton Road, South Croydon,
Surrey CR2 6UR.

CORPORATE ACCOUNTANT

Applied Communications Inc of the USA, the world's most popular EFT software Vendor is seeking a highly qualified dynamic and ambitious young Accountant for a two year special assignment in connection with a US related project in the UK, working out of Applied Communications UK Ltd offices in Watford. The ideal candidate will have a degree level US accounting qualification, at least four years general accounting experience, and an intimate knowledge of US accounting procedures and income tax matters. A CA qualification and first hand experience in the use of computers would be an advantage. A competitive salary and excellent benefits package will be offered to the right candidate. Please reply with CV to:

Box A0712, Financial Times,
10 Cannon Street, London EC4A 4BY

International Audit Manager

Our client is a leading multi-national group in the consumer goods sector. Rapid developments have resulted in the need to increase the strength of its internal audit department presenting a challenging opportunity for someone ready to undertake extensive international travel.

Your main role will be to provide audit expertise in leading teams and pursue objectives such as adequacy or organisational structures, security of information systems and evaluation of performances.

You should be a Business Graduate and/or a Qualified Accountant, have some experience of auditing either within the profession or in industry and should have an understanding of the broader concepts of internal consultancy implied in this function.

This is an excellent opportunity to build a business career by acquiring a broad-based experience across a wide range of consumer product operations and a variety of cultures.

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FINANCIAL SELECTION AND SEARCH

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday November 5 1987

Hunting
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DEVELOPMENTS
CRANE RENTALS FOR CONCRETE
Telephone 0462 3 4444Genentech wins right
to US royalty claims

BY LOUISE KEHOE IN SAN FRANCISCO

GENENTECH, the US bio-engineering company, has been awarded a broad US patent which will enable it to claim royalty payments from the sale of a wide range of biotech products sold by its US competitors.

The patent covers one of the basic techniques of the biotechnology industry in which micro-organisms are used to create useful proteins.

Mr Robert Swanson, founder and chief executive of the California-based company, said the patent represented "recognition of the pioneering scientific efforts" of his company.

The research that led to the technique covered by the patent was the first conducted by Genentech when

the company was founded in 1976.

Genentech originally applied for the patent in 1977, but the claim was delayed until a 1986 US Supreme Court decision on whether new "life forms" were patentable.

The patent was further held up by a dispute between Genentech and the University of California - where much of the original research was conducted on Genentech's behalf - over which party had rights to the technology. Genentech won that case.

Genentech already holds similar patents in 20 countries including the UK. Mr Swanson said Genentech would license the use of the patented technology "at reasonable

rates on a case-by-case basis.

"We do not intend to use the patent to block the creation of new pharmaceuticals made possible through biotechnology," it was premature to comment on whether royalties from these licenses would represent a significant source of revenues.

Analysts compared the new Genentech patent to the gene-splicing patent won by the University of California and Stanford University in 1980 for fundamental bio-engineering technology developed by Mr Herbert Boyer, Genentech co-founder, and Mr Stanley Cohen. Royalties from that patent provide the universities with annual income of \$1.7m.

Rockwell
hit by
fall in
electronics

By James Buchan in New York

ROCKWELL, the diversified US defence and electronics group which makes the B-1 strategic bomber, yesterday reported a 33.4 per cent decline in fourth-quarter earnings to \$146m, or 51 cents a share, from \$218.2m, or 55 cents.

The decline reflects a fall in profit margins at Rockwell's electronics business, the Pittsburgh-based company said. The problems in some electronics contracts have been troubling Wall Street because Rockwell is depending on defence and commercial electronics to replace aerospace profits from the 15-year B-1 project.

Sales for the quarter, which closes Rockwell's reporting year, were \$3,675m, down from \$3,325m. Rockwell's earnings for the year were \$635.1m, or \$2.27 a share, an increase over last year's \$611.2m, or \$2.06. But the figure includes a special gain of \$105m, or 38 cents, from changes in accounting for company pensions.

Rockwell said that its order book on September 30 was actually ahead of the same day last year, at \$12m against \$11.6m.

Greyhound ahead
in third quarter

By Our Financial Staff

GREYHOUND, the diversified US consumer products and transport equipment concern, achieved a 15 per cent increase in third-quarter income from continuing operations despite a \$5.4m increase in losses at its Verex mortgage insurance business.

Income from ongoing activities amounted to \$15.5m, or 36 cents a share.

Olympia & York joins
bidding for Santa Fe

BY DEBORAH HARGREAVES IN NEW YORK

SHARES in Santa Fe Southern Pacific, the Chicago-based transport group, rose 9% to \$55 in early trading yesterday following the revelation that Olympia & York, the Canadian property company, is seeking to join the bidding for Santa Fe Southern Pacific.

Olympia & York said on Tuesday that it would discuss a 263 a share or better bid for the company, which is in talks with the Henley Group of California. Olympia's announcement follows Monday's disclosure that the Henley Group is talking to Santa Fe about a possible 363-a-share offer which, at a total

value of \$9.8m, would mark the biggest non-oil takeover in the US.

Olympia holds the equivalent of a 6.94 per cent stake in Santa Fe, including some stock options, and has been interested in the company's valuable property holdings, which include a prime location near the centre of San Francisco.

In a letter to Mr John Reed, Santa Fe's chairman, Olympia said it was prepared to work with the company, "with a view to creating several separate and independent public companies for Santa Fe's principal divisions." Santa Fe is

obliged to split up its core railroad holdings by US anti-trust regulations.

Olympia said its discussions could also involve a re-capitalisation of the company or a merger with Santa Fe.

Santa Fe said it had provided Olympia with a chance to review certain financial information and expected to begin talks with the company. It said negotiations were continuing with Henley and that there were no assurances an agreement could be reached with either party.

Kodak up
51% in
third
quarter

By Our New York Staff

EASTMAN KODAK, the world's largest producer of photographic products, continued its record year with a 51 per cent increase in third-quarter earnings.

All sectors of the company's business contributed to growth in sales and income, both of which were the highest for any quarter in Kodak's history.

Net earnings were \$366.1m, or \$1.18 a share, up from the year-earlier third-quarter level of \$233m, or 77 cents. However, the 1986 third quarter included special charges for workforce cuts and closure of facilities without which this year's result would have risen 32 per cent.

This year's third-quarter income included a \$40m pension gain due to new accounting standards. Sales for the period rose 12 per cent to \$3.9bn from \$3.48bn in the year-ago period.

In the nine-month period Kodak saw net income increase to a record \$836m, or \$2.71 a share, from \$299.4m, or 98 cents, in the same 1986 period. Sales for the nine months rose to \$9.78bn from \$8.52bn a year earlier.

Mr Colby Chandler, Kodak's chairman, said the results reflected broad-based increases in sales volume as well as cost improvements. He said earnings for the full year could establish a "new yearly high."

"In 1987 year-to-date we have seen double-digit sales increases in such major product categories as Kodacolor films, photographic papers, copy products, clinical products, mass memory products, chemicals and plastics," he said.

In the company's "imaging sector" total third-quarter sales increased by 12 per cent to \$3.18bn with overseas sales rising 18 per cent to \$1.33bn and US sales 8 per cent to \$1.85bn.

Revenues in the chemicals division also rose 12 per cent to \$866.5m with overseas sales up 19 per cent and domestic sales up 12 per cent.

French group
lifts offer for
Susquehanna

By George Graham in Paris

SOCIÉTÉ Financière Eternit, the French cement fibre products company, has received board approval for a new \$5.85-a-share cash bid for Susquehanna, the US building products company.

Eternit already owns 50.8 per cent of Denver-based Susquehanna through a subsidiary and will pay about \$28m for the remainder of the company.

The French concern had originally bid \$3.25 a share but had then reduced its offer by 30 cents following the collapse of US stock markets. The higher price was subsequently agreed with Susquehanna's independent directors.

Susquehanna has closed its rock wool insulation activities in Texas and Indiana, leaving the Stone plastic injection mouldings business, which complements Eternit's European activities.

Ferruzzi may sell
Mira Lanza stake

BY OUR FINANCIAL STAFF

FERRUZZI, the Italian agri-industrial conglomerate, may sell its 53.8 per cent stake in Mira Lanza, Italy's largest detergent manufacturer.

Ferruzzi said yesterday: "We have received several offers for Mira Lanza, and we're currently studying them." He declined to say who had made the offers and did not elaborate on Ferruzzi's plans for Mira Lanza.

At current market prices Ferruzzi's stake would be worth some \$67m (\$32.9m), but one analyst said that it probably would be sold at a premium because it concerns a majority stake.

A disposal would fit Ferruzzi's strategy of selling non-strategic operations to raise cash and reduce borrowings.

Merloni will pay \$150m for Indesit on a deferred basis. The ministry did not specify when the pay-

ment would be made but said the figure was considered equivalent to a current worth of around \$135m.

Merloni will also reimburse credit currently worth \$1.2bn to foreign associates of Indesit.

The ministry said terms of the deal included an undertaking by Merloni to take on 1,545 Indesit employees and maintain the workforce at that level at least for two years.

Italy's industry ministry has approved an offer from Merloni Elektromestrel to acquire Indesit, the struggling home appliance maker. The ministry said it had chosen Merloni, Italy's largest appliance maker, in preference to a rival bid by Gruppo de Longhi.

Indesit sought court protection in August 1986 after suffering heavy losses. It made net losses of about \$18m in 1986 on turnover of \$1,090m.

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INTERNATIONAL COMPANIES & FINANCE

Steelmakers join forces to rescue Bavarian producer

BY PETER BRUCE IN BONN

WEST GERMANY'S big private sector steelmakers have joined forces to rescue the bankrupt Maxhütte group in Bavaria, one of the country's most controversial steel works.

Thyssen Stahl, Thyssen Edelstahl, Kloeckner Stahl, Krupp Stahl, Mannesmannröhren-Werke and Saarstahl said yesterday they had reached agreement in principle with the Bavarian Government to take over 51 per cent of Maxhütte.

The Bavarian Government is to take a 49 per cent stake in the new company, Maxhütte Neu. In addition, Maxhütte's old tubes business is to be moved off into a separate entity, 85 per cent owned by Maxhütte Neu and managed by Mannesmann, a tubes and pipes specialist.

The remaining 15 per cent is to be made available to medium-sized businesses. Maxhütte began the year with about 4,500 employees, only 1,490 of whom will keep their jobs under the scheme.

The rescue involves pumping about DM85m (\$49.7m) of new money into the steel business and a further DM25m into the tubes operation. A works at Haidhof, including a section and bar mill, would be closed.

If the scheme goes ahead, total output would be about 390,000 tonnes of finished steel

a year, roughly a fifth of Maxhütte's capacity 10 years ago. Maxhütte is southern Germany's biggest producer of so-called 'long products' - the billets, reinforcing bars, merchant bars and angles that have formed probably the most fiercely competitive steel market in the European Community for the past seven years.

The Maxhütte management called in a Receiver without warning last Easter. It is thought the move was intended to rid the works of its biggest shareholder, Kloeckner-Werke, which had been threatening to impose big job and capacity cuts.

Kloeckner, though, was only too happy to see the back of Maxhütte. The fact that it and the country's other big steelmakers have come together to save the works has political, not industrial roots.

Mr Franz Josef Strauss, the powerful Bavarian Premier, had set his heart on maintaining some industrial presence at the Maxhütte site.

But he is also a stern and influential critic of state aid paid out to the Ruhr in north-western Germany, where the big steelmakers are based. Their modest participation in Maxhütte is an attempt to win some Bavarian credit.

Bonn puts 47% stake in energy group up for sale

BY ANDREW FISHER IN FRANKFURT

THE West German Government intends to sell its remaining 47.4 per cent stake in Vieg, the energy, aluminium and chemicals group, next year, the Finance Ministry said.

The ministry also said it would decide this week when to sell its remaining 16 per cent holding in Volkswagen.

At the present share price, the Vieg stake is worth about DM1bn (\$588m). The Government disposed of a 40 per cent holding two years ago to raise DM750m.

Vieg has said it expects net profits in 1987 to again reach the DM107m of 1986, in spite of lower first-half turnover.

The ministry added that the state-owned Kreditanstalt fuer Wiederaufbau would also sell

its 12.5 per cent stake, currently worth about DM280m, in Vieg at a suitable time during the year.

The news of Vieg's offering comes at a time of uncertainty over the sale of the Government's stake in Volkswagen, which this week reported a 6.5 per cent rise in profits for the first nine months.

Mr Gerhard Stoltenberg, Finance Minister, said last month that the VW disposal would take place shortly. Yesterday, he added that a decision on the timing would be made this week.

The stock market fall has reduced the market value of the stake from late September's level of about DM1.6bn, when the Government said the sale could take place this year, to under

DM1.3bn.

The Government had previously delayed the planned sale of its remaining VW shareholding - the state of Lower Saxony also owns 16 per cent, which it intends to keep - because of the currency scandal which surfaced at the motor group this year.

But budgetary pressures have forced Mr Stoltenberg to try to speed up the sale. Analysts said the VW sale would also provide much-needed revenue to help the Government meet its tax-cutting and budget goals.

Still on the privatisation list are Deutsche Siedlungs- und Landesrentbank and Deutsche Pfandbriefanstalt, two government-owned mortgage institutions.

DnC suspends share dealer

BY OUR FINANCIAL STAFF

DEN NORSKE Creditbank (DnC), Norway's largest commercial bank, has suspended an unrealised Nkr600m (\$32.5m) portfolio loss and has suspended a share dealer for unauthorised trading.

The bank said yesterday: "An assessment of (DnC) shareholdings has revealed trading in stocks and equity-linked instru-

ments on foreign exchanges exceeding the limit set by management.

"We will investigate trading by the dealer who has been suspended with immediate effect, but so far have no idea exactly how much of this loss is the result of his trading."

DnC said the Nkr600m depreciation of total shareholdings,

estimated at Nkr2.5bn, was generally in line with losses seen on world share markets over the last two weeks.

For the first eight months, the bank improved net profits to Nkr300m, against Nkr203m a year earlier.

The DnC group has total assets of Nkr132bn and a capital base of Nkr8.4bn.

German Ford set to continue recovery

By Our Frankfurt Staff

FORD-WERKE, the West German subsidiary of Ford Motor of the US, expects net profits in 1987 to at least equal last year's figure of DM387m, which was achieved after two years of heavy losses.

The Cologne-based company raised production in the first nine months by 4.6 per cent, to 617,500 cars, just short of its nine-month record achieved in 1979. Exports rose by 3.3 per cent, to 418,800 vehicles.

Ford said in July when announcing its much improved results for 1986 that it expected the growth trend to continue. In the next five years, its capital spending is set to exceed DM4bn (\$2.34bn).

The high profit of last year followed combined losses of more than DM500m in 1984 and 1985. As well as increased unit sales, the company benefited from the impact of the high D-Mark in keeping down imported material costs, better productivity, and the lack of further high provisions for early retirement in order to shed labour.

Like VW, which reported higher nine-month earnings on Tuesday, Ford has been buoyed by strong demand in Germany and other European markets.

UBS expects upturn in final-half profits

BY JOHN WICKS IN ZURICH

UNION BANK of Switzerland (UBS) expects this year's profits to at least equal those for 1986, according to Mr Nikolaus Seem, management chairman.

Last year, net earnings rose by 12 per cent to Sfr770m (\$550m). This allowed the bank to raise its dividend from 24 to 32 per cent of nominal value.

In Zurich yesterday, Mr Seem said the second half was likely to show better results than the corresponding period of 1986. In the first half, earnings had been down on the previous period's record figures.

He added that 1988 was "more likely to be a difficult year" than either 1986 or 1987. The bank forecasted a positive trend in the interest sector, but the existing situation made it impossible to judge how business would develop elsewhere.

Mr Robert Studer, general manager, said that UBS would

issue new public bonds as this was warranted by business activity and market conditions.

The bank was not intending to make a further international share placement "in the coming weeks or months". However, such a placement had not been planned in any case and did not represent a reaction to the instability of the stock market.

Mr Mathis Gubellavetta, responsible for foreign-exchange operations, said he considered it unlikely that there would be a further massive fall in the dollar.

He did not rule out the US unit becoming weaker, however, and pointed to the drop in US interest rates as a move towards a "gradual and orderly" further devaluation.

He said the Swiss franc had remained relatively stable, and the current rate of about \$2.5 continued per DM was "in order."

Stock market fall likely to hit Swedish reinsurer

BY SARA WEBB IN STOCKHOLM

SKANDIA INTERNATIONAL, the Swedish-based international reinsurance group, expects 1987 operating result to drop to SKr200m (\$32.5m), compared with SKr316m in 1986, due to the stock market fall and higher interest rates which have reduced the value of its bond portfolio.

In a separate move, the Swedish group said it had acquired a majority holding in Kgl Brand (Royal Chartered), the Danish insurance company, giving it a stronger position in the EC market.

Skandia said its total premium income was expected to reach SKr9.1bn, compared with SKr9.13bn last year.

Premiums from non-life insurance in the US is likely to show a drop of about 20 per cent to SKr2.4bn, which Skandia said was due to the company not underwriting as many policies as before because of a more cautious approach.

Premium income from non-life insurance outside the US is expected to stay at about

SKr3.5bn. Premiums from life insurance should increase by about 10 per cent, to SKr3.2bn, due to good results from the insurance subsidiary Skandia Life in the UK.

Skandia said the dramatic swings in the financial markets of the last few weeks had had a significant effect on its share and bond portfolio, which was valued at SKr16bn on September 30 but which has since seen a "substantial reduction in value."

In spite of the turbulence of the financial markets, Skandia said its insurance operations were showing a positive trend. Through the acquisition of a further 16 per cent stake in Royal Chartered, it now owns more than 50 per cent of the share capital in the Danish company.

Chartered is the seventh largest insurance company in Denmark, with a gross premium volume of DKr1.1bn (\$166m) and profits last year of DKr23m. The move is intended to strengthen Skandia's insurance business in the EC.

Aegon to finance buyout of broking subsidiary

BY LAURA RAHN IN AMSTERDAM

AEGON, the big Dutch insurer, is disposing of the Rotterdam-based KOK group, one of its subsidiaries, by financing a management buyout of the insurance and property broking unit.

Senior managers and other executives of KOK will receive about Fl 5m (\$2.5m) in subordinated loans from Aegon to help finance the buyout. Eventually the loans could be sold to a third party, Aegon and KOK said.

More than 400 employees will have the opportunity to buy a stake in KOK.

The deal is one of the larger leveraged buyouts seen in the Netherlands in the past few years and follows efforts on the part of KOK managers to take the company out from under the Aegon umbrella.

KOK became part of Aegon, the Netherlands' second largest insurance company, last year when the insurer acquired the FGH mortgage bank, the former KOK parent.

Pre-tax profits amounted to Fl 3.5m on turnover of Fl 30m last year. Profits last year showed a decline from 1985 levels due to higher costs, mostly because of automation in insurance broking.

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CANADIAN UTILITIES LIMITED

17th Debentures 1981 Series

NOTICE OF SINKING FUND REDEMPTION

TO THE HOLDERS OF 17th Debentures 1981 Series ("1981 Debentures") of Canadian Utilities Limited (the "Company") issued on or about December 1, 1977 and maturing on or about December 1, 1987, notice is hereby given that the Company has elected to redeem the 17th Debentures in whole on or about December 1, 1987.

NOTICE IS HEREBY GIVEN THAT, pursuant to the provisions of the Trust Indenture for the 1981 Debentures ("the 1981 Debentures") and the Sinking Fund Redemption Agreement, the 1981 Debentures are to be redeemed on or about December 1, 1987.

Designating Numbers	Designating Numbers	Designating Numbers
00701 - 00750	17701 - 17750	34701 - 34750
01701 - 01750	18701 - 18750	35701 - 35750
02701 - 02750	19701 - 19750	36701 - 36750
03701 - 03750	20701 - 20750	37701 - 37750
04701 - 04750	21701 - 21750	38701 - 38750
05701 - 05750	22701 - 22750	39701 - 39750
06701 - 06750	23701 - 23750	40701 - 40750
07701 - 07750	24701 - 24750	41701 - 41750
08701 - 08750	25701 - 25750	42701 - 42750
09701 - 09750	26701 - 26750	43701 - 43750
10701 - 10750	27701 - 27750	44701 - 44750
11701 - 11750	28701 - 28750	45701 - 45750
12701 - 12750	29701 - 29750	46701 - 46750
13701 - 13750	30701 - 30750	47701 - 47750
14701 - 14750	31701 - 31750	48701 - 48750
15701 - 15750	32701 - 32750	49701 - 49750
16701 - 16750	33701 - 33750	50701 - 50750

NOTICE IS ALSO HEREBY GIVEN THAT the 1981 Debentures to be redeemed will be redeemed on or about December 1, 1987 at 100% of the principal amount thereof (plus the sum of \$1000 (Canada) per \$1000 of principal) and interest thereon to and including the date of redemption.

Bank of Montreal, 1000 - 101 Street, Edmonton, Canada T5A 2Y5
Principal Paying Agent
Bank of Montreal, 1000 - 101 Street, London, EC4A 3DF, England
Deutsche Bank Aktiengesellschaft, Grasse 100, Germany
5000 Franklin - 5th - 5th Floor, New York, New York 10001
Société Générale de Banque S.A., 31 Rue de la Loi, 1000, Brussels, Belgium
Santander Bank Corporation, 400 Madison Avenue, New York, New York 10017
Banque Generale de Luxembourg S.A., 14 Rue d'Assolvi, Luxembourg, Luxembourg

1981 Debentures surrendered for redemption must have all coupons (including the 7th coupon) attached thereto. In the event of such coupons not being attached, the appropriate amount of the redemption proceeds will be deducted from the amount of the proceeds due to the holder. Coupons number 6, due December 1, 1987, should be detached from the 1981 Debentures and presented to the Principal Paying Agent in London, Canada, on or about December 1, 1987, for redemption.

NOTICE IS FURTHER GIVEN THAT all interest on the 1981 Debentures to be redeemed will cease from and after December 1, 1987.

AND NOTICE IS FURTHER GIVEN THAT the 1981 Debentures surrendered for redemption must be presented to the Principal Paying Agent in London, Canada, on or about December 1, 1987, for redemption.

Designating Numbers
00701 - 00750
01701 - 01750
02701 - 02750
03701 - 03750
04701 - 04750
05701 - 05750
06701 - 06750
07701 - 07750
08701 - 08750
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48701 - 48750
49701 - 49750
50701 - 50750

DATED at Edmonton, Canada this 30th day of October, 1987.
The notice is given in the name of NATIONAL TRUST COMPANY
Trustee on behalf of Canadian Utilities Limited

Partnership in M&A

Continental Europe

Yves Saint Laurent S.A.

*has sold
the Cosmetic, Fragrance and Beauty and
Personal Care Business of its United States subsidiary*

Charles of the Ritz Group Ltd.

*and the related businesses of its other subsidiaries
to*

Revlon Group Incorporated

*The undersigned acted as financial advisors to
Yves Saint Laurent S.A.*

The Perrier Group of America

a subsidiary of

Source Perrier S.A.

has acquired

**BCI Arrowhead Drinking
Water Co.**

from

Beatrice U.S. Food Corp.

*The undersigned acted as financial advisors to
The Perrier Group of America and Source Perrier S.A.*

Sandvik AB

and

Diamant Boart S.A.

have formed

Diamant Boart Stratabit

*a jointly owned Company combining their drilling bits
operations and related businesses.*

*The undersigned acted as financial advisors to
Sandvik AB and Diamant Boart S.A.*

Bayer USA Inc.

has sold

Helena Chemical Company

to

**Marubeni America
Corporation**

*The undersigned acted as financial advisors to
Bayer USA Inc.*

Rhône-Poulenc S.A.

and

Sandoz AG

have sold

Sopamed AG

to

Gambro AB

*The undersigned acted as financial advisors to
Rhône-Poulenc S.A. and Sandoz AG.*

CIBA-GEIGY Corporation

a wholly owned subsidiary of

CIBA-GEIGY Limited

has acquired

Spectra-Physics, Inc.

*The undersigned acted as financial advisors to
CIBA-GEIGY Corporation and CIBA-GEIGY Limited.*

THE PERCIVAL CORP. CORPORATION
100 South Street, Boston, Massachusetts 02111

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Notice is hereby given that the Rate of Interest has been fixed at 8% and that the interest payable on the relevant Interest Payment Date May 5, 1988 against Coupon No. 3 in respect of US\$10,000 nominal of the Notes will be US\$404.44 and in respect of US\$250,000 nominal of the Notes will be US\$1,011.11.

November 5, 1987, London
By Citibank, N.A. (CSSL Dept.), Agent Bank

CITIBANK

Weekly net asset value
Tokyo Pacific Holdings (Seaboard) N.V.
on 2/11 was US\$123.46
Listed on the Amsterdam Stock Exchange

Weekly net asset value on 30/10 Dfl40.83
Listed on the Amsterdam Stock Exchange
Information: Persen, Holding & Pierson N.V.
Herengracht 214, 1017 BS Amsterdam.
Tel +31-20-21195.

CB

CLYDESDALE BANK PLC
BASE RATE

Clydesdale Bank PLC announces that with effect from 15th November 1987 its base rate for lending is being reduced from 9½ to 9% per annum.

Elders IXL chairman reassures investors

By Chris Sherwell in Sydney

MR JOHN ELLIOTT, chairman of Elders IXL, the Australian brewing and agribusiness group, said yesterday the group was fundamentally sound following the worldwide stock market crash.

He was speaking after a shareholders' meeting which accepted a directors' recommendation not to go ahead with a restructuring plan. This would have involved the flotation of separate businesses, a cash payout and a bonus issue.

Mr Elliott said the group's profit performance was at record levels and its debt ratios were at their lowest ever. The first quarter was said to have been ahead of budget.

"Given our borrowing and capital structure we are in a position to do some fairly major things if we want to, but we won't just jump in at the first opportunity."

Elders would not be proceeding with negotiations to purchase two investment management companies in North America, he said. But other opportunities had arisen.

Within two days of the start of the recent share price slump, Mr Elliott came out publicly to say he was buying shares.

Elders has since increased its stake in Greene King, the UK regional brewer, from 5.3 per cent to 8.5 per cent, a move which the target company deems unfriendly.

Yesterday, Mr Elliott was also reported as saying he would work on an alternative to the shelved flotation of the Courage Breweries pubs in Britain.

As for plans to increase the management's shareholding in Elders - one of the driving forces behind the now-abandoned restructuring - the group is thought to be considering a new scheme to achieve this.

Originally, participation by Elders executives was to have increased through an options arrangement involving AFP Investment, the company with close ties to Elders which promoted the original restructuring plan.

Impala Pacific, a Hong Kong affiliate of Ariadne Australia, Mr Bruce Judge's investment company, has cancelled its one-for-two rights issue, Reuters adds from Hong Kong.

This followed Impala's agreement last week to sell its 41.5 per cent stake in Goode Durrant of the UK to Ariadne for £45.3m (\$64.5m).

South African Breweries ahead

By Jim Jones in Johannesburg

SOUTH AFRICAN Breweries (SAB), a diversified brewing and consumer products group, lifted turnover by 19 per cent in the six months to September in line with the overall growth in private consumption.

Sales were helped by the acquisition of Lion Match on July 1 but appear to have been unaffected by industrial disputes in the beer division. First-half turnover was R3,844m (\$1,940m) against R3,220m in the corresponding six months of 1986 and the interim pre-tax profit increased to R221.7m from R140.6m.

Mr Meyer Kahn, the managing director, yesterday avoided mention of the industrial dispute which has affected the brewing operations. The dispute developed when trade

unionists disagreed with round-the-clock shift working at the new Roslyn brewery near Pretoria. It has been settled, though it has led to beer shortages in some parts of the Transvaal. The volume of beer sales rose by 12 per cent in the first half.

Lion Match was bought from Swedish Match after it had acquired Wilkinson Sword, Lion's British former parent.

Net earnings rose to 49.9 cents a share from 30.3 cents and the interim dividend has been lifted to 16 cents from 12.5 cents. A total dividend of 56 cents was paid last year from earnings of 112.3 cents.

Mr Kahn expects consumer spending to increase further during the present six months

but warns that the second half's earnings growth may be at a lower rate.

SAB's other subsidiaries have generated improved profits although Southern Sun, the hotel chain, recorded another interim loss this half-year.

Hotel occupancy rates are recovering as business travel picks up and the decline in foreign tourist arrivals has been reversed. Southern Sun had a 53 per cent occupancy against 49 per cent for the hotel industry as a whole.

First-half turnover rose to R135.8m from R113.7m, operating profits before tax, rental, lease and interest charges rose to R15.6m from R14.6m and the pre-tax loss was reduced to R5.9m from R6.3m.

Higher occupancy levels are generally achieved in the second half of the financial year which coincides with the summer holiday period. The directors believe this trading pattern will be repeated and forecast an increase in earnings for the year as a whole.

For the present, though, profits remain constrained by increasing rentals and charges for the new Johannesburg Sun hotel which will be offset only when occupancy rates are higher.

The attributable loss was 5.4 cents a share against the previous year's interim loss of 8.5 cents. An interim dividend has again not been declared. Last year net earnings totalled 2.7 cents a share and a single final dividend of 2 cents was paid.

Recovery in spending lifts CNA Gallo in first half

By Our Johannesburg Correspondent

CNA GALLO, the South African stationery, books and recorded music distribution chain, gained from a small recovery in consumer spending during the six months to September.

Turnover rose by 21 per cent to R180m (\$91m) from R149m, and the interim pre-tax profit was R6.0m against R3.5m.

The directors say all of the company's divisions increased sales in real terms as a greater marketing effort coincided with increased consumer expenditure. They are optimistic about prospects for sales over the Christmas period and when the new school year begins in January.

Net earnings rose to 16.3 cents a share from 9.8 cents and the interim dividend has been lifted to 6 cents from 4 cents.

CNA is a subsidiary of Premier Group, the diversified food and consumer goods group.

● Rationalisation and the sale of loss-making businesses assisted Foodco, the South African foods group, in the half-year to September but also led to a drop in turnover.

Turnover slipped to R496m from R502m and pre-tax profits were R23.8m against R16.0m. The directors say that the profit improvement was due to an exceptional performance by the fishing operations and a return to profits by the frozen foods division. Grain processing made a lower contribution.

Net earnings rose to 50 cents a share from 34 cents and the interim dividend has been raised to 13 cents from 10 cents.

Pretoria Portland boosts earnings and dividend

By Our Johannesburg Correspondent

PRETORIA PORTLAND Cement (PPC), South Africa's largest cement and lime manufacturer, lifted sales and profits by 12 per cent in the year to September.

Turnover increased to R471m (\$238m) from R419m and pre-tax profits were R102.4m against R89.2m.

Cement industry executives see little prospect of demand reaching production capacity levels for several years. Large

projects such as the Highlands Water Scheme in Lesotho will increase demand over the next few years, but the industry as a whole believes that only large scale projects such as cement road building will allow a significant part of the excess production capacity to be used.

Net earnings rose to 130.5 cents a share from 116.1 cents and the year's dividend has been increased to 60 cents from 47 cents.

Leighton expects further improvement in profits

By Our Financial Staff

LEIGHTON HOLDINGS, the large Australian contracting group which is 45 per cent owned by Hochtief of West Germany, expects to make further progress following a return to the black in its latest year.

Mr Stewart Wallis, the chairman, told the annual meeting that property development activities were performing well and should contribute significantly to 1987-88 results. The short to medium-term focus of the company is to return profitability to acceptable levels, reduce debt and restore dividends.

The group had previously reported a A\$8.72m (US\$4.5m) net

profit for the year to June compared with a A\$12.71m loss the previous year, but again declared no dividend.

In continuing its recovery, Mr Wallis said Leighton would concentrate its activities on its fundamental businesses of construction and property development in Australia, Asia and the US with Leighton Asia and Green Holdings, its 50 per cent-owned US associate, both expected to improve performance this year.

Tight spending controls were being applied throughout the group and peripheral investments were being divested, he said.

Brascan shows increase in third-quarter surplus

By Robert Gossens in Montreal

BRASCAN, the Toronto holding company through which the Peter and Edward Brown group controls financial services, resource and consumer products companies, posted third-quarter earnings of C\$47.2m or 55 cents a share, up from C\$42.1m or 50 cents.

Brascan now uses equity accounting for its interests in companies such as Noranda, John Labatt and Trilon Financial and no longer reports revenues. Nine-months earnings were C\$122m or C\$1.30 a share against C\$93.5m or C\$1.05 a year earlier.

● Power Financial, the financial services arm of financier Mr Paul Desmarais' Power Corporation of Canada, also had higher nine-month earnings.

Profit was C\$118.2m or C\$1.32 a share against C\$96.5m or C\$1.13 a year earlier on revenues of C\$149m against C\$107m. The figures exclude extraordinary items. Third-quarter profit was C\$37.7m or 42 cents a share, up from C\$27.5m or 38 cents on revenues of C\$43.8m against C\$31.7m.

The company owns 18 per cent of Pargess, the big European holding company.

Japanese oil groups look to second half

By Our Financial Staff

TWO OF the leading Japanese downstream petroleum companies reported modest contractions in interim earnings yesterday but improved projections for the current year as a whole.

Nippon Oil, which is the country's biggest distributor of petroleum products, showed a dip in pre-tax profits for the six months to September to Y12.61bn (\$99m) compared with Y14.19bn for the same period last year. For the full year it now expects to produce Y38bn before tax - this is down from an earlier projection of Y40bn but would still be nearly double the Y19.75bn result for all 1986-87.

Sales, which declined to Y837.32bn in the first half compared with Y878.58bn, are expected to emerge higher for the year at Y1,906bn against Y1,726bn.

The interim dividend is being maintained at Y3 per share, paid from net earnings of Y6.56 per share against Y7.26.

Meanwhile, Nippon Mining, a petroleum refining and non-ferrous metals group, has reported an 8.8 per cent fall in its taxable profits for the same first-half period, to Y5.12bn from Y5.61bn, in spite of an upturn in sales to Y349.44bn from Y318.48bn.

Sales by the oil division, its largest component, rose by 5.7 per cent to Y218.21bn.

The company attributed the setback in profits to an absence of foreign exchange gains which had contributed some Y100m a year earlier. Reduced extraordinary losses brought an improvement in net earnings to Y1.31 per share compared with Y0.97, but an interim dividend has again not been paid.

The company intends to maintain a Y4 payout for the full year, when it expects improved pre-tax profits of Y12bn against Y10.93bn for 1986-87 - previously it had forecast an outcome of only Y10bn.

The outlook for sales was also revised upward to Y700bn from an earlier estimate of Y680bn. This compares with Y645.6bn for 1986-7. An official said the revisions were based on expectations that higher world oil market prices and stronger domestic demand for housing-related metal products would persist.

A case for stepping on it.

Engineers in the automobile industry are developing sensational ideas for replacing mechanical constructions with modern electronics. But some ideas are too advanced for practical application. For example the petrol cable.

The idea is to install a tiny transmitter under the accelerator, which would send impulses to a precision receiver near the carburettor or the fuel injector. This receiver would control the fuel flow which the driver regulates via the accelerator pedal. But fine electronic components like these are extremely vulnerable.

A case was needed to protect the components from salt, moisture, oil and chemicals. One strong enough to hold up under extreme conditions. Including fluctuations from the lowest to the highest temperatures. And the impact of severe shocks.

The solution was found in the laboratories of DSM, one of Europe's leading chemical concerns. That's where some 1500 research employees daily develop new synthetics that keep the automobile industry moving.

DSM

If we don't have a solution, we find one.

محرك من اللمع

A message from Merrill Lynch.

"Psychology will play a major role in the movement of share prices in the weeks ahead."

—ROBERT J. FARRELL
CHIEF MARKET ANALYST

Recently investor uncertainty abruptly caused an unprecedented decline in the worldwide equity markets. And last week, selling continued as the financial markets struggled to stabilize.

This massive selloff was not caused by any one particular event, and there is little evidence that it is justified by the fundamental values of the equities being sold.

Here are the thoughts of our Chief Market Analyst, Robert J. Farrell:

"Fear is probably the most powerful emotion affecting man. Psychology, therefore, not only played an important part in the record-breaking equity market decline, but it will be playing a major part in the movement of prices in the weeks ahead."

We think the major damage has been done, but after-shocks and testing will probably continue over the next couple of weeks or until confidence begins to rebuild.

Emotional climactic declines have occurred periodically in history. This is one of the most severe. In some cases like 1929 it portended difficult economic times ahead. In others, like 1962, the economy stayed strong and the recovery began within six months.

Since we believe the current situation is more like 1962, there should be opportunities to reassess things in coming months under less emotional conditions. Selling climax declines have invariably been followed by two to four months of recovering prices. This was true in 1929 when economic fundamentals were deteriorating and in 1962 when they were not.

We are sure preservation of capital is as important to investors as getting a satisfactory return. But the extreme and sudden nature of this decline appears to have gone far beyond the fundamental realities and therefore represents an opportunity for those willing to assume risk in the highest quality common shares.

At this point, conservative strategies, with ample cash, an emphasis on quality bonds and a focus on finding the best values in quality equities are suggested."

Whatever market volatility we face in the days ahead, we are committed to demonstrate to you the highest degree of professionalism and service.

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Merrill Lynch

INTERNATIONAL CAPITAL MARKETS

David Lascelles on an Arkansas investment bank's growth tactics

Change of focus for Stephens

THE TOWN of Little Rock in the heart of Arkansas may be no more than a three-hour plane journey from Wall Street, but the tremors of last month's crash were felt there nonetheless.

One reason is that it is the home of one of the richest citizens in the US, Mr Sam Walton, the founder of the Wal-Mart Stores chain. The personal losses he was suffering as his stock plunged were reported almost hourly on local TV, like some market barometer. Mr Walton himself consoled his fellow Arkansians by saying, "It's just paper."

The shock also hit Stephens Inc, the largest investment bank outside Wall Street, which makes its home in Little Rock too, though with over \$400m in capital Stephens has ridden out other shocks in its time.

The company was founded in 1933 by two brothers, Wilt and Jack Stephens who made a fortune buying depression-hit bonds at a few cents on the dollar. Today, the two brothers still own it jointly, but the operational reins have been handed to Mr Warren Stephens, Jack's 30-year-old son, who took over last year.

Much of Stephens' growth has come by developing intensely close relations with a small number of companies in the region, rather than by going for a large volume of transactions. Wal-Mart is an obvious example, but there are other like Tyson Foods, one of the largest chicken breeders in the US, and

Key factors

Stephens' knowledge of the smaller company market, and its ability to travel deeper than the Wall Street houses for investors, have been key factors in obtaining the higher margin business where competition is scarcer.

Stephens has been in the public-issuing business since the early 1970s, but Mr Stephens doubts that it will quickly come up with another Wal-Mart, whose shares had risen (before

the crash) by 4,200 per cent. "Wal-Mart was one in a million," although Mr Stephens claims his company has a nationwide business, he stresses that the US investment market is best served on the East and West coast, with less in the middle, particularly for foreign investors.

Mr Warren Stephens said: "We have always thought of ourselves much more as a merchant bank before it became fashionable. It's a unique situation. Because of our history of investing in companies, we have remained very relationship-oriented. This gives us an advantage. It means we can approach a situation with an owner's mentality."

Among the companies Stephens owns or has stakes in are a hot water heater manufacturer, a publisher, a toolbox maker, a retailer, a nursing home chain and oil and gas companies. Nine months ago, the company adopted a new structure so that the investment banking side could be separated from its ownership of companies.

But while Stephens has been able to use its dominance of the regional investment market to profitable effect, being such a large company in a distant state of only 2m people has its problems too. The company has become embroiled in local politics (not least because both the senior Stephens are active politicians), and has an uneasy relationship with Mr Bill Clinton, the Democrat governor, whom it opposed at the last elections.

Mr Stephens complains that, while Mr Clinton works hard to promote the state, Arkansas has created an inhospitable business climate by preserving personal income tax, which neighbours like Texas and Tennessee do not have. The legislature's recent decision not to join the trend towards nationwide banking was also a disappointment to him because it seemed to condemn Arkansas banks to the small-time. Local banks, he argues, have not the capacity to service companies like Wal-Mart, so the business is going out of the state.

Family stake

The Stephens family - not the company - has a sizeable stake in Arkansas' largest bank, Wooten Bank, which gives them an interest in banking legislation. However, that stake has brought the family considerable pain and expense. Wooten lost \$25m in the Bevilacqua Treasury bond fiasco in 1984 - almost equivalent to its capital of \$25m.

Some \$20m of that was covered by insurance, but Stephens had to underwrite the remaining \$5m over a long period to ensure the bank could re-open on Monday after its longer-term arrangements were put in place.

In the end, Wooten raised Stephens' stake in the bank, Mr Stephens says Wooten is now healthy again.

Japanese lose face over BP share sale

By Ian Rodger in Tokyo

THE JAPANESE underwriters of the new British Petroleum shares, who face losses of some \$30m (\$130m) because of the slump in the BP share price, now face the additional humiliation of having to turn away prospective customers.

An executive at Daiwa Securities, the lead Japanese underwriter, said yesterday that it would be contrary to Japanese law for them to promote the partly-paid shares at the official price, 120p, when they can be purchased openly in the London market at about 75p.

However, during the registration period this week they are allowed to sell the shares only at the official price.

He said that Daiwa was re-evaluating a considerable number of inquiries from customers because of the interest it and the other underwriters, Nomura Securities, Yamazaki Securities, Nikko Securities and S&W Warburg Securities had generated among Japanese investors.

The Daiwa executive said: "When we have a request, we explain the situation to them and recommend that they buy the shares in London."

The Japanese underwriters took on 100m shares, 7.3 per cent of the total BP issue.

Restrictive terms for Tokyo CP

By Stefan Wagstyl in Tokyo

THE LAUNCH of a commercial paper market in Japan last month will not be as successful as its promoters hoped. The terms under which the market will initially operate are so restrictive that commercial paper issues in Tokyo are unlikely to be as important as they are in London or New York.

Commercial paper instruments are short-term debt sold directly to investors by corporate issuers. The Japanese securities companies, as well as the foreign banks and investment bankers in Tokyo which had hoped that a commercial paper (CP) market might extend the range of their business with Japanese industrial and commercial companies.

These companies which will now have to pin their hopes on the fact that the CP market is to be reviewed by the Ministry of Finance, which feared that the market might undermine (if only slightly) the dominance of the Japanese banks.

The ministry announced on Monday its decision to allow the market to start on November 29. Some 150 issuers will be allowed to sell commercial paper - they are companies which are already entitled to issue unsecured corporate bonds, plus 11 others, mainly power utilities and National Railways and Telegraph, the telecommunications monopoly.

However, only 33 of these groups will be permitted to issue CP without back-up guarantees from banks. The securities companies and foreign banks argue that this condition restricts them greatly since companies which need a bank guarantee to issue CP will naturally use their existing bank.

The period for which CP can be issued has been set at between one and six months; the minimum issue size is ¥100m; issuers are not allowed to use paper directly to investors (as they can do in the US) - they must instead work through a bank or a securities company.

Securities companies and foreign banks see these conditions, too, as unnecessarily restrictive. But the strong Japanese city banks successfully argued that too liberal a CP market might be risky and difficult to regulate.

However, their real concern was to protect their contacts with their customers from the big four Japanese securities companies - Nomura, Daiwa, Nikko and Yamazaki - which have grown hugely in recent years.

Japan delays bond auction

THE JAPANESE Ministry of Finance has apparently delayed its first "share auction" for 10-year government bonds.

The auction may still take place before the end of the week, however, according to securities industry executives. The Government was believed to be waiting to see the results of the US auction of 10-year notes yesterday before making a final decision on whether to hold its own "auction".

A ministry official said the Government had made no decision to delay the auction, and will hold it when conditions are right.

Prices end higher despite cut in UK interest rates

BY CLARE PEARSON

A CUT in UK interest rates and speculation that West German rates might swiftly follow suit in an attempt to counter the dollar's weakness emerged as the main features of the international bond markets yesterday.

UK base lending rates were cut by 25 per cent for the second time in less than two weeks, to 9 per cent. The move, together with the reduction in the Dutch discount rate on Tuesday, fuelled hopes that the Bundesbank would cut its own leading interest rates after its regular council meeting today.

Opinion among dealers about the likelihood of this was about equally divided. But hopes were running high enough during the morning to boost D-Mark domestic bond prices by around 1/2 point. Gains were pared later, however, by a more stable dollar and the expectation that a move by West German Federal government bond would emerge on Monday.

Domestic bond prices closed about 40 basis points higher on the day, leaving the average yield at 8.12 per cent. The Eurobond sector finished with similar gains. A DME300m 6 1/2 per cent 7 1/2-year issue for the European Investment Bank, launched on Tuesday, was in strong demand and was bid about 1/2 to its par issue price.

The UK base rate cut had been expected by the gilt market, but the move was sharply immediately after its announcement. But, as the cut failed either to stem sterling's strength or boost

the falling equity market, prices later recovered to end the day higher.

Overseas bonds outperformed gilts, closing at much as a point higher in the 10-year area, while comparable gilts closed about 1/2 point up. Sovereign and supranational Eurobonds were in greatest demand, and their yield spreads in relation to the gilt market narrowed by around 10 basis points.

INTERNATIONAL BONDS

Dollar bonds advanced strongly in spite of the dollar's weakness. They were underpinned by more falls in the New York equity market. Eurodollar bond prices rose by about 1/2 point in the five-year area.

Australian dollar Eurobonds gained up to 1 1/2 points yesterday in active trading. The sector was helped out of its recent doldrums by a stronger currency, after Mr Paul Keating, the Australian Treasurer, said he believed it had stabilised at around US\$0.67.

Dealers said the market now seemed to have recovered from the withdrawal on Monday of Orion Royal Bank, one of the main market makers in the Australian dollar sector, from the Eurobond market.

In spite of fears about the adverse effect this would have on the liquidity of the sector, one

dealer said the bulk of the issues were still being traded on a 1/2 point bid-offered spread. But some of the older issues, in which Orion had been one of the key market makers, were now quoted on a 1 point spread.

The primary Eurobond market remained effectively closed. Two new floating-rate notes, both targeted at specific investors, emerged.

Nomura International announced a ¥600m five-year bond for Tokyo Electric Power, paying semi-annually 55 basis points under the Japanese long-term prime rate. It is priced at 100.30, and is callable at par after the first two years.

Fuji International Finance led a \$30m five-year bond for Sprint Three, a Cayman Islands vehicle, backed by Japanese on-warrant bonds. It pays 25 basis points over six-months London interbank offered rate and is priced at 100.10.

Swiss franc foreign bonds closed about 1/2 point firmer on average, although the better quality issues gained about 1/2 point.

Swiss Bank Corporation announced a two-tranche deal for the World Bank. The SF100m 5 per cent seven-year portion is priced at 100.7, the SF100m 10-year 5 1/2 per cent tranche is priced at 99.4.

Bank of America announced a \$500m issue for Western Hemisphere, paying 5 1/2 per cent and priced at 101. Finally maturing in 10 years' time, it incorporates a purchase fund from year five to give an average nine-year life.

Increase in interest rate swaps

BY PHILIP COGGAN

VOLUME in the interest rate swap market continued to increase in this year's second quarter rising to a record \$67.6bn, nearly 40 per cent higher than the same quarter last year, according to the International Swap Dealers Association.

Interest rate swaps are agreements between two parties to exchange interest payments. A

typical deal would involve a swap between a bank paying a fixed and a bank paying a floating interest rate, depending on their respective views on the future movements in interest rates.

The swaps market has grown substantially over the last few years as banks have developed the instrument as a means of managing interest rate risk.

The Bank of England and the Federal Reserve Board are currently considering the responses to their proposals to strengthen capital backing for off-balance sheet instruments such as swaps.

Fears have been expressed that the proposals might dent the growth of the market by reducing the profitability of swap dealing.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

CLOSING PRICES ON NOVEMBER 4			
	Amount	Rate	Yield
US TREASURY			
3 1/2% 1992	100	99 1/2	8.12
5% 1992	100	100 1/2	8.12
7 1/2% 1992	100	101 1/2	8.12
10% 1992	100	102 1/2	8.12
12 1/2% 1992	100	103 1/2	8.12
15% 1992	100	104 1/2	8.12
17 1/2% 1992	100	105 1/2	8.12
20% 1992	100	106 1/2	8.12
22 1/2% 1992	100	107 1/2	8.12
25% 1992	100	108 1/2	8.12
27 1/2% 1992	100	109 1/2	8.12
30% 1992	100	110 1/2	8.12
32 1/2% 1992	100	111 1/2	8.12
35% 1992	100	112 1/2	8.12
37 1/2% 1992	100	113 1/2	8.12
40% 1992	100	114 1/2	8.12
42 1/2% 1992	100	115 1/2	8.12
45% 1992	100	116 1/2	8.12
47 1/2% 1992	100	117 1/2	8.12
50% 1992	100	118 1/2	8.12
52 1/2% 1992	100	119 1/2	8.12
55% 1992	100	120 1/2	8.12
57 1/2% 1992	100	121 1/2	8.12
60% 1992	100	122 1/2	8.12
62 1/2% 1992	100	123 1/2	8.12
65% 1992	100	124 1/2	8.12
67 1/2% 1992	100	125 1/2	8.12
70% 1992	100	126 1/2	8.12
72 1/2% 1992	100	127 1/2	8.12
75% 1992	100	128 1/2	8.12
77 1/2% 1992	100	129 1/2	8.12
80% 1992	100	130 1/2	8.12
82 1/2% 1992	100	131 1/2	8.12
85% 1992	100	132 1/2	8.12
87 1/2% 1992	100	133 1/2	8.12
90% 1992	100	134 1/2	8.12
92 1/2% 1992	100	135 1/2	8.12
95% 1992	100	136 1/2	8.12
97 1/2% 1992	100	137 1/2	8.12
100% 1992	100	138 1/2	8.12
102 1/2% 1992	100	139 1/2	8.12
105% 1992	100	140 1/2	8.12
107 1/2% 1992	100	141 1/2	8.12
110% 1992	100	142 1/2	8.12
112 1/2% 1992	100	143 1/2	8.12
115% 1992	100	144 1/2	8.12
117 1/2% 1992	100	145 1/2	8.12
120% 1992	100	146 1/2	8.12
122 1/2% 1992	100	147 1/2	8.12
125% 1992	100	148 1/2	8.12
127 1/2% 1992	100	149 1/2	8.12
130% 1992	100	150 1/2	8.12
132 1/2% 1992	100	151 1/2	8.12
135% 1992	100	152 1/2	8.12
137 1/2% 1992	100	153 1/2	8.12
140% 1992	100	154 1/2	8.12
142 1/2% 1992	100	155 1/2	8.12
145% 1992	100	156 1/2	8.12
147 1/2% 1992	100	157 1/2	8.12
150% 1992	100	158 1/2	8.12
152 1/2% 1992	100	159 1/2	8.12
155% 1992	100	160 1/2	8.12
157 1/2% 1992	100	161 1/2	8.12
160% 1992	100	162 1/2	8.12
162 1/2% 1992	100	163 1/2	8.12
165% 1992	100	164 1/2	8.12
167 1/2% 1992	100	165 1/2	8.12
170% 1992	100	166 1/2	8.12
172 1/2% 1992	100	167 1/2	8.12
175% 1992	100	168 1/2	8.12
177 1/2% 1992	100	169 1/2	8.12
180% 1992	100	170 1/2	8.12
182 1/2% 1992	100	171 1/2	8.12
185% 1992	100	172 1/2	8.12
187 1/2% 1992	100	173 1/2	8.12
190% 1992	100	174 1/2	8.12
192 1/2% 1992	100	175 1/2	8.12
195% 1992	100	176 1/2	8.12
197 1/2% 1992	100	177 1/2	8.12
200% 1992	100	178 1/2	8.12
202 1/2% 1992	100	179 1/2	8.12
205% 1992	100	180 1/2	8.12
207 1/2% 1992	100	181 1/2	8.12
210% 1992	100	182 1/2	8.12
212 1/2% 1992	100	183 1/2	8.12
215% 1992	100	184 1/2	8.12
217 1/2% 1992	100	185 1/2	8.12
220% 1992	100	186 1/2	8.12
222 1/2% 1992	100	187 1/2	8.12
225% 1992	100	188 1/2	8.12
227 1/2% 1992	100	189 1/2	8.12
230% 1992	100	190 1/2	8.12
232 1/2% 1992	100	191 1/2	8.12
235% 1992	100	192 1/2	8.12
237 1/2% 1992	100	193 1/2	8.12
240% 1992	100	194 1/2	8.12
242 1/2% 1992	100	195 1/2	8.12
245% 1992	100	196 1/2	8.12
247 1/2% 1992	100	197 1/2	8.12
250% 1992	100	198 1/2	8.12
252 1/2% 1992	100	199 1/2	8.12
255% 1992	100	200 1/2	8.12
257 1/2% 1992	100	201 1/2	8.12
260% 1992	100	202 1/2	8.12
262 1/2% 1992	100	203 1/2	8.12
265% 1992	100	204 1/2	8.12
267 1/2% 1992	100	205 1/2	8.12
270% 1992	100	206 1/2	8.12
272 1/2% 1992	100	207 1/2	8.12
275% 1992	100	208 1/2	8.12
277 1/2% 1992	100	209 1/2	8.12
280% 1992	100	210 1/2	8.12
282 1/2% 1992	100	211 1/2	8.12
285% 1992	100	212 1/2	8.12
287 1/2% 1992	100	213 1/2	8.12
290% 1992	100	214 1/2	8.12
292 1/2% 1992	100	215 1/2	8.12
295% 1992	100	216 1/2	8.12
297 1/2% 1992	100	217 1/2	8.12
300% 1992	100	218 1/2	8.12
302 1/2% 1992	100	219 1/2	8.12
305% 1992	100	220 1/2	8.12
307 1/2% 1992	100	221 1/2	8.12
310% 1992	100	222 1/2	8.12
312 1/2% 1992	100	223 1/2	8.12
315% 1992	100	224 1/2	8.12
317 1/2% 1992	100	225 1/2	8.12
320% 1992	100	226 1/2	8.12
322 1/2% 1992	100	227 1/2	8.12
325% 1992	100	228 1/2	8.12
327 1/2% 1992	100	229 1/2	8.12
330% 1992	100	230 1/2	8.12
332 1/2% 1992	100	231 1/2	8.12
335% 1992	100	232 1/2	8.12
337 1/2% 1992	100</		

UK COMPANY NEWS

Nick Bunker looks at the troubled relationship of Willis Faber and Stewart Wrightson

The rocky path of marriage

AT LLOYD'S of London, they call Willis Faber "the royal family of insurance broking". It has a patrician image, with board members like Lord Chelmsford, from the family of the British general who nearly lost the Zulu War. It has a rich client list, including two powerful Japanese insurance companies, the Tokyo Marine & Fire and the Taisho, that is the envy of its rivals.

But like that other royal household at the end of the Mall, it has been a focus for gossip about domestic upsets for months past.

When Willis proposed marriage to Stewart Wrightson, a smaller rival, on June 30, the union looked auspicious. But the news yesterday that five senior executives of more than 100 years of insurance broking had resigned or planned to leave this month has added weight to outsiders' fears that some aspects of the merger have been mishandled.

Consummation of the match this autumn produced the world's fifth biggest insurance broker, strengthened further by Johnson & Higgins (J&H), a New York-based broker which sends it big volumes of business.

But so-called "big-ticket" brokers - making their money from broking insurance for airlines, shipping lines or big US corporations - are temperamental beasts. And in a prophetic comment this August, Savory Milin, the stockbroker, wrote that Willis had a "socially monochromatic management structure" that would sit badly with former

Wrightson executives used to a more obviously meritocratic environment.

The first overt signs of trouble came in September when four former directors of Wrightson decided to leave, partly because they were not offered seats on the new combined group's board. The merger, it became clear, was really a takeover by Willis.

Then, on Tuesday, it emerged that Willis has also lost five of Wrightson's best business producers, plus their back-up staff. They include Mr Nigel Chamberlain, head of one of London's top North American property-casualty insurance teams, and Mr John Palmer Brown, head of Wrightson's aviation division.

Any immediate damage has to be put in perspective. There are obvious question marks over how much business will automatically walk out of the door with the departing executives.

A leading aviation broker at a rival Lloyd's group says Mr Palmer Brown is "a very good operator, very near the top of his field," and some of his team's accounts were very big. One client, United Airlines of the US, is believed to put about 30-40 per cent of its estimated \$30m annual insurance premiums into the London market.

But, on the face of it, Willis has the resources to keep this type of customer. Even before the merger, Willis had one of the world's leading aviation departments, which comes under Mr Roger Elliott. His seniority

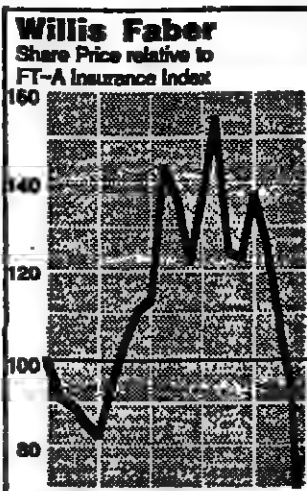


David V. Palmer, chairman of Willis Faber

in the group is such that outsiders tip him as the key rival to Mr David Rowland, Wrightson's former chairman, as a possible successor to Mr David Palmer, Willis's current chairman.

One London market broker who knows Mr Palmer-Brown well thinks that at most 25 per cent of his team's accounts would move with him quickly.

There are fewer doubts about the adverse impact of Mr Chamberlain's departure with his North American team. They proved their powers to take customers with them when they joined Wrightson a year ago from C.E. Heath. They brought from Heath perhaps £2m-3m in



brokerage revenues, mainly from US railroads and other Fortune 500 corporations, and have close ties to Chicago-based Rollins Burdick Hunter (RBH). So the scale of the possible hit to Willis's bottom line - which will emerge only between now and next summer, when major insurance accounts have passed their January 1 and July 1 renewal dates - is uncertain. Outsiders were more definite yesterday about what they saw as the damage to morale. "Staff defections are like a cancer," says an executive at a rival Lloyd's group. "They just keep spreading."

Mr Palmer was trying to take a longer view on Tuesday night.

"Several exciting possibilities" of new business have appeared since the merger, he says. About the recent staff defections, he adds: "It is idle to pretend that we are not disappointed." But he stresses that a merger of two "people businesses" was bound to lead to bruised feelings and resignations.

Are these just temporary teething problems? There are clear grounds for pessimism, stemming partly from industry-wide factors.

All the world's top brokers are heading into stormy seas which perhaps only New York-based Marsh & McLennan - the IBM of insurance broking - can weather comfortably.

Early this autumn, interim results from Sedgwick, the giant among British-based brokers, showed a 12.5 per cent downward lurch in its pre-tax profits to £21m. Perhaps six months earlier than expert analysts expected, it reflected cyclical price cutting by US property-casualty insurance companies, coupled with the impact of a weakening dollar and rising expenses.

This is troubling Willis, too, because of the importance to it of business originating from J&H. Wrightson also, via Stewart Smith, a US subsidiary, is heavily involved in US markets. And, since it is still perhaps the premier London shipping insurance broker, at least in the quality of its clients, Willis is also exposed to damage from a similar down-swing that has started in prices charged by marine underwriters.

Ladbroke issue seems certain to have flopped

BY NICK TAIT

AFTER the past three days of tumbling share prices - and the earlier slump - the £254m rights issue from hotels, betting and property group, Ladbroke, seems almost certain to have flopped.

Last night, Charterhouse, Ladbroke's adviser and underwriter to the issue, refused to make any comment ahead of an announcement due later today. However, the cash call closed yesterday afternoon with Ladbroke shares trading another 21p lower at 344p against the 375p rights issue price.

The issue, Ladbroke's second call on shareholders this year, is raising money to help fund its £1bn purchase of the Hilton hotel chain from US group, Allegis Corporation. The first issue, in April, raised £294m for the development of the company's four core businesses.

At the time the current issue was announced, Ladbroke shares were trading at 439p and the rights issue price represented a near-14 per cent discount.

Since then, however, the market has fallen by around 27 per cent and Ladbroke shares have performed roughly in line.

Ladbroke's call is the largest outstanding rights issue at present. However, a number of other companies looking for smaller sums also joined the casualty list yesterday.

Seymour Williams, the glass and aluminium specialist which was raising £28.3m, saw just 4.3 per cent of the issue taken up by existing shareholders, while its cleaning group, Sketchley, seeking £27.5m, announced a 30.4 per cent response. Slightly more encouraging was the result from housebuilder, Warrington, where 35.5 per cent of the 3.2m rights shares were taken up; the issue was at 115p and yesterday Warrington closed 10p lower at the rights price. However, unless the market's modest after-noon rally continues today, the £143m issue from Kleinwort Benson looks vulnerable; yesterday the shares slid another 15p to 422p against the 480p issue price.

Smallbone profit doubled

BY MIKE SMITH

Smallbone, supplier of furniture for kitchens, bedrooms and bathrooms, said yesterday that pre-tax profits more than doubled from £387,000 to £816,000 in the six months to August 31 1987.

About half the improvement was achieved through organic growth and the rest through contributions from acquisitions. Fully diluted earnings per share were 77 per cent ahead at 3.14p (4.61p).

Turnover increased by 63 per cent to £12.2m. The dividend was lifted from 2p to 3p gross. The six months saw Smallbone diversifying further, both geographically and by product range. Two years ago kitchen furniture contributed about 90 per cent of sales but the proportion has been reduced to about half following the expansion of sales of bathroom and bedroom furniture.

Mr Graham Clark, chief executive, said kitchen sales were up 48 per cent in the first half. Those of bedroom and bathroom furniture more than doubled.

Smallbone also diversified out of the UK this year by opening a showroom in Manhattan. Two other showrooms in the US are planned.

The US arm is expected to show a small profit in the second half, although losses are expected for the year as a whole because of start-up costs. Smallbone is expecting next year's sales in the US to be about \$10m with pre-tax margins of about 5 per cent.

In the UK, And So To Bed, the beds retailer bought in February, increased sales by 40 per cent. Analysts expect full year pre-tax profits to be about £2m.

McInerney rises to £1.3m

BY GRAHAM DELLER

McInerney Properties, the Dublin-based building and property development group, revealed a 23 per cent increase in taxable profits in the half-year to end-June 1987.

The pre-tax outcome - profits rose to £1.15m against £1.06m last time - was achieved despite group turnover down from £36.18m to £30.36m. Mr Richard Chenery, managing director, said yesterday that the fall in turnover was due to the continuing decline of the Irish economy and the group's withdrawal from much of its contracting operations in the Republic.

Mr Chenery, however, expressed enthusiasm over second-half prospects and profits were expected to exceed 1986's outcome of £4.11m. McInerney's major participation in Dublin's Custom House dock redevelopment

project - seen as the Irish equivalent to London's Canary Wharf proposals - with about 700,000 sq ft devoted to financial services as well as hotel, exhibition and luxury accommodation facilities, would provide the main source of group activities in Ireland. Work on the project was expected to begin early next year, he said.

Expansion was also anticipated in housing and commercial developments in the south east of England as well as in the group's leisure business in Portugal, he added.

After a notional tax charge of £305,000 (£285,000), and an increased minority debit of £478,000 (£183,000), annualised earnings per 10p share fell to 8.6p against 9.4p last time. The interim dividend is maintained at 1p.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend for last year	Total for year
Alva Inv. Trust	1.3	Dec 17	1	3.8
Bradford Prop.	5.5	Jan 6	5	11
German Sec. Inv.	1.7	Dec 17	0.7	1.7
McInerney Prop.	3.5	Jan 5	2.25	5
Med. Inv. Ltd.	6	Jan 5	6	19
Sketchley	2	Jan 5	2	5
Smallbone	3	Jan 5	3	6

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. ††Gross throughout. ‡‡Irish pence throughout.

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*Interest rates may vary - rates quoted correct at time of going to press.

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UK COMPANY NEWS

Reed better than expected with 37% jump midway

BY DAVID WALLER

Reed International, the publishing, paper and packaging conglomerate, yesterday exceeded City expectations with a 37 per cent rise in interim pre-tax profits. But its shares fell sharply in response to fears about the group's exposure to the US economy.

In six months to October 4 during which Reed has put the finishing touches to its restructuring programme with the disposal of its paint and DIY business and the £540m acquisition of the Octopus Publishing Group, pre-tax profits rose by £20m to £110m, on turnover ahead by 7 per cent to £986m.

Reed has spent a great deal of money in recent years on modernising its Canadian paper mills and buying US publishing companies. North American businesses accounted for 40 per cent of trading profits and over a third of the growth during the first half - and as a result analysts are worried about the dual effects of a declining US dollar and economic downturn.

Currency factors depressed trading profits by £2.8m in the first half, using an average exchange rate of \$1.63 to £1. Mr Nigel Stapleton, finance director, said that for every 10c decline in the value of the dollar, trading profits would fall by £5m in a full year.

Mr Peter Davis, chief executive, said that since the market crashed, the group had abandoned the acquisition of three publishing companies, worth between \$100m and \$300m in total. Two of the proposed acquisitions were US companies, which now seemed unattractive at prices negotiated prior to the crash.

"We have not changed our policy on the US," said Mr Davis, "we are an English language publisher and the US is too important a market for us to neglect. But now we're looking at acquisitions in the Europe and the Far East."

Profits at Reed Publishing USA grew by 50 per cent to £14.6m, although most of this

came from acquisitions which made no contribution to the prior year figures. North American Paper doubled its profit from £3.4m to £18.8m.

In the UK, Reed Publishing showed a 38 per cent gain in trading profits, to £28.9m. Consumer publishing also increased by over a half, to £15.1m. Packaging showed a mild improvement, from £12.2m to £13.5m, and profits from European paper declined by 2 per cent to £10.7m.

Out of total trading profits of £109m derived from continuing activities, £62.8m came from publishing and the balance from packaging and paper. Discontinued activities, including a four months contribution from Paint and DIY, made a further £5.5m.

After a 28 per cent tax charge, earnings per share rose by 48 per cent to 15.8p. The interim dividend was raised from 10.9p to 15.5p.

See Lee

Static profits at Sketchley

BY CLAY HARRIS

Sketchley, the dry cleaning, office equipment and catering group, yesterday reported a 2.5 per cent rise in interim pre-tax profits to £5.6m (£5.55m). Earnings per share, however, fell 16 per cent to 14.1p (16.8p).

Sketchley announced the results as the market closed. Its shares had finished unchanged at 397p. The group also announced that 30.4 per cent of its one-for-four rights issue at 400p had been taken up.

The static profits performance in the half year to October 2 resulted from turnover ahead by nearly 58 per cent to £81.4m (£51.6m).

The group increased operating profits to £6.4m (£5.24m, excluding £225,000 from discontinued operations). It said that this had been achieved despite the short-term effect of disappointing dry cleaning sales and the reduced value of its British Coal cleaning contract, which has now been negotiated.

Interest costs rose to £872,000 (£780,000) although the £27.5m proceeds of the rights issue should limit the rise shown in the full year.

Sketchley said that the financial benefits of Roboserve, the vending systems supplier

bought for £18.5m, would begin to flow through in the current half. The interim dividend is unchanged at 6p.

comment

Sketchley increased earnings last year by a princely 0.1p per share over 1986-87 to 32.2p. Shareholders will be able to count themselves lucky if an increase of the same magnitude is achieved in the current year. At the pre-tax level, the total could come close to £14m. This included the benefits of Roboserve's tax losses, which would last for five years at the new subsidiary's current level of profitability. Sketchley delivery vehicles will soon be calling weekly on British Coal pit, and the company hopes they will carry more than just clean workwear. It also perceives an improvement in dry cleaning demand, and the Equin office equipment subsidiary has fulfilled expectations. The shares stand on a prospective p/e of 12.2.

INDUSTRIAL PROPERTY

The Financial Times is proposing to publish this Survey on **FRIDAY, NOVEMBER 20 1987**

(Amended Date)

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JONATHAN WALLIS
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

This advertisement is issued in compliance with the regulations of the Council of The International Stock Exchange of the United Kingdom and Republic of Ireland Limited. It does not constitute an invitation to any person to subscribe for or purchase any shares. Application has been made to the Council of The International Stock Exchange of the United Kingdom and Republic of Ireland Limited for the admission to the Official List of the whole of the Company's issued share capital.

HARD ROCK INTERNATIONAL PLC

(Incorporated in England under the Companies Act 1948 to 1976, No 1334204)

Introduction
by
CAPEL-CURE MYERS

SHARE CAPITAL
As at Tuesday 27th October 1987

Authorised:
£2,200,000

In Ordinary Shares of 2p each
In Class A (Restricted Voting)
Ordinary Shares of 2p each

Issued and
fully paid
£741,445
£267,880

The Group operates and franchises Hard Rock Cafe restaurants and sells a range of merchandise under the Hard Rock name.

Full particulars of the Company are available through the Exel Statistical Service. Copies of the Exel Cards containing Listing Particulars can be obtained from Company Announcements Office until 9th November 1987 and from the following offices until 16th November 1987:-

Capel-Cure Myers
65 Holborn Viaduct
London EC1A 2EU

Hard Rock International PLC
7 Old Park Lane
London W1T 3LJ

A member of the ANZ Group

8th November 1987

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

Application has been made
to the Council of The Stock Exchange for 18,929,630
Convertible Preference Shares to be admitted to the Official List



Helical Bar plc
(Registered in England No. 156653)

Placing and Open Offer to Shareholders by
Alexanders Laing & Cruickshank
of

18,929,630 5.25 per cent. Convertible Cumulative Redeemable
Preference Shares 2012 of £1 each at 100p per share

Share Capital		
	Authorised	Issued
Ordinary Shares of 5p each	30,000,000	18,929,630
Convertible Preference Shares of £1 each	18,929,630	18,929,630

Listing Particulars are available in the statistical service of Exel Financial Services Limited. Copies of the Listing Particulars may be obtained during business hours (Saturdays excepted) up to and including 9th November, 1987 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 19th November, 1987 from:

Helical Bar plc
11 Bruton Place
London W1X 7AB

Alexanders Laing & Cruickshank
Piercy House
7 Copthall Avenue
London EC2R 7BE

9th November, 1987

Gold Fields adjusts its dividend options

By Kenneth Gooding Mining Correspondent

SHAREHOLDERS in Consolidated Gold Fields, the international mining finance house and construction materials group, were elected to take shares in lieu of a cash dividend when the company's directors considered it only fair that shareholders be given an opportunity to change their minds following the widespread fall in share prices.

But Mr Agnew stressed that no precedent was being set in future shareholders would not be given a similar chance to revoke applications if it was simply the Gold Fields share price which fell rather than the market as a whole.

Gold Fields said later that about 3,200 shareholders owning 2m shares had opted to take shares instead of cash dividends.

At the two-hour meeting, shareholders were asked to vote on whether they wanted to receive shares instead of cash dividends.

He added, however: "I believe it is a time for steady nerves in what may remain a period of considerable economic uncertainty."

The longer term outlook for the group's major products remained promising, rather than bleak, he said.

During 14 hours of questions, about half of them concerned the operations of Gold Fields' associates in South Africa. Mr Agnew insisted the group was not disinvesting from that country.

Gold Fields was, however, building up investments outside South Africa so that by 1991 the amount of gold production attributable to the company will have increased by about 60 per cent and nearly two thirds of total earnings will come from non-South African sources.

Mr Agnew, pressed by shareholders, said he would pass on to Transvaal Corporation, an associate company in Namibia which in July dismissed more than 3,000 mine workers after a strike, a suggestion that the company could lead the way by stopping the use of migrant labour.

GECCO, the cables and construction group, has dropped the scrip alternative for its interim dividend because of the stock market crash. The basis for the scrip issue would have been 414.5p compared with yesterday's market price of 289p. All shareholders will receive 4p per share in cash.

Australian investor sticks with Gestetner

By Clay Harris

Australian-based APT Investment Corporation remains absolutely committed to its shareholding and management role in Gestetner Holdings, UK office equipment group, Mr Gregory McGeard, Gestetner deputy chairman, said yesterday.

Gestetner continued to fall by more than the market, with ordinary shares losing 35p to 185p and capital shares 25p to 165p. The relative weakness has reflected worries about Gestetner's high proportion of Australian shareholders - some 40 per cent - and about APT's own financial prospects.

The latest decline followed another sharp slide in the Australian stock market, where APT shares have lost nearly three-quarters of their value since Black Wednesday.

Based on London analysts' pre-tax profit estimates of £19m for the financial year which ended last week, the ordinary shares stand on a p/e of 8.8.

Paul Betts on the latest Eurotunnel disclosure

Perks for going underground

THIS MONTH'S £750m offer for sale of shares in Eurotunnel, the Anglo-French consortium building the cross-Channel tunnel, is to be sweetened with substantial travel perks for private investors - but only those applying for around £550 worth of shares or more, it emerged yesterday.

Details of the offer were disclosed in Paris after a ceremony in which 196 bankers signed the £55m credit facility which will provide most of the project's finance. Eurotunnel cannot draw on this facility until the share offering has been successfully completed.

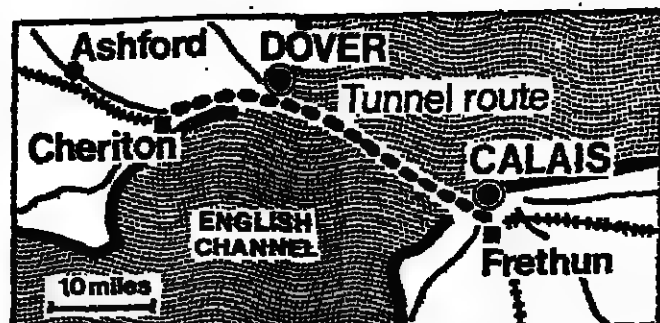
The share offer has already been underwritten in France so the French consider that its success is virtually assured. But the run-up to the flotation has been marred by yesterday's squabble between the French and British partners in the venture.

The British partners strongly denied that there had been a dispute, but it was clear that the French were taking back the French decision to disclose so much detail in advance of the launch of the pathfinder prospectus today. The French, for their part, were at a loss to understand why the contents of the pathfinder should have to be kept secret for another 24 hours.

As one French banker remarked with more than a touch of irony: "As you see, the entire cordial is still alive and well between our two countries."

Eurotunnel's shares are expected to be offered at 350p or FF325 each - perhaps slightly less - on November 16. But the banks underwriting the issue have reserved the right to delay the offer for a few days in the event of another stock market collapse.

Mr Andre Benard, the French co-chairman of the consortium, said in Paris that investors who subscribed to 100 Eurotunnel units (each comprising one British share and one French share) would be entitled to one free round trip including car and passengers. At current ferry boat rates such a trip was worth



about £50, he said.

Subscribing to 300 units would give the right to one free round trip a year for 10 years, and the purchase of 1,000 units would give the right to two free round trips a year for 10 years.

An investor buying 1,500 units or more would be entitled to unlimited free travel for the length of the 35-year tunnel concession. There would be no travel perks for anyone subscribing for less than 400 units.

Mr Benard also said that the travel perks would be limited to individuals who bought the shares in the offer for sale, and the perks would disappear either when the investor sold his shares or died. Moreover, investors would have to pay an annual fee of £10 or FF100 to qualify for their travel perks from the time the tunnel became operational in 1994. Eurotunnel is also reserving the right to change the perks if necessary.

Mr Benard said that the perks would not constitute a significant additional cost to Eurotunnel because the number of people eligible for them would be small in relation to the 30m people estimated to use the tunnel during its first year of operation.

Although the travel incentives are expected to appeal especially to British users of the tunnel, Mr Benard and the consortium's French bankers claimed yesterday that they were expected to attract French investors too, especially in the region of the Nord Pas de Calais around the tunnel.

Another feature of the offer is that the shares will be issued with warrants attached. These

1994 was expected to equal 16 per cent of the initial share price of 350p or slightly less. This is likely to rise to 34 per cent in 1996, to 60 per cent in 2003 and to 100 per cent in 2013.

French bankers said yesterday that the offering was likely to attract small investors because of the dual nature of the investment. They suggested that the initial attraction of the shares was the prospect of making large capital gains, since Eurotunnel will not pay any dividends to shareholders until after the first full year of the tunnel's operation. This means that the first dividends are expected to be paid in 1995 for the first full year of operation of the tunnel in 1994.

The bankers added that when the tunnel starts paying dividends, the investment will then become attractive as a yield rather than capital gain stock coupled with the additional bonus of the travel perks for initial investors.

The French Eurotunnel partners and banks said they were confident about the outcome of the public share offer. Mr Benard said that although the financial environment was presently difficult, the general economic outlook was very favourable.

He said the construction of the tunnel was being undertaken at a time of generally low inflation and interest rates. He added that at times of lower economic growth estimates for Europe, the project was also likely to be seen as providing a major contribution to help regenerate growth in northern Europe in coming years.

Of the £750m worth of stock to be offered, £300m is expected to be floated in the UK and another £300m in France, with the balance of £150m on international markets including North America, Europe, the Middle East and Japan.

Mr Jean-Claude Galignani, of Banque Indosuez, did not rule out the possibility of transferring some of the shares from one tranche to another in the event of oversubscription or undersubscription in different countries.

de Savary acquires Land's End

BY PAUL CHESBROUGH, PROPERTY CORRESPONDENT

Land Leisure, the acquisitive company controlled by Mr Peter de Savary and Mr George Martin that until yesterday was known as Alfred Walker, has bought Land's End for £8.72m and plans to spend £1m on improving facilities there.

The western outpost of Great Britain, a property of 107 acres that has attracted generations of holidaymakers, was bought from Daveston Holdings, the family trust of Mr David Goldstone, the chief of Regalian Properties.

Mr Goldstone had bought the property in 1981 from the Neave-Hill family for £2.25m. The purchase by Land Leisure follows on the heels of the acquisition of Aspinall Holdings, the casino operator, for £90m, a deal which almost tripled the size of the company. But it is quite separate from Mr de Savary's personal deals which latterly have involved the sale of the St James' Club in London to Norfolk Capital Group and the purchase of Palm Beach Harbour.

Land Leisure has been involved in what Mr Martin called "an aggressive programme of acquisitions from November 1986 to date". The idea is to create a company based on two divisions - property and leisure. "When one can get a property and create added value with leisure - that is ideal," said Mr Martin.

Land's End fits into that category. There are 18m tourists in the West Country each year, Mr Martin observed. "If we get half a million to Land's End, it will be commercially successful."

Tourists will be permitted free access to the cliff-top land. Land Leisure hopes to make its



Peter de Savary studies a map of Land's End, the landmark he bought yesterday for £8.72m

money from use of the facilities there: restaurant, pub, holiday apartment complex, craft centre and so on. The State House will be restored to its original use as a hotel.

The local authorities in the area have been keen to see facilities at the property improved and may be prepared to provide funds for the restoration of the badly worn footpaths.

Sapphire Petroleum

Sapphire Petroleum, USM-quoted oil company, moved from a loss of \$450,000 to pre-tax profits of £27,000 in the six months to June.

The attributable loss was down to £30,000 (£33,000) with the loss per 50p share reduced to 0.6p (0.7p).

Alan Bond has 2.8% of Allied-Lyons

BY STEVEN BUTLER

Allied-Lyons, the UK food and drink group, yesterday said that Mr Alan Bond, the Australian entrepreneur, had built up a 2.8 per cent stake in the company.

Mr Clifford Hatch, Allied finance director, said that Mr Bond had indicated Allied of his intention to build the stake several months ago, and that the shares had been bought gradually.

Mr Hatch said that Allied welcomed Mr Bond as a shareholder and that the group had enjoyed a successful business relationship with the Bond Corporation's brewing and beer operation for many years.

Storehouse

With Storehouse due to publish its defence document against the takeover bid from Baxters, later today, one institution has been adding to the share. Legal and General has picked up 200,000 at prices between 262p and 263p - taking its total stake to 6.8m shares or 1.6 per cent.

Yesterday, however, the Storehouse share price tumbled another 22p to 254p.

The Board of Management of Akzo N.V. announces that on November 3, 1987 the results for the third quarter of 1987 were published. Copies of this quarterly report may be obtained from the London Paying Agents:

Barclays Bank PLC
Stock Exchange Services Department
54 Lombard Street
London EC3P 3AH
and
Midland Bank PLC
International Division
Securities Services Department
110-114 Cannon Street
London EC4N 6AA.

or at the offices of
Akzo N.V.
Velperweg 76
P.O. Box 181
6800 LS Arnhem
The Netherlands



Arnhem, November 4, 1987

Akzo nv Arnhem Holland

The Board of Management and Supervisory Council of Akzo N.V. decided to distribute for the fiscal year 1987 an interim dividend of NLG 1.50 per ordinary share of NLG 20.-.

From 17 November, 1987 the above dividend of NLG 1.50 per ordinary share will be payable against surrender of coupon no. 29 at:
Barclays Bank PLC
Stock Exchange Services Department
54 Lombard Street
London EC3P 3AH
and
Midland Bank PLC
International Division
Securities Services Department
110-114 Cannon Street
London EC4N 6AA

U.K. Residents
Dividends so payable for U.K. residents will be paid less 15% withholding tax and U.K. income tax will be deducted from the gross dividend.

Residents of other countries
For residents of countries other than the United Kingdom with which the Netherlands has a Double Taxation Agreement, the rate of withholding tax (if any) will be adjusted upon provision by the presiding authorised depository of the completed necessary documents (Form 92, etc.). Where no such form is submitted withholding tax at the rate of 25% will be deducted. United Kingdom tax at the standard rate will be deducted unless claims are accompanied by the appropriate affidavit forms. Information concerning any of the above-mentioned documents may be obtained from Barclays Bank PLC and Midland Bank PLC.

Arnhem, 4 November, 1987



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COMMODITIES AND AGRICULTURE

ITC puts documents case to Law Lords

By Raymond Hughes, Law Courts Correspondent

THE INTERNATIONAL Tin Council yesterday asked five Law Lords to make a comprehensive ruling that neither its documents, nor copies of them, nor information derived from them could be used as evidence in the tin crisis litigation.

The ITC contended that all such material was part of its official archives and therefore immune from disclosure in court actions because its archives had the same inviolable status as those of a diplomatic mission.

The Law Lords are hearing appeals by the ITC and Maclean Watson, one of a number of tin brokers involved in litigation arising from the ITC's collapse into insolvency in October 1986, against a decision of the Court of Appeal in July.

The appeal court held that documents retained in the ITC's archives were protected from disclosure but that copies sent by the ITC to its members - 23 states and the European Commission - and copies obtained by third parties, were not.

The documents issue arose when the ITC intervened in an action brought by two Shearson Lehman companies against, among others, Maclean Watson, in which some parties want to use ITC copy documents as evidence.

The issue also affects other parts of the tin litigation, notably actions in which bank and broker creditors of the ITC have alleged fraudulent trading and negligent mismanagement against the ITC, founding their allegations in part on ITC documents.

The Law Lords' decision could have implications also for other international organisations which, like the ITC, have a presence in the tin market.

Copies of ITC documents have come into the hands of third parties in a variety of ways, including the use of the US Freedom of Information Act and as a result of being appended to a report of a House of Commons select committee. Others derived from ITC members or from City institutions consulted when considering a rescue operation for the ITC.

The ITC contended that however the material or information derived from it was acquired, or came into the public domain, it remained part of the council's archives, the inviolability of which could be removed only by express waiver by the ITC itself.

The hearing continues today.

China resumes pork rationing

CHINA HAS resumed rationing of pork after shortages in major cities because output this year has fallen 2.6 per cent from the 1986 level, the China Daily said, reports Xinhua from Peking.

Ivory Coast takes tough line on cocoa surplus

BY NICHOLAS WOODSWORTH IN ABIDJAN

THE 11 member nations of the Cocoa Producers Alliance, who are meeting this week in Lagos, have expressed serious concern about growing cocoa surpluses and are seeking agreement on measures to deal with the problem.

While solutions proposed to reduce stocks are varied, all delegates agree on the need for immediate and concerted action.

The Ivory Coast, the world's biggest producer - 1987/88 output is estimated at 680,000 tonnes - has taken the toughest line, proposing such drastic measures as the destruction of large amounts of poorer quality cocoa already in stock as a means of driving up prices.

Cocoa prices are currently at 44-year lows owing to recent bumper harvests and the suspension of buffer stock buying. Buffer stock operations were suspended last year when production and consuming members of the International Cocoa Council Organisation (ICCO) failed to agree on the level of "must buy" buffer stock trigger prices.

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Delegates to the talks in Joggia, in central Java continued, however, to disagree on the process of renegotiating the five-year-old pact for this US\$18m-a-year buffer stock would be resumed at a meeting next March in the Bangkok of the International Cocoa Council.

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As one means of partially compensating for the suspension of the buffer stock operation Mr Goffa Jacob, the chief Ivory Coast delegate at the meeting, said his country favoured a system of production quotas for CPA members.

Mr Goffa said, "The Alliance no longer influences the market," he told the meeting. "We need to overhaul it and give it the means to function." There has been in the past little unity or agreement between CPA members on methods to protect producers.

CPA members, who account for 85 per cent of world cocoa output, expressed concern over the rising production figures of Malaysia and Indonesia, Asia's leading growers. These non-members were held to be partly responsible for the depressed state of the market and urged to join the Alliance.

One producer singled out for particular criticism was the host country, Nigeria. With output

rising once again after years of neglect, the Nigerian cocoa industry was blamed for 70 per cent of the poor quality cocoa currently held in the buffer stock.

Many analysts blame poor Nigerian cocoa quality on the dissolution last year of the country's commodity marketing boards and the institution of a free purchase and sales policy.

While Nigerian delegates claimed that the cocoa complained to be not pass through government inspection but was smuggled, they did voice a concern for cocoa quality.

Mr G. C. Olanika, the Nigerian Trade Ministry's permanent secretary, told delegates that a high-powered body had been set up to ensure the quality of exports.

CPA delegates will meet later this year when the ICCO convenes in London on December 4. The meeting is expected to be dominated once again by demands by producers for the restoration of buffer stock buying.

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Brazil's fuel alcohol programme comes under fire

BY ANN CHARTERS IN SAO PAULO

The Government is under increasing pressure to reduce a growing public deficit and a mounting loss of confidence in Petrobras, the state petroleum monopoly, responsible for distributing gasoline and alcohol. In the first half of the year Petrobras reported its first ever loss of US\$723.3bn (then worth US\$772m), with US\$26bn attributed to losses in the alcohol account.

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Market turmoil boosts diamonds

By Judith Maltz in Jerusalem

IN SPITE of predictions to the contrary, Israel's diamond industry, a major foreign currency earner, has benefited from recent advances in the world capital markets, according to Mr Moshe Schmitzer, president of the Israel Diamond Exchange.

He explained that money taken out of stocks was being invested in diamonds, as evidenced by the growing number of buyers on the exchange. Better proof he said was the fact that sales in October alone were 30 per cent higher than in the same month last year, reaching \$184m.

Mr Schmitzer forecast that exports from Israel which has become the world's largest diamond manufacturing centre, would top the \$2bn mark in the current year.

An unwelcome result of the market turmoil, however, was a seven day suspension of diamond trading between Israel and Hong Kong because of payments problems encountered by Hong Kong merchants. Business returned to normal this week.

Mr Schmitzer said that the decision to halt trading was taken when Hong Kong debt had mounted to what was considered a dangerous level of US\$80m.

"We felt it would be best to take a break and see what would develop," he said. "Fortunately, the money is beginning to flow once again."

Always an important export destination, Hong Kong had traditionally been Israel's second largest market in cut and polished diamonds, ranked just behind the US. Last year, exports of the processed stones to Hong Kong came to US\$300m out of a total of \$1.6bn, representing an increase of more than a quarter over the previous year.

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Pakistan plans import tenders for sugar

BY MOHAMMAD AFTAB IN ISLAMABAD

PAKISTAN PLANS to invite tenders for purchase of 500,000 tonnes of refined sugar, in order to tide it over an expected shortfall in its domestic supply. The offers will be invited within a week, officials said. Domestic production is projected to be 1.3m tonnes. The consumption requirements are estimated at 1.6m tonnes for the year 1987/88 season. The state-owned Trading Corporation (TCF) will make the invitation.

Opec chief sees room for increased ceiling

BY LAURA HAIN IN DELFT

THE ORGANISATION of Petroleum Exporting Countries may be able to raise its official ceiling on oil production by between 1m and 1.5m barrels per day to match actual output without jeopardising the official price of \$18 a barrel, according to Mr Aliwatu Lukman, its president.

Mr Lukman, who is also Nigeria's Minister of Petroleum, said yesterday that the 13 Opec members were producing between 17.5m and 18m b/d compared with an official ceiling of 16.5m and yet oil prices were fairly stable around the \$18 level.

"There is room to increase production well above 16.5m barrels," he said after addressing a petroleum symposium in Delft. Prices are holding at official levels, so we have a reference point now."

When Opec holds its regular biannual conference in Vienna on December 9 it will attempt to forge a new production sharing pact for 1988 that will be observed by all members. Currently Iraq refuses to abide by Opec quotas and is blamed for



Mr Aliwatu Lukman, "prices are holding" most of the group's overproduction. Mr Lukman said he did not expect oil demand to fall sharply as a result of a world economic recession in 1988, but that Opec stock market crash.

"There is a minimum quantity of energy that always is required, even if incremental consumption may slow."

He conceded that a dramatically lower dollar could cut into oil revenue but brushed aside suggestions that lower income would increase pressure for a price rise. "It's just one of many problems, a technical factor," he said.

Mr Fahd al Chiebi, Opec deputy secretary general, called for increased support from non-Opec producers to help the organisation maintain its crude prices through production restraints. Reuters reports from Opec.

"It is not in the interest of the international community to continue depleting narrow (non-Opec) reserves in order to maximise today their market share and be left tomorrow with very little reserves," he told a seminar on energy policy.

Hence the necessity of co-operation between Opec and non-Opec producers, in order to help Opec sustain prices. We have few examples - Norway is one," he said.

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"It is not in the interest of the international community to continue depleting narrow (non-Opec) reserves in order to maximise today their market share and be left tomorrow with very little reserves," he told a seminar on energy policy.

Commission plans EC fish price cuts

THE EUROPEAN Commission wants to cut its guide price for herring by 10 per cent and for mackerel by 5 per cent under its fish guide price proposals for 1988, Reuters reports from Brussels.

The EC sets guide prices each year and goes on to fix a "with-drawal price" - between 70 per cent and 80 per cent of the guide price - at which it will buy fish withdrawn from the market by producers. Much of the withdrawn fish is used for animal feed.

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Hence the necessity of co-operation between Opec and non-Opec producers, in order to help Opec sustain prices. We have few examples - Norway is one," he said.

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LME cash settlement

THE NEW London Metal Exchange table does not carry separate quotation for "settlement" prices. This information is still available, however, as the settlement prices are the same as the cash AM Official offer prices (the second prices in the spreads). For example in today's table the copper Grade A settlement price is \$1,280 a tonne.

Coffee quota talks

INTERNATIONAL COFFEE Organisation talks on how newly imposed export quotas will operate stalled late yesterday, due to major differences in the interpretation of rules governing the transition to quotas from a free market, ICO delegates said.

"There is a deep difference of understanding between producers and the US," Brazilian delegate Ambassador Lindenberg Sette said.

Nov 3	Nov 2	month ago	year ago
1987.1	1986.0	1985.0	1984.0
Nov 3	Nov 2	month ago	year ago
1987.1	1986.0	1985.0	1984.0

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1987.1	1986.0	1985.0	1984.0
Nov 3	Nov 2	month ago	year ago
1987.1	1986.0	1985.0	1984.0

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-1		
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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar sentiment stays weak

The dollar finished around the middle of the day's range, as the foreign exchange market paused before attacking levels of DM1.70 and ¥185.

Dealers said there are no next targets for the market, but after the recent sharp fall there was a technical move to cover short positions yesterday. Trading was nervous and volatile, with the US currency fluctuating around DM1.71.

The dollar finished lower on the day. Its partial technical recovery was regarded as disappointing, and showed the level of bearish sentiment.

It was suggested the West German Bundesbank may cut its discount rate today, following Tuesday's move by the Dutch Central Bank and yesterday's reduction in UK bank base rates, but there was little hope this would provide any lasting support for the dollar.

Dealers were generally sceptical of official comments, including the White House statement that progress was being made in talks on cutting the budget deficit.

The dollar fell to DM1.7129 from DM1.7150, to ¥187.15 from ¥187.35, to FF25.8250 from FF25.85, and to SF1.4120 from SF1.4150.

On Bank of England figures the dollar's index declined to 97.8 from 98.1.

STERLING-Trading range against the dollar in 1987 is 1.7475 to 1.7110. October average 1.6800. Exchange rate index rose 0.1 to 75.0, compared with 73.3 six months ago.

Starling's strength and the

weakness of the equity market were regarded as the main reasons behind the Bank of England's decision to allow a cut in UK bank base rates.

The reduction in rates had no impact however, and sterling continued to advance. The pound rose 60 points to 1.7470, 1.7480, and also improved to DM2.9925 from DM2.9875; to ¥239.75 from ¥239.25; to FF10.18 from FF10.1625; and to SF2.4675 from SF2.46.

D-MARK-Trading range against the dollar in 1987 is 1.8905 to 1.7150. October average 1.8011. Exchange rate index 150.4 against 147.5 six months ago.

The D-Mark eased slightly against the dollar in Frankfurt. The US currency closed at DM1.7125, compared with DM1.7085.

The Bundesbank bought \$100m when the dollar was fixed at DM1.7080, and was regarded as merely a move to keep trading orderly, rather than stopping the dollar's fall.

The dollar closed at ¥187.25 in Tokyo, compared with ¥187.50 overnight in New York. Tokyo was closed on Tuesday for a national holiday, but on Monday the closing level was ¥187.50.

There was speculation the

Bundesbank may cut interest rates at today's central council meeting. Mr Gerhard Stoltenberg, West German Finance Minister, will attend, but there will not be a news conference afterwards, which may indicate the central bank is not expecting to cut its discount or Lombard rates.

JAPANESE YEN-Trading range against the dollar in 1987 is 189.45 to 187.05. October average 182.87. Exchange rate index 237.4 against 235.5 six months ago.

The yen was little changed in quiet Tokyo trading. Dealers were reluctant to put too much pressure on the dollar, for fear of provoking central bank intervention, but could also see no reason to buy the US currency.

Bank of Japan intervention was estimated at about \$300m, and was regarded as merely a move to keep trading orderly, rather than stopping the dollar's fall.

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FINANCIAL FUTURES

Gilts up after rate cut

Gilt prices recovered from early lows in the London International Financial Futures Exchange yesterday to finish only slightly down on the day. Early in the day sentiment had been affected by comments made by Mr Nigel Lawson, Chancellor of the Exchequer, to the effect that the market should not be too impatient for another cut in base rates.

However a few hours later base rates had been cut and dealers suggested that a continued decline in equity values together with sterling's firmer trend prompted a change in the authorities' timetable.

The December price opened at 121-31 up from 121-21 on Tuesday and sank to a low of 121-07 before recovering to close at 122-12.

Three-month sterling deposits finished close to the day's high following a cut in UK clearing bank base rates to 9 p.p.c. from 9 p.p.c. Early trading had seen a good deal of profit taking and after opening at 91.13 for December delivery, the price fell to a low of 91.01 before bouncing back to a high of 91.28. It closed at 91.27, up from 91.07 on Tuesday night.

Trading was rather confused in the afternoon, mainly because the market had been caught a little off balance by the sudden reduction in interest rates.

US Treasury bonds showed a firmer tendency during the day, helped by a further decline in equity markets.

The December price opened at 88-04 up from 87-10 on Tuesday and traded between a low of 88-01 and a high of 89-01 before finishing at 89-25.

A further fall in equities saw the December FT-SE price fall sharply to 160.05 from 164.30 on Tuesday.

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EUROPEAN OPTIONS EXCHANGE

BASE LENDING RATES

A FINANCIAL TIMES SURVEY
U.K. INDUSTRIAL
PROSPECTS
Monday January 4th, 1988

The Financial Times proposes to publish a Survey on the above. The aim of this Survey is to assess the prospects for a number of key industries in the coming year. The main emphasis will be on the U.K. but the international context will be fully explored. Important trends affecting each business sector will be analysed and described.

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ET CROSSWORD PUZZLE No 6,474

VIXEN

A crossword puzzle grid is shown, consisting of a 15x15 square array of cells. Some cells are black, and others are white. Numbers are placed in the top-left corners of the starting squares for each word. The numbers are: 1 (row 1, col 1), 2 (row 1, col 2), 3 (row 1, col 3), 4 (row 1, col 4), 5 (row 1, col 5), 6 (row 1, col 6), 7 (row 1, col 7), 8 (row 1, col 8), 9 (row 2, col 1), 10 (row 3, col 5), 11 (row 3, col 1), 12 (row 3, col 8), 13 (row 4, col 1), 14 (row 4, col 5), 15 (row 4, col 6), 16 (row 5, col 1), 17 (row 5, col 3), 18 (row 5, col 6), 19 (row 5, col 7), 20 (row 6, col 1), 21 (row 6, col 4), 22 (row 6, col 10), 23 (row 7, col 1), 24 (row 7, col 5), 25 (row 8, col 1), and 26 (row 8, col 5).

ACROSS

- 1 The way an engineer sees
the position (6)
4 Little beast about to pub-
licise match (4, 2)
8 Meadowland beyond the
fence (7)
9 Shillies guy turning colour
about the rent demanded (7)
11 Development may entail
tearing one out (10)
12 Opposed to cutting assist-
ances though ally keen (4)
13 A music man will find a
piece of music played stac-
cato stimulating (5)
14 To fix a washer round the
end is such a bloomer (8)
16 Get back with winnings in
a rush (8)
18 "To hear the lark begin his
flight, and singing startle the
3 flower seen by people
travelling on the highway? (3)
5 An imprisoning for offering
protection (5)
6 Shower after the umpire or
do without (7)
7 A test man's pride sent
crashing (3)
10 The underworld boss stayed
put out (3)
12 The person with money has
got more confident following
the trainee (8)
14 Few signify-clear? (9)
17 A pound in rises negotiated,
or close (7)
19 Irritating an old monarch
with silver-plated tin (7)
21 A measure to make tea popu-
lar (5)
22 Let the trainee rest (5)

Solution to Puzzle No 6,473

D	E	A	D	E	A	T	H	E	E	T	I	T	B	I	T
I	N	O	G										O	O	O
R	I	C	O	C	H	E	T	S	P	A	N	S	S	S	S
E	E	K	L	A	A	E	E								
C	O	S	T	S	E	A	V	E	S	D	R	O	P	O	
T				S	S	E	S								
C	H	R	I	S	I	S	R	A	I	N	E	N	T		
P	A	P						V	X	S					
L	L	L	A	B				C	H	E	X	S			
M								G	A	E	O	M			
M	I	S	S	A	G	E									
M	I	S	S	A	G	E									
O	U	E	S				S	A	N	R					
U	P	P	E	E				O	S	I	D	E	R		
T	E	T						R	T	E					
H	A	R	R	I	S						D	E	F	E	N

GRANVILLE
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High	Low	Company	Price	Change	Gross Yield %
239	233	Ast. Brkt. Int. Ordinary	60	+8	6.9
206	145	Ast. Brkt. Ind. CULS	—	—	10.0
41	32	Armitage & Rhodes	32	—	4.8
142	60	BBS Design Group (USM)	60at	-2	2.1
188	108	Bardonia Corp.	168	-2	7.6
184	104	Bell Technologies	168ad	—	—
281	139	CCL Group Ordinary	270	-2	11.5
147	99	CCL Group 11% Conv. Pref.	137	-3	17.7
171	136	Carbondine Ordinal	162at	-2	5.4
180	137	Chesapeake 7.5% Pref.	138	10.5	10.5
180	137	George Blair	162at	-3	3.7
143	119	Ists Group	100	—	—
103	59	Jackson Corp.	103	—	3.4
780	360	Middlehouse NV (AmStSE)	360	—	—
194	75	Rent Holdg. Inc. (SE)	75	-6	0.1
83	63	Recond Hldg. 10%CP.(SE).	141	12.4	12.4
91	60	Robert Jenkins	60	—	—
124	42	Serattions	124at	—	5.5
224	141	Torrey & Carlisle	226	-2	6.6
135	85	Trevino Holdings	142	+2	6.8
131	70	Unidock Holdings	70d	2.8	2.0
264	115	Walter Alexander (SE)	194at	-1	5.9
201	190	W. S. Yeston	200	—	17.4

175 % West Yorks. Ind. Hosp. (USM) 140 -14 3.5 9.9

Securities designated (SE) and (USM) are dealt in subject to the rule regulations of The Stock Exchange. Other securities listed above are dealt subject to the rules of FIMBRA.

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[illegible]

Continued on next page

مذكرات ابن الأثير

[illegible]

هَكَذَا مِنْ الْأَصْلِ

MINES—Continued[illegible]

PPA Asset Mgmt 20c	113	-2
PPA/Parant 1 25c	73	-
PPA/Parant Resources RL	35	-
Paragon Mgt/Esp 50c	135	-
PPA/Park-Walton 50c	218	-7
PPA/Pearst RL	36	-5
PPA/Pearson Mining	15	-1
Parsons Margaret Gold	50	-
Parsons Mining 20c	17	-3
Parsons 50c	304	-16
Parsons Express, NL	12	-2
Parsons/Parsons Mining	12	-
Parsons/Goldfields	363	-5
Parsons/Goldfields	363	-5
Parsons/Pacific	28	-2

Western Res	50	-1
Western Ventures 25c	8	-1
Western Exp	19	-2
Western Res 20c	11	-1
Western Times 10c	28	-2
Wild Goldfields NL	105	-1
Wild West Cattle 25c	12	-2
Wildcat, Mining 50c	184	-6
Wildman Creek 20c	128	-5
Wildman Res Ltd	70	-1
Times		
Weyer Haizer SML	46	-4
Weyer	70	-25
Weyer	53	-
Weyer Bercht M30.50	75	-
Weyer 12 1/2c	75	-

Amalgam Filling 1/16	475	1
Petaling SMT	145	
Stamping Small SMT	130	
Stamping 1/16	150	
Stamping 1/8	154	
Stamping 1/4	154	

Miscellaneous		
Single Dominion	54	1
Double Mining 10p	85	-10
Colley Run Loop	28	-7
Colley, March 10c	187	
Colley, Int. 1/16	40	-3
Greenwich Pass	263	
Greenwich Cold Mines	234	
Highwood Pass	121	-25
Highwood, 1/16	121	
Highwood, 1/8	121	
Highwood, 1/4	121	
Highwood, 1/2	121	
Highwood, 3/4	121	
Highwood, 1	121	
Highwood, 1 1/2	121	
Highwood, 2	121	
Highwood, 3	121	
Highwood, 4	121	
Highwood, 5	121	
Highwood, 6	121	
Highwood, 7	121	
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Highwood, 100	121	

Minuto Exploracion	350	-2	
Yellow Sabaz Res CSI	77 1/2	-	
Whitcomb CSI	79 1/2	-8	
Whitcomb Resources	38 1/2	-	
WRT 100	27 1/2	-12	
Dr. Pappas 100-2000	61 1/2	-10	
Therac Res. Inc-B	20 1/2	+1/2	

THIRD MARKET

Stock	Price	+ -	Net
Blackburn Group 100	235	-10	1
Abundant Am Pet 100	31	-	1
Allied Inv. Brokers	23 1/2	-	10 1/2
Altman Ind. Equip 100	30	-	

Amateur Rec. 10p	71	
Amateur Fed. 'A'	72	
Amateur Fed. 'B'	73	
Amateur Fed. 'C'	74	
Amateur Fed. 'D'	75	
Amateur Fed. 'E'	76	
Amateur Fed. 'F'	77	
Amateur Fed. 'G'	78	
Amateur Fed. 'H'	79	
Amateur Fed. 'I'	80	
Amateur Fed. 'J'	81	
Amateur Fed. 'K'	82	
Amateur Fed. 'L'	83	
Amateur Fed. 'M'	84	
Amateur Fed. 'N'	85	
Amateur Fed. 'O'	86	
Amateur Fed. 'P'	87	
Amateur Fed. 'Q'	88	
Amateur Fed. 'R'	89	
Amateur Fed. 'S'	90	
Amateur Fed. 'T'	91	
Amateur Fed. 'U'	92	
Amateur Fed. 'V'	93	
Amateur Fed. 'W'	94	
Amateur Fed. 'X'	95	
Amateur Fed. 'Y'	96	
Amateur Fed. 'Z'	97	
Amateur Fed. 'AA'	98	
Amateur Fed. 'AB'	99	
Amateur Fed. 'AC'	100	
Amateur Fed. 'AD'	101	
Amateur Fed. 'AE'	102	
Amateur Fed. 'AF'	103	
Amateur Fed. 'AG'	104	
Amateur Fed. 'AH'	105	
Amateur Fed. 'AI'	106	
Amateur Fed. 'AJ'	107	
Amateur Fed. 'AK'	108	
Amateur Fed. 'AL'	109	
Amateur Fed. 'AM'	110	
Amateur Fed. 'AN'	111	
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Amateur Fed. 'AQ'	114	
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Amateur Fed. 'AT'	117	
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Amateur Fed. 'BL'	135	
Amateur Fed. 'BM'	136	
Amateur Fed. 'BN'	137	
Amateur Fed. 'BO'	138	
Amateur Fed. 'BP'	139	
Amateur Fed. 'BQ'	140	
Amateur Fed. 'BR'	141	
Amateur Fed. 'BS'	142	
Amateur Fed. 'BT'	143	
Amateur Fed. 'BU'	144	
Amateur Fed. 'BV'	145	
Amateur Fed. 'BW'	146	
Amateur Fed. 'BX'	147	
Amateur Fed. 'BY'	148	
Amateur Fed. 'BZ'	149	
Amateur Fed. 'CA'	150	
Amateur Fed. 'CB'	151	
Amateur Fed. 'CC'	152	
Amateur Fed. 'CD'	153	
Amateur Fed. 'CE'	154	
Amateur Fed. 'CF'	155	
Amateur Fed. 'CG'	156	
Amateur Fed. 'CH'	157	
Amateur Fed. 'CI'	158	
Amateur Fed. 'CJ'	159	
Amateur Fed. 'CK'	160	
Amateur Fed. 'CL'	161	
Amateur Fed. 'CM'	162	
Amateur Fed. 'CN'	163	
Amateur Fed. 'CO'	164	
Amateur Fed. 'CP'	165	
Amateur Fed. 'CQ'	166	
Amateur Fed. 'CR'	167	
Amateur Fed. 'CS'	168	
Amateur Fed. 'CT'	169	
Amateur Fed. 'CU'	170	
Amateur Fed. 'CV'	171	
Amateur Fed. 'CW'	172	
Amateur Fed. 'CX'	173	
Amateur Fed. 'CY'	174	
Amateur Fed. 'CZ'	175	
Amateur Fed. 'DA'	176	
Amateur Fed. 'DB'	177	
Amateur Fed. 'DC'	178	
Amateur Fed. 'DD'	179	
Amateur Fed. 'DE'	180	
Amateur Fed. 'DF'	181	
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Amateur Fed. 'DI'	184	
Amateur Fed. 'DJ'	185	
Amateur Fed. 'DK'	186	
Amateur Fed. 'DL'	187	
Amateur Fed. 'DM'	188	
Amateur Fed. 'DN'	189	
Amateur Fed. 'DO'	190	
Amateur Fed. 'DP'	191	
Amateur Fed. 'DQ'	192	
Amateur Fed. 'DR'	193	
Amateur Fed. 'DS'	194	
Amateur Fed. 'DT'	195	
Amateur Fed. 'DU'	196	
Amateur Fed. 'DV'	197	
Amateur Fed. 'DW'	198	
Amateur Fed. 'DX'	199	
Amateur Fed. 'DY'	200	
Amateur Fed. 'DZ'	201	
Amateur Fed. 'EA'	202	
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Amateur Fed. 'EF'	207	
Amateur Fed. 'EG'	208	
Amateur Fed. 'EH'	209	
Amateur Fed. 'EI'	210	
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Amateur Fed. 'EK'	212	
Amateur Fed. 'EL'	213	
Amateur Fed. 'EM'	214	
Amateur Fed. 'EN'	215	
Amateur Fed. 'EO'	216	
Amateur Fed. 'EP'	217	
Amateur Fed. 'EQ'	218	
Amateur Fed. 'ER'	219	
Amateur Fed. 'ES'	220	
Amateur Fed. 'ET'	221	
Amateur Fed. 'EU'	222	
Amateur Fed. 'EV'	223	
Amateur Fed. 'EW'	224	
Amateur Fed. 'EX'	225	
Amateur Fed. 'EY'	226	
Amateur Fed. 'EZ'	227	
Amateur Fed. 'FA'	228	
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Amateur Fed. 'FD'	231	
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Amateur Fed. 'FM'	240	
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Amateur Fed. 'FO'	242	
Amateur Fed. 'FP'	243	
Amateur Fed. 'FQ'	244	
Amateur Fed. 'FR'	245	
Amateur Fed. 'FS'	246	
Amateur Fed. 'FT'	247	
Amateur Fed. 'FU'	248	
Amateur Fed. 'FV'	249	
Amateur Fed. 'FW'	250	
Amateur Fed. 'FX'	251	
Amateur Fed. 'FY'	252	
Amateur Fed. 'FZ'	253	
Amateur Fed. 'GA'	254	
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Amateur Fed. 'GQ'	270	
Amateur Fed. 'GR'	271	
Amateur Fed. 'GS'	272	
Amateur Fed. 'GT'	273	
Amateur Fed. 'GU'	274	
Amateur Fed. 'GV'	275	
Amateur Fed. 'GW'	276	
Amateur Fed. 'GX'	277	
Amateur Fed. 'GY'	278	
Amateur Fed. 'GZ'	279	
Amateur Fed. 'HA'	280	
Amateur Fed. 'HB'	281	
Amateur Fed. 'HC'	282	
Amateur Fed. 'HD'	283	
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Amateur Fed. 'IA'	306	
Amateur Fed. 'IB'	307	
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Amateur Fed. 'ID'	309	
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Amateur Fed. 'IO'	320	
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Amateur Fed. 'IV'	327	
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Amateur Fed. 'IY'	330	
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Amateur Fed. 'LC'	386	
Amateur Fed. 'LD'	387	
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Amateur Fed. 'LX'	407	
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Amateur Fed. 'NL'	447	
Amateur Fed. 'NM'	448	
Amateur Fed. 'NN'	449	
Amateur Fed. 'NO'	450	
Amateur Fed. 'NP'	451	
Amateur Fed. 'NQ'	452	
Amateur Fed. 'NR'	453	
Amateur Fed. 'NS'	454	
Amateur Fed. 'NT'	455	
Amateur Fed. 'NU'	456	
Amateur Fed. 'NV'	457	
Amateur Fed. 'NW'	458	
Amateur Fed. 'NX'	459	
Amateur Fed. 'NY'	460	
Amateur Fed. 'NZ'	461	
Amateur Fed. 'OA'	462	
Amateur Fed. 'OB'	463	
Amateur Fed. 'OC'	464	
Amateur Fed. 'OD'	465	
Amateur Fed. 'OE'	466	
Amateur Fed. 'OF'	467	
Amateur Fed. 'OG'	468	
Amateur Fed. 'OH'	469	
Amateur Fed. 'OI'	470	
Amateur Fed. 'OJ'	471	
Amateur Fed. 'OK'	472	
Amateur Fed. 'OL'	473	
Amateur Fed. 'OM'	474	
Amateur Fed. 'ON'	475	
Amateur Fed. 'OO'	476	
Amateur Fed. 'OP'	477	
Amateur Fed. 'OQ'	478	
Amateur Fed. 'OR'	479	
Amateur Fed. 'OS'	480	
Amateur Fed. 'OT'	481	
Amateur Fed. 'OU'	482	
Amateur Fed. 'OV'	483	
Amateur Fed. 'OW'	484	
Amateur Fed. 'OX'	485	
Amateur Fed. 'OY'	486	
Amateur Fed. 'OZ'	487	
Amateur Fed. 'PA'	488	
Amateur Fed. 'PB'	489	
Amateur Fed. 'PC'	490	
Amateur Fed. 'PD'	491	
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Amateur Fed. 'PF'	493	
Amateur Fed. 'PG'	494	
Amateur Fed. 'PH'	495	
Amateur Fed. 'PI'	496	
Amateur Fed. 'PJ'	497	
Amateur Fed. 'PK'	498	
Amateur Fed. 'PL'	499	
Amateur Fed. 'PM'	500	
Amateur Fed. 'PN'	501	
Amateur Fed. 'PO'	502	
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Amateur Fed. 'QI'	522	
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Amateur Fed. 'QK'	524	
Amateur Fed. 'QL'	525	
Amateur Fed. 'QM'	526	
Amateur Fed. 'QN'	527	
Amateur Fed. 'QO'	528</	

Learning Lecture 30	77	100	100
Law Tech. 50	82	100	100
Medicine 100	2000	100	100
Pharmacology 100	50	100	100
Public Health 50	100	100	100
Season Halls	100	100	100
Therm. Halls	100	100	100
UPL Group 100	240	100	100
Unit Group	227	100	100

NOTES

and not discontinue
and not discontinue
and not discontinue

AGT were applicable; bracketed figures are the difference if calculated on "all" short-term" distribution; this compares a more conservative, excluding conditional distribution, of offsettable AGT. Yields are based on AGT of 27 per cent and allow for and rights.

to non-residents on applications, or report mailed.

SECURITY US list; dealings permitted and not listed on Stock Exchange and complete degree of regulation as listed securities under Rule 555(c).

Time of suspension.

Dividend after pending strip and/or previous dividend or forecast.

Bid or reorganization in progress.

Comparable.

Market: highest final and/or refusal of a dividend; cover on earnings updated.

Shows for comparison of shares not now listed only for restricted dividend.

[illegible]

Dividend and yield include a special
to special premium. A Net divi-
a dividend, taxed or deferred. E Cash
F Dividend and yield based on prop-
1986-87. G Account dividend and
dividend based on prop-
dividend basis. H Dividend and yield
and estimates for 1986. I Dividend
or other official estimates for 1986
dividend cover and p/e based on latest
based on prop- or other of
dividend and yield based on prop-
1987. F Figures based on prop-
1987. G Green, E Forecasts submitted
on prop- or other official estimates. 2
on figures. F Dividend yield on share.

REGIONAL & IRISH STOCK

is a selection of Regional and Irish stocks quoted in Irish currency.

13	Fls. 13% 97/02.
463	Armco
96	CPI Index
3117	Carroll Inds
259	Dublin Gas
	Hall (R. & M.)
	Hutton Hldgs.
	Irish Repres.

TRADITIONAL OPT		
3-month call rates		
	P	
40		NEI
19		Nat West Bk.
62		P & Q Rpt
62		Plesley
17		Polly Peck
36		Rural Elect

32	NAME	_____
33	Rank	Org Ord _____
34	Read	Instr _____
35	STC	_____
36	Serial	_____
37	TI	_____
38	TSB	_____
39	Yesco	_____
40	Thorn Eht	_____
41	Trust Houses	_____
42	T&N	_____
43	Unilever	_____
44	Vickers	_____
45	Wellcome	_____
46	_____	_____

22	Prady
26	Brit Land
30	Land Spec
125	NEPC
35	Pachy
36	Oil
37	Brit Petroleum
38	British
50	Burmah Oil
125	Charter
52	Premier
36	Shell
42	Tricentral
35	Ukrain

75	Almas
22	Cons Gold
43	Lowrie
55	Rio T Zinc

Selection of Options traded is given in
London Stock Exchange Report

World Stock Markets

WORLD STOCK MARKETS

AUSTRIA

Stock	High	Low	Open	Close
AT&T	220.00	218.00	219.00	218.50
Bank Austria	120.00	118.00	119.00	118.50
Ernst & Young	150.00	148.00	149.00	148.50
Industriewerk	180.00	178.00	179.00	178.50
Postbank	100.00	98.00	99.00	98.50
Telekom Austria	250.00	248.00	249.00	248.50

GERMANY

Stock	High	Low	Open	Close
Adidas	120.00	118.00	119.00	118.50
Alcatel	150.00	148.00	149.00	148.50
Bayer	180.00	178.00	179.00	178.50
Boehringer	200.00	198.00	199.00	198.50
Carl Zeiss	220.00	218.00	219.00	218.50
Deutsche Bank	100.00	98.00	99.00	98.50

SPAIN

Stock	High	Low	Open	Close
Alsa	120.00	118.00	119.00	118.50
Bankia	150.00	148.00	149.00	148.50
Industria de Carros	180.00	178.00	179.00	178.50
Industria de Gas	200.00	198.00	199.00	198.50
Industria de Madera	220.00	218.00	219.00	218.50
Industria de Papel	250.00	248.00	249.00	248.50

AUSTRALIA (Continued)

Stock	High	Low	Open	Close
ANZ Bank	120.00	118.00	119.00	118.50
Commonwealth Bank	150.00	148.00	149.00	148.50
Westpac	180.00	178.00	179.00	178.50
Bank of New South Wales	200.00	198.00	199.00	198.50
Bank of Queensland	220.00	218.00	219.00	218.50
Bank of Western Australia	250.00	248.00	249.00	248.50

JAPAN (Continued)

Stock	High	Low	Open	Close
Asahi	120.00	118.00	119.00	118.50
Fuyo	150.00	148.00	149.00	148.50
Industrial Bank of Japan	180.00	178.00	179.00	178.50
Mitsubishi Bank	200.00	198.00	199.00	198.50
Sanwa Bank	220.00	218.00	219.00	218.50
Sumitomo Bank	250.00	248.00	249.00	248.50

CANADA

Stock	High	Low	Open	Close
Alcan	120.00	118.00	119.00	118.50
Bank of Montreal	150.00	148.00	149.00	148.50
Bank of Toronto	180.00	178.00	179.00	178.50
Imperial Oil	200.00	198.00	199.00	198.50
Inco	220.00	218.00	219.00	218.50
Noranda	250.00	248.00	249.00	248.50

NEW YORK

Stock	High	Low	Open	Close
IBM	120.00	118.00	119.00	118.50
Microsoft	150.00	148.00	149.00	148.50
Apple	180.00	178.00	179.00	178.50
Oracle	200.00	198.00	199.00	198.50
SAP	220.00	218.00	219.00	218.50
Sun Microsystems	250.00	248.00	249.00	248.50

INDICES

Index	High	Low	Open	Close
DAX	120.00	118.00	119.00	118.50
Nikkei	150.00	148.00	149.00	148.50
Hang Seng	180.00	178.00	179.00	178.50
ASX	200.00	198.00	199.00	198.50
TSX	220.00	218.00	219.00	218.50
FTSE	250.00	248.00	249.00	248.50

BELGIUM/LUXEMBOURG

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

FRANCE

Stock	High	Low	Open	Close
Alcatel	120.00	118.00	119.00	118.50
Bois de France	150.00	148.00	149.00	148.50
Bois de France	180.00	178.00	179.00	178.50
Bois de France	200.00	198.00	199.00	198.50
Bois de France	220.00	218.00	219.00	218.50
Bois de France	250.00	248.00	249.00	248.50

ITALY

Stock	High	Low	Open	Close
Alitalia	120.00	118.00	119.00	118.50
Eni	150.00	148.00	149.00	148.50
Industria di Roma	180.00	178.00	179.00	178.50
Industria di Torino	200.00	198.00	199.00	198.50
Industria di Milano	220.00	218.00	219.00	218.50
Industria di Napoli	250.00	248.00	249.00	248.50

NETHERLANDS

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

FINLAND

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

INDICES

Index	High	Low	Open	Close
DAX	120.00	118.00	119.00	118.50
Nikkei	150.00	148.00	149.00	148.50
Hang Seng	180.00	178.00	179.00	178.50
ASX	200.00	198.00	199.00	198.50
TSX	220.00	218.00	219.00	218.50
FTSE	250.00	248.00	249.00	248.50

INDICES

Index	High	Low	Open	Close
DAX	120.00	118.00	119.00	118.50
Nikkei	150.00	148.00	149.00	148.50
Hang Seng	180.00	178.00	179.00	178.50
ASX	200.00	198.00	199.00	198.50
TSX	220.00	218.00	219.00	218.50
FTSE	250.00	248.00	249.00	248.50

INDICES

Index	High	Low	Open	Close
DAX	120.00	118.00	119.00	118.50
Nikkei	150.00	148.00	149.00	148.50
Hang Seng	180.00	178.00	179.00	178.50
ASX	200.00	198.00	199.00	198.50
TSX	220.00	218.00	219.00	218.50
FTSE	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50
Bank of Belgium	150.00	148.00	149.00	148.50
Immochemie	180.00	178.00	179.00	178.50
Industrie de Papier	200.00	198.00	199.00	198.50
Industrie de Textile	220.00	218.00	219.00	218.50
Industrie de Verre	250.00	248.00	249.00	248.50

OVER-THE-COUNTER

Stock	High	Low	Open	Close
ABN-AMRO	120.00	118.00	119.00	118.50

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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NYSE COMPOSITE CLOSING PRICES

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12 Month	High	Low	Stock	Div. Yld.	P/E	Stk.	Div. Yld.	P/E	Stk.	12 Month	High	Low	Stock	Div. Yld.	P/E	Stk.	Div. Yld.	P/E	Stk.
55	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		55	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
56	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		56	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
57	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		57	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
58	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		58	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
59	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		59	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
60	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		60	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
61	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		61	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
62	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		62	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
63	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		63	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
64	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		64	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
65	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		65	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
66	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		66	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
67	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		67	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
68	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		68	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
69	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		69	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
70	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		70	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
71	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		71	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
72	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		72	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
73	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		73	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
74	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		74	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
75	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		75	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
76	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		76	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
77	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		77	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
78	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		78	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
79	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		79	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
80	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		80	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
81	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		81	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
82	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		82	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
83	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		83	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
84	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		84	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
85	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		85	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
86	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		86	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
87	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		87	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
88	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		88	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
89	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		89	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
90	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		90	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
91	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		91	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
92	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		92	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
93	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		93	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
94	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		94	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
95	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		95	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
96	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		96	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
97	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		97	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
98	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		98	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
99	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		99	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
100	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		100	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
101	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		101	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
102	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		102	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
103	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		103	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
104	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		104	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
105	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		105	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
106	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		106	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
107	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		107	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
108	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		108	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
109	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		109	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
110	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		110	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
111	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		111	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
112	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		112	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
113	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		113	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
114	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		114	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
115	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		115	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
116	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		116	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
117	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		117	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
118	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		118	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
119	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		119	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
120	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		120	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
121	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		121	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
122	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		122	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
123	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		123	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
124	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		124	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
125	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		125	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
126	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		126	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
127	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		127	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
128	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		128	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
129	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		129	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
130	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		130	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
131	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		131	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
132	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		132	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
133	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		133	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
134	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		134	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
135	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		135	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
136	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		136	38%		Pennaco-20	3.1	4.54	4000	70%	+3%	
137	38%		Pennaco-20	3.1	4.54	4000	70%	+3%		137	38%		Pennaco-20	3.1	4.54	4000	70%	+3%</	

AMEX COMPOSITE CLOSING PRICES

Stock	Dr	P	52	100% High	Low	Close	Change	Stock	Dr	P	52	100% High	Low	Close	Change	Stock	Dr	P	52	100% High	Low	Close	Change	Stock	Dr	P	52	100% High	Low	Close	Change
AT&T	387	93	5	100	93	94	+ 1	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amalg	279	11	13	10	13	13	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Alcoa	120	5	6	5	6	6	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Alphal	105	5	6	5	6	6	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22	22	0	Dalad	76	96	93	5	100	93	94	Int'l	16	4	210	51	4	5	100	100	100	100	100	100	100	100	100
Amsh	12,212	20	22	20	22																										

OVER-THE-COUNTER

Stock						Sales (Week)						Stock						Sales (Week)						Stock						Sales (Week)					
Stock	Sales	High	Low	Last	Chng	Stock	Sales	High	Low	Last	Chng	Stock	Sales	High	Low	Last	Chng	Stock	Sales	High	Low	Last	Chng	Stock	Sales	High	Low	Last	Chng						
AASWD	119.72	9	9	9	9	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
ADCC	14.11	14	14	14	14	Alpaca	13.73	14	14	14	+	Alpaca	8.15	23	23	23	23	Komag	18.52	8	7	7	7	Alpaca	18.52	8	7	7	7						
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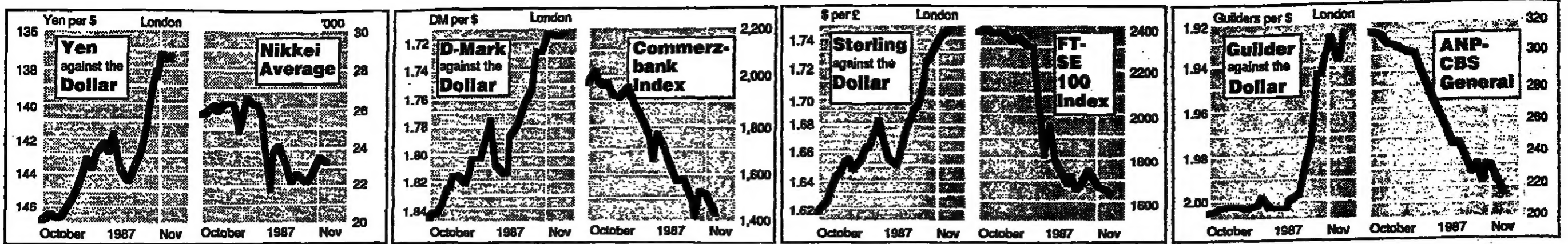
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WORLD STOCK MARKETS



AMERICA

Dow see-saws amid budget doubts

WALL STREET

TRADING on Wall Street was mixed yesterday on heavy volume as investors kept a watchful eye on budget news from Washington, writes Deborah Hargreaves in New York.

A weaker dollar continued to exert some pressure on the market and afternoon stock selling boosted bond prices by almost 14 points with short-term interest rates steady.

Wall Street took its cue from foreign markets at the opening which saw the Dow Jones industrial average down more than 30 points. Subsequent rally attempts were brief and not vigorous. Although the Dow bounced back in the early afternoon and was briefly up 5 points over Tuesday's close, it did not stay there for long. The Dow lost 18.24 points to close at 1,945.23.

Broader-based indices also fell with the Standard & Poor 500 down 2.51 points at 248.31 on the close and the New York Stock Exchange composite index down 1 at 139.11.

Trading on the New York Stock Exchange was brisk and, although volume fell from Tuesday's high of 227m, it was heavier than Monday at 203.7m shares. Declining stocks numbered 924 with those advancing at 709.

"We're going through a testing and rebuilding time," said Mr. Newton Zinder at E. F. Hutton. In afternoon trading, the market was focusing on domestic issues with October

car sales figures helping it to bounce back slightly.

Car sales figures were not dramatic, "but at least it shows people are still buying cars," said Hilde Zagorski, analyst at Prudential Bache. Overall, "we're in a not-too-much-of-a-better mood," she said. The return of buying programmes related to stock index arbitrage could have led some of the market's swings, according to analysts.

Texasco fell a further 5% to \$304 on expectations that creditors would put pressure on the company to reach a settlement with Pennzoil following the Texas Supreme Court's refusal late on Monday to review a damages award of nearly \$11bn. Pennzoil gained another 5% to \$70.

Other oil issues were trading lower with Exxon down 3% at \$424, Mobil fell 1% to \$38 and Amoco declined 5% to \$694.

Santa Fe Southern Pacific, which this week agreed to begin talks on a possible takeover with privately held Canadian property group, Olympia & York, was up 5% to \$574. The company said it is still in discussions on a \$83 a share bid from the Hanley group, which rose yesterday 5% to \$204.

In the airline sector, Piedmont, which said it would complete its acquisitions of USAir group today, gained 5% to \$71 and USAir rose 5% to \$324. Pan Am, which reported higher earnings on Tuesday, declined 5% to \$204.

Computer stocks marked further declines yesterday with IBM down 3% at \$1204. Digital Equipment fell 3% to \$1314 and Hewlett-Pack-

ard lost 5% to \$42. However, Tandy gained 5% to \$40 following its announcement of a 14 per cent rise in October sales.

In the transport sector, Ford reported higher October car sales, but still lost 5% to \$78 and General Motors, whose October sales declined slightly, saw a gain of 5% to \$804. Chrysler, whose sales were down marginally, gained 5% to \$244.

In the credit markets, bonds separated from the dollar and bond prices rose 14 points as the dollar reached its lowest of the day in late afternoon trading. By late afternoon the Treasury's 8.875 per cent long bond was up 14 points at 99 1/4 yielding 8.9 per cent. The yield on three-month Treasury bills was unchanged in the late afternoon at 5.71 per cent.

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CANADA

METALS AND minerals took stocks in Toronto broadly lower in early trading but a muted rally at mid-session helped the majority of prices recover from lows.

The composite index, which had earlier fallen 32 points, dropped 35 points to 2971.00. Golds were broadly lower, with Lac Minerals falling 3% to C\$104, International Corona dropping 3% to C\$48 1/2 and Placer Dome declining 3% to C\$164.

In mining and metals, Noranda fell 3% to C\$214, Alcan Alumin dropped 3% to C\$31 1/2 and Falconbridge declined 3% to C\$19.

major industrial countries' base rates by Britain's major banks, the UK Chancellor of the Exchequer.

While the cuts were not unexpected, some analysts suggested they might be the first step in a concerted effort to restore financial health in the global markets.

While buying interest remained thin, shares recovered about half of their early falls. The FT-SE 100 index closed at 1,986.1, down 45.4, compared with a mid-session low of 1,955.4.

Market traders, who sounded shell-shocked before lunch, went home in a more hopeful mood to await reports from the

cent, to DM222.

The German bond market rallied on expectations of currency gains through the dollar decline. The Bundesbank bought \$100m worth of paper as the dollar was fixed higher at the DM1.7090 after Tuesday's record low of DM1.7050.

ZURICH grew increasingly apprehensive about the falling dollar and the sorry state of world stock markets. The Credit Suisse index plunged 14.2 to 458.8, its lowest level for the year. The previous low was on October 29 when the index stood at 459.1.

In lower banks, UBS lost SF100 to SF780, Swiss Bank Corp shed SF4 to SF740 and Credit Suisse was SF110 lower at SF2,580.

Chemical shares continued

their recently lower trend and holdings gave up most of the gains they had gleaned in the previous two sessions.

AMSTERDAM sank into deeper gloom after other European bourses closed lower. The ANP-CBS index was down 8.3 at 213.2, its lowest level since 1985, as blue chips were marked down on expectations of a further slide in the dollar.

News that the Dutch central bank reduced by 0.25 percentage point its key interest rates gave little heart to the market. Royal Dutch lost FF7.50 lower to FF201.00, while Akzo, trading ex-FI 150 interim dividend, shed FF6 to FF153.

PARIS drew little encouragement from a partial recovery in the dollar or the cut in British interest rates. The CAC index shed 10.00 to 300.9, or 3.2 per cent, in quiet trade.

Leading blue chips underlying the share options index were all lower. Thomson-CSF again led declines, falling FF66 to FF770. Peugeot was also down FF50 to FF71.50 and Paribas slipped FF4 to FF353.

BRUSSELS was taken lower by the depressed international trend and uncertainty about next month's general election. Share prices were lower over a broad front and the cash market index shed 102.94 to 3,944.69 in moderately active trading.

Chemicals were especially weak, with Solvay and UCB both BF500 lower at BF10,150 and BF6,000 respectively. Insurers and retailers suffered sharp losses, while banks eased.

STOCKHOLM came under selling pressure and closed

well down as foreign investors liquidated their holdings in thin trade with few buyers to be seen.

Dollar sensitive issues were also badly hit. Volvo dropped SEK16 to SEK280 and Saab declined SEK16 to SEK177. Most other shares posted falls of around NR5.

OSLO tumbled following sharp losses on major Asian and European exchanges. The all-share index dropped 16.91 to 291.70 on low turnover.

SOUTH AFRICAN gold issues continued their decline yesterday. The gold index lost 9 per cent to 1,575 with Gold Fields tumbling R18 to R25, Freegold down R4 to R22.50 and Val Reef off R23 to R21.5.

Other mining issues lost ground in sympathy. De Beers finishing R2 lower at R23 and Anglo American shedding R7, or 11 per cent, to R58.

MILAN fell in line with other stock markets as all sectors moved broadly lower. The MIB index lost 8 to 725, a slide of 0.4 per cent, in thin trading. However, Montedison recouped early losses to close up L15 at L1,565 after its recent heavy fall.

MADRID dropped sharply as already jittery investors were swept along with the tide of turmoil on international equity and currency markets. The general index lost 7.94 to 231.62, erasing the small gains of the past two sessions.

ASIA

Nikkei bows to overseas declines

TOKYO

THE OVERNIGHT slump in New York and London stocks, coupled with the stronger yen, depressed Tokyo sentiment yesterday to drive share prices sharply lower, writes Shigeo Nishizaki of Jiji Press.

The Nikkei average shed 268.07 from Monday to 23,060.53. Trading was thin at 367m shares and comparable with Monday's 564m. Falls outpaced rises by 654 to 243, with 121 issues unchanged. The market was closed on Tuesday.

Small-list sales of high-techs, financials and large capitals followed the dollar's further fall against the yen, on fears for their earnings.

In high-techs, Fujitsu shed Y20 to Y1,100, Sony Y120 to Y3,580, Fuji Photo Film Y130 to Y3,530 and NEC Y80 to Y1,820.

Financials also lost favour, with Daiichi Kangyo Bank losing Y110 to Y2,970, Yamaichi Trust and Banking Y140 to Y1,900 and Daiwa Securities Y70 to Y2,280.

Steels and other large-capital issues proved more resilient, though Nippon Kokan created the active list on trade of 69.55m shares to end steady at Y359.

Nippon Steel fell Y6 to Y435, Kawasaki Steel Y7 to Y347 and

Mitsubishi Heavy Industries Y14 to Y637.

However, some large-capital shipbuilding stocks firmed on the perception that they were trailing large-capital steels. Ishikawajima-Harima Heavy Industry gained Y16 to Y554, Hitachi Zosen rose Y3 to Y235, while Mitsubishi Engineering and Shipbuilding, second busiest with 37.7m shares traded, closed Y3 higher at Y293.

Tokyo Electric Power attracted strong buying interest, helped by lower interest rates. The issue finished Y100 higher at Y2,000, despite weakness in other power and gas utilities.

Among speculative issues, Matsui Construction and Ishii Iron Works scored maximum permissible single-day gains of Y200 and Y100 to Y1,530 and Y380 respectively.

Bonds opened strongly, with the yield on the benchmark 5.1 per cent government bond maturing in June 1988 falling to 4.40 per cent at one stage, lower than the three-month certificate of deposit rate.

However, later selling took the yield on the benchmark issue to close at 4.50 per cent, compared with 4.57 per cent at Monday's close.

The Osaka Securities exchange fell for the first in four sessions. The OSE stock average closed 69.51 off at 23,060.51 on

volume of 67m shares, 12m shares down from Monday.

HONG KONG

TRADE in Hang Seng Index futures contracts was again at a virtual standstill, with only 240 November contracts traded, writes David Dodwell in Hong Kong.

The future index slumped a further 180 to 2,005. Similar weakness showed on the stock exchange. The Hang Seng index fell by 103.63 to 2,077, with volume a bare HK\$1.2bn.

Brokers said sellers continued to emerge - particularly international institutions - whenever prices showed signs of a rally. Some said they did not expect firm buying support above 1,800 on the Hang Seng.

The impending rights issues from Mr Li Ka-shing's group of companies also depressed sentiment. Payments by underwriters to these issues must be made next Tuesday, and amount to HK\$36.6bn.

Among falls yesterday, Hang Seng Bank lost HK\$1.50 to HK\$27.30 and Bank of East Asia 70 cents to HK\$18.50. Properties were substantially down and in traders' Jardine Matheson dived 55 cents to HK\$2.10.

AUSTRALIA

HEAVY selling spurred by steep overnight falls in New York and London drove Sydney prices into a tailspin which erased the past three sessions' gains. The All Ordinaries index ended 74.4 off at 1,290.0.

Gold issues fell hardest on the ASX, with performance slipping 70 cents to A\$8.30, with Renison and Poseidon down 50 and 30 cents in turn to A\$7.80 and A\$9.

Resources caught a cold, with CRA down 60 cents to A\$4.70 and Peko off 50 cents at A\$5.80. Oils and blue chip industrials also fell sharply.

SINGAPORE

WORLD MARKET weakness cast a pall over Singapore share prices, leaving them substantially lower in orderly selling peppered with bargain hunting. The Straits Times industrial index lost 20.54 to 897.51.

Banks fell sharply, DBS losing 30 cents to S\$9 and OCBC shedding 30 cents to S\$7.10. Singapore Airlines dropped 35 cents to S\$9.20 and Singapore Land 22 cents to S\$3.68. Fraser and Neave was 30 cents down at S\$7.25.

Nokia at Telecom 87

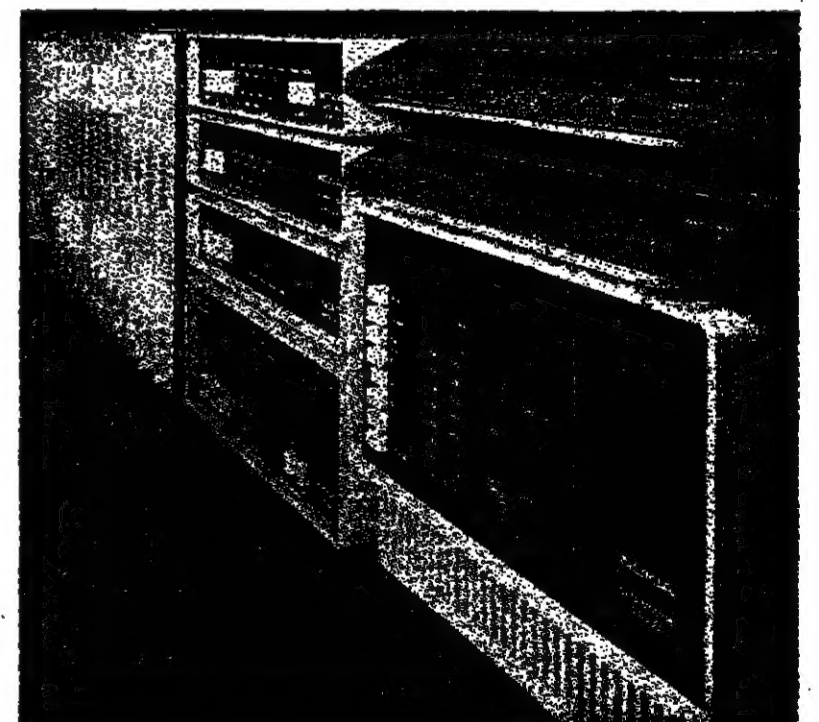
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Maggie Ford on an enthusiastic campaign to promote wider share ownership

Seoul bright spot in the gloom

AT THE MOMENT, South Korea is perhaps the only country where it could happen. Presidential candidates, campaigning for election, have turned their attention to the financial sector and offered more opportunities for small investors to buy shares on the stock market.

In a campaign pledge that might invite ridicule in any other country just now, Mr Roh Tae Woo, the ruling party candidate, said this week he would privatise large chunks of state-owned companies and distribute the shares to lower income people, if elected.

Mr Kim Young Sam, an opposition candidate, promised to privatise the stock exchange itself and promote much wider share ownership.

Both pledges are likely to be warmly received by individual South Korean investors, who have escaped almost unscathed from October's global crisis.

The South Korean stock market is not open to foreign investment except through a few small overseas funds. After Black Monday the index fell 13

points, a 2.36 per cent drop, but by the end of the week this had been fully recovered.

The following week it dropped a further 11 points in a single day as investors grew worried that a US recession could hit South Korea's exports. This week the losses had again almost been recouped until yesterday's 8 point fall, mainly attributed to impatience over the Ministry of Finance measures that have not materialised and to the dollar's fall.

The index has almost doubled this year, reflecting South Korea's excellent economic performance and the liquidity generated by a current account surplus which is expected to double this year to around \$10bn.

Analysts say South Korea would obviously suffer along with other exporting nations if a US recession were deep. But they believe the competitiveness of its products - particularly compared with Japanese goods suffering from an appreciating yen - could cause US consumers to buy cheaper.



Mr Roh Tae Woo: shares for the people

The South Korean currency, the won, has appreciated by more than 8 per cent this year and is expected to rise by about 10 per cent by the end of the year. As it is not convertible and its rate against the dollar is set by the Government, some investors are concerned that further falls in

the dollar's value will heighten pressure to appreciate the won further.

Foreigners can at present invest in South Korea only through four convertible Eurobonds or two funds, the Korea Fund and the Korea Eurofund.

"The Eurofund is now trading at \$17 a share, the same as its starting price earlier this year," said Mr Scott Kalb of James Capel. "At a premium of 49 per cent this is an attractive investment for those taking the long-term view."

Freemans on the convertible bonds issued by Samsung Electronics and GoldStar have fallen to around 75 per cent from levels of 200 or even 300 per cent a month ago.

Analysts believe the Seoul market will remain insulated from the shock waves affecting the rest of the world. Political uncertainty in advance of December's general election may well slow its advance, however, and concern will probably continue about an international recession.

Eternal Quest - Future Force

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